m.600.5

E STATES BY

FRESL W

de partie

To Albert

through through

a substant

Cuttoffel P

..... h-based lan

so keet to at the

Bull admit her

and to acque

-45

.. 2 知由 图 题;

P (Blitte)

- - - me:

in Mac

ं द हरू

1127 00

Contract of the second of the

The State of the S

···· 2572

The section of the

1 1 1 2 2

200

THE RES

1.00

2.0

154

William.

World Business Newspaper http://www.FT.com

FRIDAY JANUARY 22 1999



FT Weekend tomorrow Highland games: new rules, and the winners take the land



Success of euro What will happen if it works Page 23



World steel crisis Asian mills lead downturn Page 28

Europe's regions **Hunting for grants** in Brussels Page 2

The BAe/GEC merger

Tomorrow in the Financial Times: the inside story of the deal to create the world's third largest defence company, leaving French and German rivals seething on the sidelines.



WORLD NEWS

Brussels raises stakes in trade dispute with US

The dispute between the US and the European Union over trade in bananas escalated as Brussels sought to prevent Washington from obtaining the approval of the World Trade Organisation to impose sanctions on EU exports.

Speed urged in detence integration Ministers and officials from six countries yesterday tried to speed up the progress towards integration of European aerospace and defence industries. Europe, Page 3

Fischer warms on euro stability Joschka Fischer, Germany's foreign minister, warned that Europe's new single currency could be destabilised if European Union nations failed to implement reforms. Europe, Page 2

US deficit sours to \$15.5bn The US trade deficit in goods and services scered to \$15.5bn in November, as the global downturn hit the otherwise strong American economy. US, Page 6

World Bank's effectiveness slips The long-term effectiveness of World Bank projects in east Asia and the Pacific has dropped sharply following the Asian finan-cial crisis. International, Page 4

FISH widens hand on rates The European Central Bank stuck Acris he to its decision to widen the band between its emergency deposit and lending rates, despite pressure for a narrower band.

That asset sale to resume Thalland's attempt to sell assets seized in 1997 from bankrupt companies resumes next month

with the auction of 134 pieces of real estate. Asia-Pacific, Page 7 New efforts to curtail impeachmen US Democrats have renewed their efforts to bring President Bill Clinton's impeachment trial to an

early conclusion. US, Page 6 Serman economic growth slowing German economic growth is slowing, the job market is deterlorating and business confidence fell in December for the seventh

month in a row. Europe, Page 2 Russians mark Lenin's death Russia's Communist faithful yesterday marked the 75th anniversary of the death of revolutionary Vladimir Ilich Lenin.

Irani opposition rejects aid offer Iran's main Shi'ite Moslem opposition group has rejected an offer of ald from Washington to help finance efforts to topple Presi-

dent Saddam Hussein. China defends homan rights record China brushed aside US outrage at its human rights policies, inviting critics to visit the country and see for themselves the freedoms enjoyed by average Chinese.

4.154.03

STOCK MARKET PROJECTS

Surope and Far East CAC40

LIK: 3-mo interbank -

£ 30

BUSINESS NEWS

French PM backs possible link-up by Nissan and Renault

French prime minister Lionel Jospin threw his weight behind a possible tie-up between Nissan Motor, Japan's second biggest carmaker, and Renault, the partly state-owned French carmai Companies and markets, Page 25; Lex, Page 24

LVMH, the French luxury goods leader, is to buy Krug from Rémy-Cointreau, the wines and spirits group, for FFR1bn (€152m, \$177m), the highest price paid for a champagne house. Companies and markets, Page 25

Gazprom, the Russian natural gas producer, will set up an offshore company to secure foreign credits for its key \$2bn pipeline project in an innovative attempt to raise money in the wake of the Russian financial crisis. Companies and markets, Page 25

German economic growth is slowing significantly, the job market is deteriorating and business confidence fell in December for the seventh month in a row, according to two new reports. Europe, Page 2

Ford Motor Company, the second largest US car and truck maker, forecast only a slight weakening in the strong North American auto market this year. Companies and markets, Page 25; Personal view, Page 22

Sears, the struggling UK conglomerate, accepted an increased offer of £549m (\$906m) from Philip Green, the retail entrepreneur. Page 30

Prescription drugs sales in North America rose 11 per cent to \$77.4bn in the year to November 1998. Trade, Page 5

Intel, the US chipmaker, has

signed a letter of intent to invest in Samsung Electronics. South Korea's biggest semiconductor company, by purchasing \$100m of convertible bonds. Asia-Pacific companies, Page 29

Trailland's leading banks reported huge full-year losses as provi-sions for bad debt hit their profitability and capital ratios. Asia-Pacific companies, Page 29

Lego Group, the Danish toymaker, warned losses for last year might reach Dkr300m (\$47m). The group suffered an earnings plunge in 1997 after 15 years of stronger revenues and higher profits as children opted for more high-tech toys. Europe companies, Page 27

Euro Prices

GOLD New York: Contact

Tokyo Close

Euro-zone target price 62.15. Prices in local currency at shown

(10.845)

London - Leeds - Paris - Frankfurt - Stockholm - Milan - Milan Chicago - Los Angeles - Tukyo - Hoog Kong

© THE FINANCIAL TIMES LIMITED 1999 No.33,812

Din 1.300 leeksod

SKISA.OO LINNAMIN

BP:90 (62,23) Rely US\$4.00 Jordan Kn19.00 Manualt

4-00/62.133 Local

EURO (Londo)

WORLD MARKETS

A comprehensive statistical cuids to the euro currency zone, covering foreign exchange, bond and equity markets. Pege 27

Argentina studies dollar blueprint

Buenos Aires could replace peso in bid to restore stability

By Ken Warn in Buence Aires and Staphen Fidler in Westington

Argentina's central bank yesterday presented the govern-ment with a blueprint on how the taken place with US Treasury country could surrender its our- and Federal Reserve officials. rency in favour of switching to the US dollar.

The radical step could prompt other Latin American countries to consider abolishing their own national currencies and entering a new dollar zone in a bid to restore stability to the region.

President Carlos Menem ordered the report from Pedro Pou, central bank president, last week as the Brazilian devaluation crisis broke. Submission of the report came against a background of further

the US dollar by mid-afternoon, reviving fears of mounting infla-Argentina already has a currency board which locks the peso to the dollar. A majority of bank deposits are in dollars, as are

many long-term contracts such as mortgages.
But a full-scale switch to the dollar would be politically sensitive. Because only the US Federal Reserve would have the power to print dollars, the US would have

Some - but not all - senior economy ministry officials are promoting the idea enthusiasti-

Mr Pou told ministers the best cotion would not be to act unilaterally, but to dollarise under the

terms of a binding accord, or with the US. Other nations in the region would be free to negotiate signing the treaty. Private-sector

groups in Mexico have recently

advocated a stronger link to the

Dollarisation would require detailed negotiation with the US, the US over a number of issues and would have to be approved currency turmoil in Latin Amerby Argentina's congress. Officials ica. The Brazilian Real had weakened a further 8 per cent against cussion for some time and was not a short-term response to the

Brazilian crisis. tion over the high interest rate premium Argentina has to pay due to investors' fears of devaluation appear to have given added impetus to the debate.

been studying how to "deepen" convertibility, the currency board system which pegs the peso to the dollar at par, and enhance stability. Under the sysgreater control over the Argen-

tem, introduced in 1991, Argentina has brought its fiscal deficit under control and registers one of the world's lowest inflation rates.

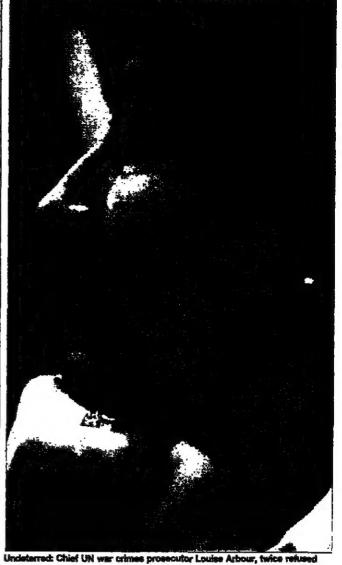
However, investor perception of a devaluation risk are reflected in higher interest rates. Officials argue surrendering the peso to eliminate those concerns would bring benefits similar to those "monetary association treaty", achieved by the countries enter-

ing European monetary union. The US is ready to explore the issue further, according to an individual in Washington familiar with the discussions.

Argentina can dollarise without US agreement, but economists say that co-operation with particularly over the operation of the "lender of last resort" funcsaid the idea had been under dis- tion in the event of a financial crisis - would improve its operations.

Mr Pou yesterday termed such However, the Brazilian devalu-ation and Mr Menem's frustra-tion-plus". Other difficult issues would have to be thrashed out with the US, including the issue of seignorage - the interest earned by the central bank on the dollar reserves used to back For some time officials have the currency under convertibility.

> Brazilian debt concerns, Page 5 Personal view, Page 22



entry to Kosovo this week. Yesterday the Canadian judge vowed she would

FRENCH PRIME MINISTER SAYS COMPENSATION 'WILL HAVE TO BE FOUND' FOR SCRAPPING REPROCESSING AGREEMENTS

Jospin warns Bonn over nuclear contracts

By Robert Graham in Parts. Andrew Taylor in London and Frederick Stildenson in Rose

Lionel Jospin, the French prime minister, warned the German government yesterday that it risked upsetting international relations if it scrapped nuclear ing contracts backed by the previous administration.

German plans to halt reprocessing of its spent nuclear fuel at French and British plants from the end of this year also came under fire from British ministers and members of the European

Mr Jospin, in a French parlis-

French and British nuclear reproeligible for substantial financial compensation because a change in government policy represented force majeure. He said: "A friendly neighbour

makes his choices: nevertheless there are international commercial agreements. If alternating governments [in Germany] can use force majeure to question international treaties, this will destabilise international relations. There is no reason to pour oil on the fire, but we have every reason to defend our legitimate

man of the European Parliament's energy committee, expressed concern at apparent contradictory signals from Bonn after Werner Müller, Germany's mittee on Tuesday he thought

contract terms should be Dr Adam said: "I don't think the new German government has nuclear reprocessor, Cogema, is fully thought through its energy estimated at DM9bn (€4.6bn, policy, which is why we are receiving contradictory signals," Stephen Byers, British trade

and industry secretary, said: "We

mentary debate on energy policy, interests. Adequate damages will should not let the Germans off total value of contracts with Brit-rejected German arguments that have to be found." should not let the Germans off total value of contracts with Brit-rejected German arguments that the hook. To be blunt about it, ish Nuclear Fuels, which employs Dr Gordon Adam, vice-chair- they have got to honour their 2,000 people in northern England, ally binding contracts.

Until now, the French government had sought to play down the conflict and still hopes a bilateral commission, agreed in economics minister told the com- December with Chancellor Gerhard Schröder, will lessen the

The total value of reprocessing contracts at risk with the French constitute force majeure. \$5.3bn). At least 15 per cent of Cogema's La Hague facility in

is DM3.9bn

Jürgen Trittin, Germany's terday said he was sure Mr Jospin would agree that national parliaments were the highest authority in a democracy, meaning a German parliament decision to end reprocessing would

German government officials denied there was a fundamental split between Mr Trittin and Mr Müller, and claimed it was possinorthern France was conceived ble to avoid compensation baying to handle spent German fuel. The to be paid.

Laura Ashley turns to TV evangelist

By Maggie Urry

Laura Ashley, the international retailer of Roglish country style from frocks to furniture, is seeking divine help for its earthly problems by appointing Pat Robertson, the American evange-

list, as a non-executive director. Mr Robertson, prominent TV preacher and former Republican presidential candidate, owns 2m shares in the company. He will help in its effort to overcome years of seemingly intractable difficulties which a string of chief executives has failed to solve.

Another chief executive was appointed yesterday, taking the total to eight since the group listed on the stock market in 1985. So is it turning to the power of prayer? A senior company offi-cial said: "If that's what it takes...and don't quote me on that."

One analyst said: "It will certainly take a miracle to sort out Thornton, newly appointed co-Laura Ashley." Chief operating officer of Gold

Y 113,20

The difficult task now falls to Kwan Cheong Ng, who is replacing Victoria Egan as chief executive. Mrs Egan, appointed in to devote significant time to Angust is leaving the group for Laura Ashley. family reasons and will not receive compensation. Mr Ng, already a non-executive

director of Laura Ashley, is managing director of Metrojaya, the retailing arm of Malayan United Industries, the group that last year paid £43.7m (\$72m) for a 40 per cent stake in Laura Ashley. Jusco, a Japanese group, owns a further 9 per cent of the shares. Laura Ashley's story is one of the great disasters of British

retailing.
Founded by Laura Ashley in her kitchen, it soared to success. But Mrs Ashley died in an accident shortly before the company entered the stock market.

International expansion throughout North America, Europe and Asia has meant that the group has as many stores overseas as it does in the UK. But these have brought numerous problems with stock and distribution. The group is expected to lose £18m before tax in its finan-

cial year which ends this month. The group's chairman is John man Sachs, the investment bank. Stephen Cox, company secretary. said Mr Thornton would continue

As for Dr Robertson, Mr Cox said: "He is a very, very wealthy and successful entrepreneur."

World News: North America 8 International 4, Asia

European News: 2,3 Management/Technology: 20 Comment & Analysis: 22.23

Companies & Finance: 25-30 Europe 27. The Americas 26, Asia Pacific 29, International 28, UK 30, Capital Markets 32



ime for a change of direction?

I teative Capital for Management Bris Ours Many companies reach a point where the management team

decide it would be better to follow their own vision, rather than their leader's. And whether that involves a complete change of direction, or sust a different style of management, the ideal partner to

halp realise the new vision is Phildrew Ventures. We penerally look at MBIs or MBOs between £20 million and \$200 mellion.

But our contribution goes further their just capital. We also provide advice and support based on long expenence, backed by the willingness, imagination and atemina to look beyond the easy deal.



and, The Financial Times Limited, Number One Southwark Bridge, London SEI 9HL Tal: +44 171 873 4200 Fee: +44 171 873 3438

15000(62.01) Poland J01,75 Package

Oh18.00 Syrin t F14.80 (62.18) Tonisia

100,750 Qeter | 1.85 South Africa

CONTENTS

Pacific 7, Trade 5, UK 8

World Stock Markets: 38-44

Full contents and Lext back page

WORLD NEWS

EXPULSION DEADLINE EXPIRES BUT OSCE ORDERS LEADER OF INTERNATIONAL OBSERVER MISSION TO DEFY YUGOSLAV PRESIDENT AND STAY AT HIS POST

Milosevic pressed to keep ceasefire in Kosovo

By Guy Dimmore in Belgrade

Yugoslav President Slobodan Milosevic came under concerted international pressure yesterday to uphold a ceasefire in Kosovo and cancel a decision to expel William Walker, head of the international observer mission in the Serbian province.

As the three-day deadline for his departure expired, Mr Walker was still in Kosovo,

told by the Organisation for allow the UN war crimes tri-Security and Co-operation in bunal to investigate the Europe (OSCE) to remain at his post in defiance of his expulsion order.

Diplomats said that, under advice from Nato, Mr Walker cancelled plans to fly to Belgrade for fear the Yugoslav authorities would divert his aircraft out of the country. Kofi Annan, UN secretary-

deaths of 45 ethnic Albanians in Racak village last Friday. Belgrade gave Mr Walker his marching orders after he accused Serbian police of massacring them in

Two senior US envoys, James Pardew and Chris Hill, were negotiating with general, urged Mr Milosevic Mr Milosevic in Belgrade as

now have to pay a penal

interest rate of 4.5 per cent if they have to fall back on the

ECB's emergency lending

cold blood.

empty handed.

But diplomats hoped the Yugoslav president would find a way out of the confrontation. Mr Walker has also received death threats from the "Black Hand", a shadowy Serb nationalist

The OSCE's 54 member

als. Wesley Clark and Klaus unarmed observers would Naumann, left similar talks leave Kosovo if Mr Walker were forced out.

> This would take away the thin line that has so far prevented Kosovo sliding back into all-out war.

Departure of the monitors would also remove an obstacle to Nato air strikes. The "stage one" alert, meaning In the light of what hapmonitors have been put on

regards intervention as a reference to the recent USlast resort and there are indications that unanimous backing within Nato for military action could be hard to

Joschka Fischer, German foreign minister, said the use of force must be a "last possible option". "What is the objective of the exercise?

expulsion passed. On Tuesstates agreed in Vienna that they are ready to leave at a pened in Iraq, these are masday, Nato's two senior generthe entire mission of 800 moment's notice. Nato sive questions," he said, in
moment's notice. British bombing of Iraq. The OSCE dispatched its current chairman, Knut Vollehaek, Norwegian foreign minister, to Belgrade to try to negotiate a way out of the crisis.

Responding to French press reports that cast doubt on the alleged massacre in Racak, the OSCE said it

Mr Milosevic has refused to grant access to UN war crimes investigators. But a team of Pinnish forensic experts were yesterday allowed to start examining the corpses lying in a state morgue. Louise Arbour, chief war crimes prosecutor. said yesterday she would investigate the deaths in Racak "with or without

German **business** confidence dips again

By Tony Barber in Frankfort

German economic growth is slowing significantly, the job market is deteriorating and business confidence fell in December for the seventh month in a row, according to two reports published yester-

Bundesbank's monthly report for January and the business climate index of the Ifo research institute portrayed an economy badly affected by a drop in demand for German exports, related partly to the financial crises in Asia, Russta and Latin America.

The slowdown in the German economy, which accounts for about 36 per cent of output in the eurozone, is proving so sharp that many politicians want the European Central Bank to cut interest rates.

Oskar Lafontaine, Germany's finance minister. who says a looser monetary policy would benefit the economy, told parliament yesterday: "It's undeniable that supply-side reforms are needed. But first, higher overall economic demand is needed to translate into more employment." Mr Lafontaine's views have attracted indirect criticism from Wim Duisenberg, ECB president, and Hans, Tietmeyer, the Bundesbank president. They contend the euro-zone's high levels of unemployment will not fall there are more than 160, far without structural reforms exceeding the 15 national such as less punitive tax | regimes and more flexible iabour markets.

The Bundesbank's report said the German jobs market was "no longer as favourable as during the summer months" of last year, because some governmentfunded job creation schemes had come to an end and the country had experienced an unusually severe early winter. Unemployment rose in December to 4.16m, or 10.8 per cent of the workforce.

"In the autumn of last year, the economy lost a significant degree of momentum, influenced partly by dampening effects from the world's various crisis regions. Industry was especially affected by this," the Bundesbank said. "In particular, demand from abroad, which has been tending towards weakness for some

time, fell further." According to the Ifo institute the climate in western Germany deteriorated in December for the seventh straight month, its business barometer falling to 91.4

from 91.7 in November. Economists said the outlook for the first half of this year was so poor that Germany might have to cut its forecast of 2 per cent annual economic growth for 1999.

FINANCIAL TIMES
Published by The Financial Times (Europe)
GmbH, Nitchingcoplatz 2, 00318 Frankint am Main. Germany. Telephone ++50
ev 155 850. Fax ++39 ev 546 4881. Represented in Frankfurt by Colin 4. Keenard
ev Geochifolibiter and in London by
Devid C M. Bell. Chairman, and Alan C
Miller, Departy Chairman. The shareholder
of the Financial Times (Europe GmbH is
Pearson Overstast Holdings Limited, Bunlington Gardens, London, WIX 1LE
Shareholder of this company in Pearson
ple, registered at the same address
GERMANY:

GERMANY: Responsible for Advertising content: Colin A. Kennard, Printer: Hurryet International Verlagsguedischaft mbbl. Admiral-Russin-dahl-Strass 3a. ab263 Neu Isenburg ISSN 0174-7363, Responsible Editor: Ruchard Lambert, clo The Francial Times Limited, James C. Sauthard, Backer, Ludder

FRANCE:

PRANCE:
Publishing Director: P. Maraviglia, 42 Rue
La Boese, 75005 PARIS, Telephone (01)
5576 \$254. Fax (01) 5376 \$253. Printer:
S.A. Nord Eclan, 1571 Rue de Care,
F-9010 Rochaix Cedes I, Editor, Richard
Lambert 158N 1148-2753. Commission
Paritaire No 678/9D

Responsible Publisher Bradley P Juhnson Telephone +46 5 791 2345 Printer: AB Kyllistichingen Errespon Pr. Roy 2007 Kvälistehingen Expressen, PO Box 6007, \$-550 06. Jönkörug. C The Financial Times Limited 1999 Editor. Richard Limbert, cio The Financial Times Limited, Number One Southwark Bridge, London SEI 9HL.

ECB sticks to its decision to widen rates band

By George Graham, Banking Editor

The European Central Bank yesterday stuck to its decision to widen the band between its emergency deposit and lending rates, espite pressure for a narrow band to help ease problems with the manag of payment flows and with bottlenecks in its Target ECB system.

facility, and will get only 2 per cent if they bave to deposit surplus funds with

The ECB's central interest rate is 3.00 per cent, but this is bounded by a deposit rate, at which banks can as a last resort deposit money they have been unable to place in

to allow them to finance any last-minute shortfalls.

Usually, these rates are set some way apart, so as to penalise any banks that have to make use of them. To help smooth the euro's launch, however, the ECB has until now maintained the deposit rate at 2.75 per cent and the lending rate at 3.25 per cent.

In a builetin published ear-

heavy use banks had made of the two facilities in the first few days of monetary union. Yesterday, however, it said that an extended use of the narrow interest-rate corridor would hamper the

Several banks said that continued difficulties with the operation of Target, which links the payment

euro money market.

development of an efficient

emergency lending window. It had been surprised by the national central banks, meant many banks were still finding it hard to manage their treasuries. As a result, a move to the narrow band would impose serious penalties on many banks.

"It will hurt to have to refinance at 4.5 per cent," said Helmut Konrad, managing director of international markets at HypoVereinsman banks have been by far the heaviest users of the two

facilities, and the Bundesbank is believed to have argued for keeping the narrow band for the time being. Other national central banks, however, argued that banks would not be driven to improve the management of their payment flows until

> rates on central bank borrowing or deposits. Because of the many arguments between banks about

they faced punitive interest

rary arrangements for calculating compensation for delayed payments. The proposed 3.2 per cent flat compensation rate is meant to make it easier to clear up disputes and allow

payment not coming in on time, the Heathrow Group,

which brings together the

biggest euro clearing banks.

yesterday announced tempo-

the smooth movement of euros around the banking

m unveils Hole

morial desi**gn**

is enter crucial

Voices from the margin: EU regions get heard in Brussels

There are now more than 160 regional representative offices in Europe's capital, quietly building up their presence and influence alongside those of the 15 member states, writes Brian Groom

Europe's regions and Brussels is about to leepen. Elected assemblies being created in the UK in Scotland, Wales and Northern Ireland will soon be opening offices in the European Union's capital.

he love affair between

They join a growing throng. While national states act out their volatile relationship in the Council of Ministers - the EU's main decision-making body consisting of cabinet ministers from each government - the regions have been quietly building up their presence and influence.

In 1985 just six EU regions had offices in Brussels. Now representations. Some almost as big "If you're going to Brus-

sels," people from inverness to Athens say, "bring back a grant." Regions swear there is more to it than that. Europe is on a decentralising trend. The postwar cre-ation of the Länder, or states, in Germany has been followed by devolution in Spain, France, Italy and Bel-

United Kingdom. Its impact is clearly felt in Brussels. "It's only a couple of years ago that Italian regions were

gium - and now in the

able to establish offices here," says Robin Smail, Brussels director of the Regional Assembly for Yorkshire & Humberside, representing 22 local authorities

reined in by central government but I am sure they are trying to break out." He adds: "Portugal is setting up regions. Greek regions are taking on more powers. Spanish regions are increasing their powers, Belgium has become federal:

vociferous in the European.

arena. Even the Irish are:

from northern England.

"French regions are still

becoming more regional." While some, such as Patrick le Gáles and Christian Lequesne, editors of a recent hook Regions in Rumone as argue that in spite of appearautonomy, weak resources, weak political capacity and weak legitimacy", the regions are adamant they are not wasting their time. Many have fought national governments to be represented - the Basques won a case at Spain's constitu-

> Aside from regional aid grants, they seek advance intelligence on proposals that will affect them, pro-

tional court - and all believe

they benefit from being in

and universities can join, alliances like-minded regions

"If you wait for the government to give you information you are much too late." says Veronique Planes. delegate general for France's Rhône-Alpes. Imma Buldu-Freixa, Cata-

lonia's delegate, says demand from back home is so great that staff have grown from two to 16 since its office opened in 1986. The British, paradoxically Flanders and Wallonia are for such a centralised country, have 30 Brussels offices, more than any other mem-

mented local governance Scotland has Scotland Europa, an office representing ances, regions have "weak ment's representation is likely to move in with it, and will want to join the big league of influential regions, such as Catalonia and Bavaria.

> This will take it into the ambitious arena of regions that seek to influence policy. Bavaria, run by the conservative Christian Social Union, opened its Brussels office 10 years ago, attracted by single market reforms and determined to keep big government - from Brussels or Bonn - off its back.



influence, though it fears its tions. The Scottish parlia- achievements may be reversed by Europe's new centre-left governments. "We have forbidden monopolies, we have deregulated air tariffs, telecommunications and energy. Re-regulating all

these by consumer policy environmental policy, by guidelines for employment is dangerous," says Reinhold Bocklet, European affairs

Isolating a single region's influence is difficult. Harder still is evaluating Europe's economic benefits to regions. They fight hard for struc-

It believes it has had some tural funds, which now take percentage points in GDP... Northern Ireland, in turn one third of the EU but but their effectiveness is still

in question. The four poorest nations Greece, Ireland, Portugal and Spain - rose from 66 per cent of average EU gross domestic product to 74 per cent in the 10 years to 1996. But there was no reduction of the gap whereby GDP per head in the RU's 10 richest regions is 4.5 times that of the 10 poorest.

Monika Wulf-Mathies. regional aid commissioner. defends the funds' record: "Even the most backward regions have gained about 5

This is a long-term programme and not something the possibility that their where you can have immedi-

ate success." The Commission wants to reform the system after 2000, as the German states do on however, concentrating aid on needy areas by reducing the proportion of population covered from 51 per cent to 40 per cent. The Commission feels it

has a common purpose with in power in London and regional officials - not just to outflank national delegations. They are the hands-on practitioners who implement EU policies. Scotland, Wales and

automatically. There is potential for conflict with the UK government, especially if different parties are

culture.

Edinburgh, for instance. Regions in other countries have learnt that differences must be sorted out at home if they are to wield influence

opportunities, including

ministers could lead the UK

delegation in the Council of

Ministers on certain matters,

But benefits will not flow

Commissioner calls for change in censure rules

By Peter Norman in Brusseis Hans van den Broek, a member of the European Commission, yesterday called for legal changes to

allow the European Parliament to single out individual commissioners for censure. Responding to last week's when the entire Commission leadership faced a motion of censure in the European Parliament, Mr van den Brock said the possibility of individual censure would increase the accountability

of the non-elected body. Although expressing a personal view, Mr van den Broek's idea was significant in that a member of the Commission "college" was sacking individual coltion and mismanagement in the EU executive.

eastern and central Europe, carry, made clear in a conversation with the FT that the censure and removal of an individual commissioner should face a substantial hurdle. He suggested that it should require 75 per cent of votes in the parliament and thus than the removal of the ference of the 15 countries.

entire Commission, which is possible under present rules and requires a two-thirds majority of the votes cast by

He admitted that his ideas on the individual accountability of commissioners had changed. Parliament's present "nuclear option" of cennear-crisis in Strasbourg suring and sacking the entire 20-strong executive was inappropriate when the Commission was assuming greater responsibilities following the introduction of the euro. Scope for individual censure would reflect the growing importance of perliament and the obvious wish of many MEPs to have

Reforming the rules of censure would take time and prepared to contemplate require a change in EU treaties. Since Mr van den Broek leagues over cases of corrup- is not expected to be appointed to the new Commission that is due to take But Mr van den Broek, the office at the beginning of commissioner responsible next year, it is unclear how for the EU's relations with much weight his words will

His ideas would have to be considered in the context of institutions that is due to be discussed by EU leaders at their June summit in Cologne. The reforms would then have to be negotiated be more difficult to achieve in an intergovernmental con-

Fischer in warning on euro stability

Josepha Fischer, German foreign minister, warned yesterday that Europe's freshly minted single currency could be destabilised if European Union nations failed to implement financial and institutional reforms.

Europe needed to agree more qualified majority voting and implement changes including the number and selection of European commissioners. "The stability of the euro as an independent international currency will

depend on how we tackle these [reform] issues." he He said the euro could also

be affected if countries failed to agree soon on a separate "Agenda 2000" deal to reform the EU's budget, Common Agricultural Policy and regional aid.

Germany, which holds the rotating EU presidency, has pencilled in February 26 for a possible informal summit aimed at ensuring a final deal on Agenda 2000 in March. Agriculture ministers have agreed to try to agree on changes to the sions of their choice. Common Agricultural Policy before the planned informal summit, although there are doubts about their ability to

Mr Fischer's comments were made as he and fellow ministers briefed journalists on Germany's plans for the presidency, which it holds until July.

Aspirations include pushing for a charter for basic rights for citizens, which could include guarantees for individuals to pursue the religious and profes-

governments and institu-

Court of Justice. Professor Eckart Pick, parliamentary state secretary in the Justice Department, acknowledged the charter would be controversial and could take some years to agree. But he also said it would be a major step forward in guaranteeing legal

the EU.

The charter could include a date for an inter-governa right for citizens to take ment conference on institutional reform, probably after tions to the Luxembourg 2000.

Mr Fischer said changes to

qualified voting rules were essential prior to the EU's enlargement to 21 countries. This is not the plan of evil German federalists trying to get qualified voting through the back door. It is the view of civil servants and governments throughrights for individuals across out Europe."

Germany is also hoping to Testing euro's mettle, Page 23



Constantinescu refuses to back down to miners

By Jos Cock in Bucharest

Emile Constantinescu, Romania's president, yesterdemocracy would be compromised if concessions were made to a hand of striking miners who broke through a police cordon 3,500 strong to press on towards Bucharest, Violence erupted yester-

day afternoon after the minrejected government offers to negotiate an end to their advance on the capital, which began on Monday. Tear gas grenades and baton charges by riot police had no effect on the miners near the village of Cotesti,

190km north west of Bucharest. In the process they grabbed and beat up a local government official. At least day said his country's 66 people including 15 policemen were injured. Gabril Dejeu, interior min-

ister, resigned after it became clear that the miners, alded by residents of Cotesti, had outwitted the riot police. His replacement is Constanin Dudu Ionescu, ers' leader, Miron Cozma, a former deputy defence minister

President Constantinescu said the government "must negotiate, but reforms cannot be negotiated. Giving into force and violence would prove Romania does who outmanoeuvred police not have a solid democracy." The miners, from the Jiu

Valley coal region, are now in their third week of a strike in support of a 35 per cent wage rise and an end to government plans to close 140 coal and other mines.

Mr Constantinescu said any concessions on market oriented reforms would have "catastrophic consequences for Romania, which this year is in an economic crisis, has no financial resources and must pay its foreign

A World Bank delegation 19 is in Bucharest for negotiations over a possible \$500m credit. On Monday a team of International Monetary Fund negotiators arrives in Romania to hold talks about

لفكذا من الملاحل

n Kosovo

integration

Industry ministers and European countries tried yesterday to speed up progress towards integration of aerospace and defence industries and to jolt the partners of Airbus to move ahead fas-

ter with restructuring. The UK reassured the other participants it still wanted to push ahead with an ambitious cross-border project, after British Aerodivision, a move that has prompted Germany's Dasa to declare consolidation with BAe impossible.

John Battle, the British minister of state for industry, said the mood of the meeting was very positive.

Although the BAe-Marconi deal is seen as obstructing or delaying wider European merger initiatives, he said it won "pragmatic acceptance" from the French government. Christian Pierret. French industry minister. told the meeting it was now necessary to push forward, and his Italian counterpart, Pier Luigi Bersani, said the BAe deal could even be a starting point for a wider integration process, according to officials.

Tony Blair, British prime minister, had a telephone discussion on the issue with senior officials from six Gerhard Schröder, the German Chancellor, on Wednesday night.

Mr Blair's spokesman said: "It was clear from the conversation with Mr Schröder that they do believe that this can be the beginning of the restructuring but not the

The ministers called the companies involved in the four-nation Airbus group space announced plans to complete their plans for purchase GEC's Marconi making the venture into a making the venture into a "single corporate entity" as soon as possible, saying the scheme was of "central importance" to broader integration.

They agreed to bring the main aerospace and defence groups together in another meeting in Rome by the summer. Mr Battle was optimistic that by then "things could look very different".

The meeting was one of a series begun last year between ministers from the UK, France, Germany, Italy, Spain and Sweden.

Josep Piqué, Spanish industry minister, said the participants were "clearly convinced that if we cannot build a European-scale industry we will not be able to compete"

Speed urged New Swiss president brings a more international tone

William Hall, Frances Williams and William Dawkins meet Ruth Dreifuss, the country's first female and Jewish leader

looks as though Switzerland

could join within the next

decade. Ms Dreifuss, 58, is

confident it will be in her

lifetime. "I don't want to die

very soon," she laughs. "I

am sure Switzerland is a nat-

Switzerland can fit into

Europe in which sovereignty

ural member of the EU."

odd man out of Europe than it used to be.

That, at least, is the conviction of Ruth Dreifuss. president of the staunchly non-aligned country, as it digests the arrival of the of fresh air. euro, perhaps the strongest European challenge to Swiss sovereignty in decades.

"We feel a real dependence on the EU. For us, the answer is to strengthen Europe and be part of Europe and support the idea of a Europe that can develop a common economic policy. says Ms Dreifuss, who took office on January 1. This is a more international stance than most of her predeces-50TS.

She is an example of a more open habit of mind among Swiss decisionmakers. Not that Swiss presidents make many decisions. They hold the job for just a year and have little power over the country's 26 fiercely independent cantons, which decide many of the things elsewhere left to national

witzerland is less the fuss, a rosy-cheeked former is shared by regional governtrade union official, is Switments and European bodies zerland's first woman and while national governments first Jewish president, as play a diminishing role. That well as one of a new breed of is already the dynamic in more international politithe division of power cians. She appears a breath government.

But in what way is Switzerland becoming more accord with the EU, which European? First, argues Ms gave it some of the advan-Dretfuss, it is being pushed by the growing power of the European Union and the glo-balisation of the markets served by Switzerland's powerful multinationals. "Switzerland is influenced by decisions in so many international bodies that we should be where the deciin Switzerland." sions are taken," she says. It will inevitably join the EU, she says. Increasingly it

Of course not everyone in Switzerland is as pro-European as Ms Dreifuss, who belongs to the Frenchspeaking minority. Christoph Blocher, a successful businessman and leading member of the Swiss People's party, is the closest thing that Switzerland has to an official opposition. He is adamantly opposed to the federalists' vision of a closer ties with the EU and

his populist rhetoric strikes

Last month's bilateral

tages of EU membership, is not the final step, says Ms Dreifuss. She says she is sad that Switzerland is not associated with the current internal discussions in the EU. "It may not be modest to say so, but we have some experience and skills of federalism

> both members of the pro-European Christian Democrats, announced last week they planned to step down in April to rejuvenate their party, which has been losing support to Mr Blocher. The multitude of business

regulations still set by cantons means that Switzerland. in any case, has a long way change from the outside



a chord with a growing slice of the electorate. Switzerland's foreign minister and justice minister.

> Ms Dreifuss recognises the unresolved tensions. "There are two Switzerlands: an

internal market that the EU demands. But the pro-European mood of the business and political elite is starting to trickle down.

open and competitive Switon December 1997. zerland of international companies and an old Switzer land of cartels and local power. The old Switzerland is in turmoil, shaken by

French spending declines

By Robert Graham in Paris

French household consumption fell in the final quarter of 1998, underlining the economic slowdown.

Consumption declined 0.4 per cent against a 2.5 per cent increase in the previous three months, according to figures released yesterday by insee, the official statistics agency. Insee said the main reason for the sharp difference between the two final quarters of 1998 was a drop in car purchases. These fell by 6.5 per cent compared with a 20 per cent jump in the third quarter.

December figures showed a month-on-month fall of 0.4 per cent. With car sales stripped out, the decline was 0.1 per cent against November. Insee also said the November household consumption data have been revised downwards to minus 0.5 per cent. However on a vear-on-year basis, consumption was still up 4,2 per cent

The tapering off of hous hold spending is likely to lead economists to revise further downward estimates for 1999 growth, bringing

NEWS DIGEST

FRESH PLAN FAILS TO SILENCE DEBATE

Bonn unveils Holocaust memorial design changes

Germany took the wraps off a compromise US design for a Holocaust memorial in Berlin yesterday, hoping to end a bitter argument over how to remember the Nazi slaughter

But the twice-altered plan by New York architect Peter Eisenman did little to silence the 10-year-long debate between supporters of a sombre monument and advocates of a Holocaust museum similar to those in Washington and Jerusalem. Mr Elsenman's is the leading con-

tender of four designs. The final word does not lie with Chancellor Gerhard Schröder but with members of parliament, who will have a free vote. But opposition to the plan could delay a deci-

sion until the end of the year. After the poli defeat in September of Chancellor Helmut Kohl, who backed the original plan, the Schröder administration asked Mr Eisenman to include a Holocaust archive and other educational features into a new design. But Lea Rosh, head of a lobby group that backed the first Elsenman design, rejected the compromise, saying Berlin did not need another documentation centre. Reuters, Bonn

GERMAN LABOUR

Talks enter crucial phase

German labour talks will enter a crucial phase today when metal industry employers submit their counter-proposal for wage increases for 1999.

Expected to be somewhere around 2 per cent, the employers' proposal would fall well below the 6.5 per cent rise demanded by the metalworkers union, IG Metall. The metal employers, or Gesamtmetall, also want more flexibility. Employers will insist on one-time payments to supplement any proportional wage rises. Because one-time payments need the approval of each company's workers and employers' representatives, they would be implemented

only in companies that can afford them. Flexibility is a thorn in the side of IG Metall, which has traditionally favoured wage agreements that apply to the entire industry regardless of the profitability and size of individual companies. Any settlement in the western German chemical industry would be seen as a role model. In May, chemical workers and employers settled on a 2.4 per cent wage increase plus a one-time payment of 1.1 per cent of the annual income. Uta Harnischfeger, Frankfurt

ITALIAN COALITION

aro stability

D'Alema gains support

Massimo D'Alema, italy's prime minister, appeared yesterday to have averted a threat to his coalition government when he won an affirmation of support from the tiny UDR

The UDR, which was meeting last night, was expected to affirm its support for Mr D'Alema. The mini-crisis caused by the UDR has, however, left the coalition looking

After a late-night meeting with three ministers from Francesco Cossiga's UDR on Wednesday, Mr D'Alema yesterday said the meeting had shown there was agreement on the government's programme. At the heart of the row is a struggle for Italy's political centre. Mr Cossiga's actions followed a meeting on Tuesday of the Olive Tree coalition, which he views as a threat to the centrist power base he is striving to build. David Lane, Rome

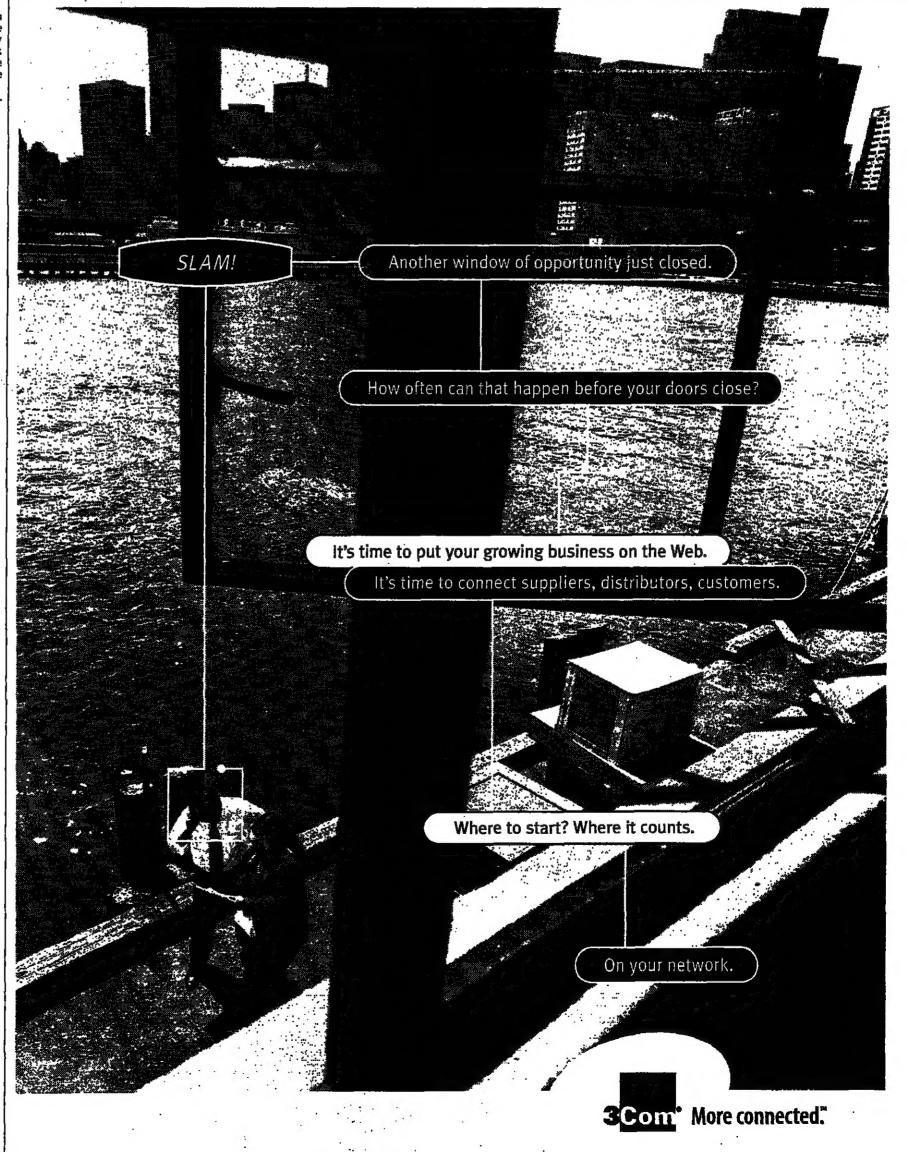
SETBACK FOR KIEV

Ukraine output falls

Ukraine's gross domestic product fell 1.7 per cent last year, continuing the country's trend of economic decline since 1989, the State Statistics Committee said yesterday. The former Soviet republic had posted slow economic growth for the first eight months of 1998, and the govern-

ment had hoped to finish 1998 with a 0.5 per cent increase in GDP. But the plan had to be revised because of the economic crisis that hit neighbouring Russia in August, which also spread to Ukraine and made the government's failure to implement market reforms since the 1991 Soviet break-up

even more pronounced. The government recently acknowledged that the decline was likely to continue this year, with the economy expected to shrink by 1 per cent. AP, Kiev



Nobody ever said running a business was going to be easy. Of course, there are ways to make yours more capable. More competitive. More connected. Take 3Com networking solutions for growing companies. They'll help you make the most of everything from e-mail to e-commerce. Visit us on the Web at www.3com.com/moreconnectedbusiness for the facts. And discover why 3Com has connected more people, to more networks, in more ways than any other company.

World Bank's success rate hit by Asian crisis

The long-term effectiveness of World Bank projects in east Asia and the Pacific has the Asian financial crisis, according to an evaluation by the Bank published yesterday.

reduced its project failure rate over the last two years but too many projects still

development of institutions The average of Bank Bank's fiscal year closes at sufficient objective within borrowing countries, projects with a satisfactory the end of June.) But this because the international the Bank said.

Strong institutions including legal systems. government bureaucracies dropped sharply following and arrangements to study said. This resulted in supervise banks and protect part from signficant quality property rights - have come to be seen as essential for economic development and The report also concluded social stability, Yet only 40 that the Bank had generally per cent of bank projects Africa. have a substantial impact on the development of institutions, the report

outcome increased from an average of 65-70 per cent in 1990-96 to 75 per cent or higher in 1997 and 1998, the improvements in two poorly performing sectors - finance and public sector management - and in

Projects with long-lasting or sustainable outcomes rose from 46 per cent in 1990-1996 to 54 per cent in 1997. (The

percentage dropped to 50 per because of a sharp drop in the long-term sustainability of projects in east Asia and the Pacific. This fell from 66 per cent in 1997 to 43 per cent in 1998. There was at the same time a doubling of the projects in that region at risk of not achieving their

The report pointed out that improved project policy performance performance alone was not a particularly in agricultur

objectives.

environment had become cent in 1998 - largely much more hostile as financial crises have hit more and more borrowing countries.

> These large risks in the international economy meant the long-term effects to be generated by completed projects was likely to be smaller.

enjoyed Africa significant improvement in

with the highest chance of project failure.

Also the report noted that part of the higher success rate occurred simply because roject objectives had been outlined more modestly since 1996.

Thus the improved project outcomes were not matched either by gains in project sustainability or by development of institutions. Institutional development has been emphasised by James Wolfensohn, World

but it remained the region Bank president, as an important World Bank goal. But though bank projects are performing better than they did with respect to improving institutional development, there remained scope for much further improvement and the issue needed greater emphasis, the

> 1998 Annual Review of Development Effectiveness. World Bank 1818 H Street NW, Washington DC 20433.

Olympic leaders knew of bribes claims 'for years'

By William Lewis to New York and Patrick Harverson In

Richard Pound, International Olympic Com-mittee official leading the investigation into the corruption scandal engulfing the Olympic movement, said yesterday the IOC had been trying "for years" to find proof that its members took bribes from bidding cities.

"We have found evidence of very disappointing conduct by a number of IOC members" involved in choosing the host city for the 2002 Winter Olympics, he told an international sports

conference in New York. Reports have indicated that Mr Pound's inquiry discovered that at least a dozen IOC members or their relatives received cash, gifts or donations from officials representing Salt Lake City. which two years ago succe fully bid to host the 2002

Winter games. His report goes to the IOC in Switzerland this weekend, and many, if not all, of the IOC officials named as recipients of gifts and favours from Salt Lake City are expected to resign or be forced out as a result of the findings. One IOC member, Pirjo Haggman of Finland, seat on the IOC. The allegations of bribery

and corruption in the bidthe ding process which have rocked the IOC emerged last month when one of its most senior officials, Marc Hodler of Switzerland, said he knew of several IOC members who were bribed to support the Salt Lake City bid.

Since then, Mr Pound said, "the investigation has been unflinching in pursuit of the truth. We have tried for years to get something hard so we can act on all the rumours. We have never been able to do so."

In a rare display of contrition from a top Olympic official, the Canadian lawyer said the IOC "would like to express our sincere apologies for the actions of certain IOC members... To some degree, we brought this on ourselves." Since the scandal broke, the IOC has come under intense pressure from Olympic sponsors to take

swift and dramatic action. However, Mr Pound did not back calls for the US city to forfeit its right to host the Olympics. "Salt Lake City was the best candidate in the race for the 2002 Winter Games. Salt Lake City deserves to host the 2002 Winter Olympic Games.

Azeri oil grouping decides to close

in Baku, Azerbaijan

Azerbaijan's second international oil consortium announced vesterday it was closing down after failing to find commercial levels of oil in its offshore exploration block in the Caspian Sea. Representatives of the Cas-

pian International Petroleum Company (Cipco), led by Pennzoll of the US, with Agip of Italy and Lukoti of Russia, said they were abandoning the \$1.7bn Karabakh field, after a day-long meeting in Azerbaijan's capital, Baku.

"We found gas, we found oil and we found gas condensate, but we did not find enough of it," said James Tilley, president of Cipco, "A lot depends on the price of oil and there is quite a gap between what we found and what would be commercial in today's market. We needed to find roughly twice as much," he said.

The Azerbatjan State Oil Company, Socar, which has a 7.5 per cent share in the consortium, said it still considered the field viable. Vitaly Beglyarbekov, the deputy chief of the foreign investment division, said development would depend

on the price of oil.
"We think there are prospects at that structure," he said. "But a lot depends on the market price, technology and the desire of foreign companies on the project." A Cipco source however said that even with a buoyant of price. "there were simply not enough reserves to justify

Over the three years of its contract Cipco drilled three discovered only gas in the first two wells. After much wrangling with Socar over whether to continue exploration, Cipco drilled a third and final well last autumn. but only found small quantities of oil and conden-

Prospect of federal reform raised in Nigeria

The prospect of radical changes to Nigeria's federal structure came a step closer yesterday when Olusegun Obasanio, the country's formet military ruler, said he calls for greater regional autonomy by presiding over a process of constitutional reform should he win next month's presidential elec-

If conceded, such a move Nigeria's post-independence history and help to defuse tensions between the tradithe country and other regions over the allocation of federal funds and mismanment of the economy.

But it also raises the likelihood that a new civilian gov-May, would be preoccupied by complex constitutional country is gripped by its since independence in 1960. own marginalisation. with the Financial Times competition over the federal

how he would respond to demands for greater autonomy for Nigeria's south-west region, stronghold of the Yoruba dominated Alliance for Democracy, Gen Obasanjo replied: "If the majority of Nigerians, through their accredited representawas prepared to respond to tives, feel that something should go into our constitution, so be it. It does not bother me and there are two ways you can pursue that either through amending the constitution or setting up a constituent assembly." could prove a landmark in Obasanjo, although a Yoruba, is a front runner for the presidential nomination of the People's Democratic tionally dominant north of party (PDP), one of three parties contesting civilian

rule elections. Until now, the PDP, with strong links with the impoverished north, has ducked calls for such a conference, ernment, due to take over in fearing that greater autonomy for other regions including the oil-producing issues at a time when the Delta states - could lose it the economic patronage it has enjoyed and lead to its

At the heart of the issue is



A Lagos text driver sleeps on his car after waiting 48 hours in a petrol station queue. Fuel shortage on in Nigeria, the world's sixth largest oil producer. Regional tensi

government's allocation of ter opposition to his presioil export earnings. It comes at a time when protesters in the Delta region are demanding a greater share of the oil

They have already reduced production of Nigeria's 2m b/d by 200,000 and have threatened further action. Gen Obasanjo's endorsement of a constitutional review may also be intended to boost his chances of winning nomination as the PDP's should allay some of the bit- his south-eastern region.

dency in his home area in the south-west. He is considered by many

Yorubas to be little more than the front man for a party allegedly controlled and financed by retired generals. The dismal showing of the PDP in the south-west in state government elections this month has leant weight to rival presidential aspirants such as former vice president Alex Ekwueme presidential candidate for it who helped the party sweep

They argue that if Gen Obasanio is unable to win his own home ward he may prove a liability at the presidential election for a party that has otherwise dominated elections so

The next round of voting in Nigeria's phased transition takes place on February 20 with elections for the national assembly, followed by the presidential election a week later. The selection of presidential candidates is due by February 12.

Due to Directors' Respensent PROFITABLE, VERSATUE WELL ESTABLISHED

MARINE/OFFSHORE

ENGINEERING AND

FABRICATION CO

Faterestion of pipe and cable laying equipment Stap Report and Adaptation in Pipe/Cable laying Versanle work force (40)

Varied Blar Clap clicate Factorics and inverside

Terrever circa COM

Contact Box 86256, Financial Time

One Southwark Bridge, London SEI 91

BUSINESSES FOR SALE

Upon instructions of A.D. Dick., D. R. Acland and G. Craig of Begbies Trayno

Midco (Leek) Limited (In Administration)

Offer for sale as a going concern the business and assets of a builders' merchants and home improvement contri

ion in Leek. Sta Accommodation on 1.6 acre (6500 sq m) site Turnover aprox £1m per annum

 Further potential for expansion or re-development For further information or sales pack contact either the Joint As D R Achael of Register Thyrnor,

01772 202800 or their agen th of SHIM South H 01257 263633

BEGBIES THAT VOR

smith hodgkinsor

3 HOTELS FOR SALE ★ 147 rooms, 124 rooms

* Situated in Orlando, Rorlda, USA

and 80 rooms * All close to Disney

Sold separately Contact: Florida Keys International Properties Unit 3 Meadowcroff, Tusmare, Bioester, Oxon OX6 9SL, UK Tel: +44 (0) 1869 345662 Fax: +44 (0) 1869 345046

Financial Times Surveys

Indian Infrastructure

Thursday February 25

For further information please contact: Chris Aston in London

Tel: +44 171 873 3230 Fax: +44 171 873 3241 email: chris.aston@FT.com or Sharmilla Devnanî în India Tel: +91 22 204 8890 Fax: +91 22 283 5799

email: MediascopeRepresentations<
representations@media-scope.com FINANCIAL TIMES

ENTERING INTO COMMITMENTS

We want your

business.

LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION COMPANIES COUR

IN THE MATTER OF HW GROUP PLC and IN THE MATTER OF THE COMPANIES ACTUME NOTICE IS HEREBY GIVEN that a Petian see on this James, 1999 presented in Her Majesty. High Court of Institute for confirmation of the reduction of the amount standing to the credit of the absure-named to the confirmation of the confirmation to the credit of the absure-named to the absure-

AND NOTICE IS FURTHER GIVEN that

Actor retries to revenience expert man the said Petition is directed to be heard before the Companie. Court Registers at the Rivest Courts of Justice, Strand, London WCDA 221, on 3rd February 1999. ANY creation or somethodat of the said Company desiring to uppere the making et an Order for the contribution of the said reduction of the amountst standing to the credit of the Company's share premium seconds should appear at the time of the bearing in person or by Coursel for that

to any person requesting the same by a malermentioned softeness on payment the regulated a herge for the same, Dated the 21st day of January 1940 Lawtence Graham 190 Strand London WCCR 1/19 Rel. JGE/H271-U16 Solicitors for the above-named Comp

QUALIFICATION AND SELECTION OF INVESTMENT BANKS OR CONSORTIUMS LED BY INVESTMENT BANKS FOR ELECTRICAL SECTOR PRIVATIZATION

REPUBLIC OF ECUADOR

COUNCIL FOR MODERNIZATION OF THE STATE (CONAM)

TECHNICAL COOPERATION AGREEMENT CT-1136-EC

International Competition No. 001-1136-98

The Committee for the selection of Investment Banks of Ecuador's Council for Modernization of the State (CONAM) requests proposals from interested investment banks or consortiums of firms led by investment banks that have highly specialized expertise and experience in privatizing electrical sector companies in Latin America. These banks/firms must belong to countries that are members of the Inter-American Development Bank (IDB) and participate in international competition No. 001-1136-98 whose objective is the contracting of the following services necessary for privatizing Ecuador's electrical distribution, transmission and generation companies

Request for proposals

The investment bank or consortium will be required to achieve the following objectives: i) preparing Ecuadorian companies for privatization, ii) determining the market value of each company, iii) developing and implementing marketing strategies for the sale of shares, iv) actual sale of shares to strategic operators-investors, and v) prepare strategies for subsequent divestiture of remaining shares through the capital markets and/or private placement. Banks interested in participating in this international competition should provide documents indicating their prior experience and expensise in electrical sector privatization and their legal, technical, economic and financial qualifications to complete the required work.

investment banking services; legal, financial, technical and auditing services and other complementary services.

The general conditions for this process are the following:

- 1. The payment of services will be provided by Project CT-1136-EC "Support for Private Infrastructure Investment" that is being financed by the Inter-American Development Bank (IDB) together with resources from the Government of Ecuador.
- The procedures for qualification, selection and contracting will be carried out in accordance with the bidder documents, the provisions contained in Technical Cooperation Agreement CT-1136-EC and its Annexes signed by IDB and the Government of Ecuador. It will be implemented in accordance with the Ecuador's Law for "Modernization of the State, Privatization and Provision of Public Services by Private Firms", and the Electrical Sector Modernization Law and its applicable regulations.
- Investment Banks or Consortiums that wish to participate in this international qualification and selection process can obtain the bidding documents for this competition at the Secretariat of CONAM's "Committee for the Selection of Investment Banks" located on the 10th floor of the National Finance Corporation (CFN) building at Juan León Mera and Avenida Patria in Quito, Ecuador from January 18th, 1999 prior to payment of US\$ 500,00 as a subscription fee.

The technical responsibility for coordination and implementation of all required services will be with the Investment Bank, either alone or in its capacity as leader of a Consortium. In the case of consortiums any of its members may purchase the bidding documents. A key criterion for selection of the winning proposal will be the Investment Bank's and in the case of a Consortium, it's members' prior experience in successfully privatizing electrical distribution, transmission and generation companies in Latin America.

- Envelopes containing the documents required for qualification and selection, prepared in the form indicated in the bidding documents, must be presented in the above mentioned CONAM office until 4:00 P.M. on March 4th, 1999 at which time the envelopes will be opened in the presence of all participants interested in this.
- Any additional information about this process can be requested in writing at the above address or at the

Telephones: (593) 2-505-025 / (593) 2-509-432 Facsimile: (593) 2-508-632 / (593) 2-228-450 E-mail: jmorillo@uio.conam-pertal.gov.ec fmunozia uio.conam-pertal.gov.ec

> Joaquin Morillo P. EXECUTIVE DIRECTOR COUNCIL FOR THE MODERNIZATION OF THE STATE PRESIDENT OF THE COMMITTEE FOR THE SELECTION OF INVESTMENT BANK

Long established polyurethane company Turnover £1.3m p.a. Good profits record

For sale

Experienced workforce

Broad customer base Located in the North West

Offers in the region of £1,000,000

For further information contact:

Principals only

CASSON BECKMAN chartered secountants Bow Chambers, 8 Tib Lane Manchester, M2 4 JB

Ref: SPD

On the instructions of the Directors Offers are invited for the Business and Assets of Britain's market leader in Communications Systems for live performers and presenters

Incidental and Approximate and retail stock - book value £145,000 parallel. Seech of component and retail stock - book value £145,000 Plant and Machinery for assembly, testing and research and Tomover to December 1997 - £1-fmillion Onler Bruk of £50,000 for February 1999

136/144 Granville Read London NW2 2NL

BUSINESS OPPORTUNITIES

Wireless Telecom Opportunity

Company with strong management team, long established in East Europe, is seeking like-minded strategic alliance in wireless telecommunication projects:

RUSSIA . Wireless Local Loop project

 Country wide Wireless Local Loop project Cable TV

· Two-way MPT trunking system with

TETRA licenses Please reply to: telecom_oppor@itpgroup.com

PLEASE INCLUDE COMPANY PROFILE

or fax: +972 3 578 0911

مكذا من الاعل

interpretative changes to the North American Free Trade Agreement that would restrict the ability of private companies to seek compensation for government regulations that damage their

The Nafta's investor-state arbitration provision allows a company to file suit which the company says can or US governments if its lost business. assets are expropriated or a government takes measures that are "tantamount to expropriation."

But Canada fears the provision is being extended to prevent governments from enacting legitimate regulaand Mexico to clarify the treaty's intent.

The Canadian government agreed to pay US\$13m last provisions, which are writ-year to Ethyl Corporation of ten into thousands of bilatthe US after Ethyl sued over eral investment agreements, Canada's ban on the use of were initially developed MMT, a petrol additive. Can-under international law as a ada also agreed to lift the way to safeguard multinaban despite objections from tional corporations from environmental groups and nationalisation or other gov-

industry, which says MMT interferes with emission con-

Canada also faces a second lawsuit from SD Myers, a US company that handles the clean-up of polychlorinated biphenyls (PCB) waste. SD Myers is seeking damages over Canada's 1995 ban on the export of PCB waste from Canada to the US, cost it millions of dollars in

Sergio Marchi, Canada's trade minister, said that Canada wants the grounds for expropriation to be "nar-rowly defined" to ensure the ability of governments to He said that some of the challenges brought under the Nafta provision "stretch the imagination."

Investor-state arbitration

from the motor vehicle ernment seizures of their

But the issue became controversial in the failed negotiations on the Multilateral Agreement on Investment. Environmental groups charged that the provision threatened to undermine the ability of governments to regulate by allowing private companies to sue for damages whenever a government measure damaged their busi-

ness activities. Canadian officials said there was support in both the US and Mexican governments for clarifying the provision and hopes to reach an agreement by April when the Nafta ministers meet in Canada. Nafta allows the three governments to issue an interpretation clarifying what was meant by the original agreement, and that interpretation would be given great weight by future Nafta tribunals ruling on the

A State Department official said there was broad support in the US government for ensuring the Nafta investor-state arbitration

difficult to determine exactly where to draw the

The initiative may draw

opposition from US multinationals. Stephen Canner of the US Council for International Business, said: "The question is, what's really broken that has to be fixed?" In the Ethyl case, he says, the Canadian government imposed a ban on MMT that clearly wasn't backed by sound science, which is exactly the sort of trade barrier Nafta is meant to pre-

Barry Appleton, a Canadian trade lawyer who is acting for SD Myers, says Canada is proposing a major change to the treaty that should require a formal

"The government of Canada is asking for permission to take away the property of foreigners and not pay them for it," he charged. "This is a

World retail pharmacy purchases (\$m)

	US	Japan	Germany	France	italy	UK	Brazil	Spain	Ceneda	Argentine	Mandeo	AUST/AUZ
Cardiovascular	13,678	7,048	3,726	3,702	2,086	1,708	981	1,186	1,042	531	258	585
Alkonstary/metabolism	11,258	8,292	2,484	2,128	1,339	1,499	1,072	618	642	643	610	442
Central menyous system	15,154	2,205	1,872	1,975	1,017	1,442	833	826	777	507	383	372
Anti-infectives	7,364	4,498	1,339	1,506	1,181	450	737	524	291	408	645	178
Respiratory	7,332	2,442	1,420	1,314	736	1,215	886	547	382	304	358	315
Genito-urinary	4,966	800	927	838	476	489	607	213	224	230	212	113
Musculo-skaletal	2,780	2,584	684	888	498	443	542	247	184	254	215	75
Others	10,625	12,278	2,820	1,862	1,580	1,009	1,101	839	702	651	585	137
Total	73,158	38,147	15,274	14,116	8,992	8,335	6,559	\$,200	4,244	3,537	3,266	2,458
% Change*	11	-1	. 6	5	8	8	4	11	11	6	14	8

Strong US sales of anti-depressants stimulate the global drugs market

Sales of prescription drugs America, rising 11 per cent to \$77.4bn in the year to November 1998, according to the latest figures from IMS Health, the healthcare information company. Sales in 12 of the world's leading pharmaceuticals markets grew 6

North America accounts for about 40 per cent of global drug sales. Part of the impetus for the recent spate of European drugs mergers is the need to gain market

US sales, which have been growing at or near double

digits for most of the decade, were spurred by strong sales of anti-depressants such as Lilly's Prozac, Pfizer's Zoloft and SmithKline Beecham's Seroxat/Paxil. Drug companies have been active in extending the pre-

scribed uses of these compounds to cover illnesses such as social anxiety. US sales of anti-depressants grew 22 per cent to \$6bn in the year to November. The figures are for retail sales

rake in \$700m in its first year, pushed US sales of uro-rose by nearly 50 per cent. logicals up 117 per cent. Cardiovascular drugs, particularly the cholesterollowering agents known as statins, also continued to

Sales in the five biggest European markets, where governments are trying to curb budgets, grew 7 per cent to \$52bn. Spain grew 11 per cent, while France and Germany rose 5 and 6 per

In the UK, where drugs sales rose 8 per cent to The spectacular launch of \$8.34bn, cardiovascular have led the government to Viagra, Pfizer's anti-impo- drugs were up 15 per cent as crack down on drug prices.

largely due to the July introan anti-platelet agent that may be slightly more effec-tive (though much more expensive) than aspirin in

heart attacks and strokes. Japan, the world's second biggest drugs market, average, falling 1 per cent to \$38bn - although the rate of decline appears to be slowing. Economic stagnation

Common ground elusive as Clinton seeks trade unity

US players will need to come to their own bargaining table before they can talk to rest of the world, writes Nancy Dunne

State of the Union address, President Bill Clinton sought

negotiate new trade pacts. Acknowledging that "trade has divided us for too long", tion signs a deal and conthe president launched a vigorous effort to end the long over continuing negotiaimpasse over the inclusion of labour and environmental Republicans and business lobbyists have opposed such provisions and Democrats have refused to give Mr Clinton new negotiating authority without them.

Last year a Republican-led attempt to pass fast-track without strong labour and environmental provisions suffered a crushing 243-180 defeat in the House of Representatives with most Democrats and a third of Republi-

cans voting it down. In an attempt to bridge the gap, Mr Clinton is offering goodies all round. If agree ment can be reached, business and free market Republicans would get an ambitious new round of multilateral trade talks, lower tariffs for Caribbean and African imports, and a 10 per cent increase in funding for the US Export-Import Bank

to boost exports.
The Democrats would get new initiatives to strengthen the International Labour Organisation, more transparency for the World Trade Organisation, and a new international treaty to outlaw abusive child labour.

However, the president's initiative must still overcome grassroots disenchantment with trade pacts. This has been made worse by the fact that the old free trade coalition in Congress has eroded as every election since the end of the Cold War has seen the departure of older free traders and the

An NBC News/Wall Street Journal poll, conducted last fast-moving agends that month, found 58 per cent of Americans believe trade has been bad for the US economy, compared with 32 per cent who said it had resulted in economic growth.

In a CNN/Gallup poll in October, 47 per cent said the North American Free Trade Agreement had been "bad" for the country and 52 per cent opposed negotiating cise" to demonstrate the similar pacts elsewhere.

Democrats have been preest bid for fast-track tative's efforts to get her parrenewal. They have been ty's social objectives studying a proposal to give accepted by US trading partstudying a proposal to give accepted by US trading part-him a negotiating mandate, ners have produced more but one which would sharply constrain his flexibility and enhance Congress's role in new trade talks.

tional jurisdiction over and farmers and government trade, but over the years, as can stand together". trade deals have grown more complicated, so-called fast-track negotiating authority of all the American players has been given to the execu- to come to the bargaining tive branch. Under fast- table and on how much they track, Congress promises not think they can get out of it.

n his plea for "a new con- to amend a trade pact but sensus on trade" in his simply to pass or reject it as

The Democratic proposal to renew his campaign for called informally "a fast "fast-track" authority to track with speed bumps" envisages a congressional vote before the administragressional "check-in" rights

> Although Republicans may support an expansion of proposal would not be popular with US trading partners, who regard fast-track as protection against congressional meddling in completed nego-

> Business organisations, well aware of their fading influence on trade since the fast-track vote last year, have made their own overtures to environmental and labour groups.

> "The business guys just cannot get in through their heads that fast-track, as they know it, is dead," said Lori Wallach, who has advised Democrats opposed to Nafta and the World Trade Organisation. "Fast-track is an outdated system.... The secre-

> tive closed-door way of doing

This secretive closed-door way of doing trade negotiations is now history'

trade negotiations is his-Meanwhile, business lobbyists have begun to shift their focus to plans for the

WTO ministerial meeting to be hosted by the US at the end of the year. Charlene Barshefsky, US trade representative, has already begun to consult US trading partners about "an expansive, forward-leaning

moves trade liberalisation", her spokesman said. However, the same issues that have deadlocked the fasttrack debate, may handicap the ministerial meeting. Democratic House leaders have made clear that they regard Ms Barsheisky's handling of the ministerial as "a confidence-building exeradministration's willingne "to work with Democrats". paring for the president's latanger than allies.

In his address, Mr Clinton called for "a common ground on which business and work-Congress has constitu- ers and environmentalists Whether this can occur

Canary Wharf. At the mouth of the Thames, and at the heart of Europe.

Canary Wharf may be just a couple of miles from the City, but its heart is most decidedly in Europe. The proximity of City Airport means continental connections are just minutes away and the gardens and cafes create an atmosphere unlike anywhere else in London. Banks already in place include Morgan Stanley, Barclays Capital, Bear Stearns, State Street Bank and Credit Suisse First Boston. Among other tenants are The Daily Telegraph, the Mirror Group, Texaco and the FSA. Citibank, The Bank of New York and HSBC will be joining us soon. This unique combination of big business and stylish architecture has already created a working community of over 25,000 with an occupancy rate of 99%. Yet this is just the beginning. Work is now CANARY underway on the remaining two-thirds of the project which will be just as impressive. WHARF

So come and see Europe at work. Now visible from an office near you.



US trade deficit at record high

By Deborah McGregor in Washington

The US trade deficit in goods and services soared to \$15.5bn in November, as the global economic downturn continued to take its toll on the otherwise strong American economy.

Even with one month still to be counted for 1998, the OUR economy and deficit has already hit a record high of \$153.9bn, edging out the old record of \$153.4bn set in 1987.

The November deficit was up 14 per cent from the revised October figure of \$13.6bn, the Commerce \$78.7bn, with sales of air-Department reported yester-

The report confirmed the

in imports that have been stoking up the trade imbalance for several months. US exports fell by 1.9 per

The dynamic is the strength of the weakness.

of others'

cent in November, to craft, computer equipment and farm products declining sharply. Imports rose 0.4 per

\$94.1bn, with the biggest increases seen in imports of vehicles, furniture and telecommunications equipment. Economists predicted that

the growing trade deficit would eat into overall growth in the economy, shaving as much as 1.5 percentage points from gross omestic product growth in the fourth quarter of 1998.

The US is facing record trade deficits for 1998 and 1999 because of the sharp fall in demand in Asia. "The basic dynamic behind this data remains the strength of our economy and the weakness of many of our trading partners." said a senior administration official.

ber, the trend for the first 11 November. US steel compamonths of 1998 showed those deficits running well ahead of the previous year's pace. For China, the deficit totalled \$52.9bn for the year up to and including November, up 15.5 per cent from a

year earlier. For Japan, the trade deficit hit \$58.2bn for the same year, an increase of 14 per The one bright spot in the

region was South Korea, where a fledgling economic recovery helped spur US exports to South Korea

in November were at their ighest level in a year. The trade report also

nies blame imports for widespread redundancies and losses in the industry. The import surge has also fanned protectionist fires in Con-

Steel imports from Japan fell by \$47,3m to \$306m in November, However, for the first 11 months of 1998, Japanese steel imports more than doubled totalling \$2.9bn.

The Clinton administration has threatened that if December trade figures do not show a substantial decline in Japanese steel imports, it will take action against Tokyo, possibly in Japanese steel under the

While trade deficits with decline in US exports and cent to an all-time bigh of Japan and China actually They record operating system sales by hand on sheets of paper'

The debate over whether

Microsoft can be called a

monopoly is crucial to the

case. If the court agrees with

the software giant that it is

not a monopoly, then the

government's allegations of

antitrust abuses are irrele-

vant. Microsoft's alleged acts

of predatory conduct become

nothing more than a sign of

In court. Mr Schmalensee

said that if Microsoft was

indeed a monopoly then it

would charge up to 40 times

at around \$2,000 - which

would be more than the

average cost of a personal

IONIAN @ FINANCE

visorous competition.

Trial testimony shows Microsoft finances do not make use of sophisticated technology

By Richard Wolffe in Washington

You might expect the world's biggest software finances with sophisticated technology

But one of the more astonishing insights of the US government's three-monthold antitrust trial of Microsoft came from the compaby's first defence witness this week, who revealed the true state of affairs at the software giant's headquar-

Richard Schmalensee, dean of the Sloan school of management at Massachusetts Institute of Technology. told the court how he had tried to see Microsoft's profits data on its best-selling

"I did ask Microsoft the extent to which the business could be broken down between operating systems and applications but I was told the data that is senarated in that fashion simply did not exist." he said.

"I was surprised, but I will be honest with you. The state of Microsoft's internal accounting systems does not always rise to the level of sophistication one might than the textbook monopoly

ABM-AMRO Bank

E FENANCIAL ADVISOR OF THE IPRT FOR THE SALE

Microsoft

cessful as it is." He added: "They record operating system sales by hand on sheets of paper.

Under those circumstances, I

accepted the absence of a detailed cost allocation system absolutely." In the same week as Microsoft posted record quarterly profits of \$1.98bn. the revelation was so remarkable it led to a Perry Mason moment. David Boies, the government's leading

questions. It was not the only part of Mr Schmalensee's evidence which appeared to strain under cross-examination.

lawyer, simply said: "Your

honour, I have no more

Mr Schmalensee's central analysis is that in spite of Microsoft's enormous profitability and market share -Windows operating software the line of attack to underdrives more than 90 per cent of the world's personal computers - the company is not

"Microsoft charges far less

CONTRACTS & TENDERS

INVITATION

INVITATION TO SUBMIT BINDING OFFERS FOR THE PURCHASE

On the Bases of Article 6 pers. I (b) of L. 2000*1 it is hereby amounted that the leastmen of Phermacentual Research and Technology of Greece (DPRT) (the "Soller) mixeds to sell its Amilboure Production Plant (APP), singuist in Agios Sociators in the city of Parms. The procedure to be followed is that of an international Public. Tender Offering under the following inter- and crouditions:

APP is sourced in the indexent Sector in the only of Pierra (appear), 200km west of the city of Atheria on a plot of land of 194672.7 op in The Plant was built for the purpose of predicing penecilian and explantagement based drops in the form of the property of art of appear 7,700 upon comprising the production balking, worthways the engineering and administration Pinking and laborations, the constructions seated in 1985 and was completed in 1995 through it was sever engaged in production up to date. In space of this, both hashings and equipotent faire from ministrated on upond combines. The Setter has sever engaged that Could Materia course Production was added and description of the date.

The role of Financial Advisor to the sale is assigned pointly to the Societe Artogymes under the names ABN AMBO BANE N.V. (330, Throntos Aix, Kalibira, Athens, Greece, Tel. 4980/20 Fas 4405/20, person responsible. Mr. George Kondylon and FORIAN FENANCE S.A. (15), Value metal Sci. 100 71 Athens, Greece, Tel. 402391 Fox NaC2976, person responsible: Mr John Challadies: Any requests antifer corresponding related to the present sale photoletes in the above mentioned persons.

The propert tender well take place as associative with the provention of Article 6, para 1 (b) of 1. 2000/01 as at a new index, the associative propert protection and the tenne supulated in the relative "OPPERING PROCEDURES LETTER" which will be made available to the

merculed parties from the Advivor' permises from Finday Limitary 22and, 1999 one-ands, regardless of whether such terms are reposed to the forms. Submission of these terms by the builder. The orders submission for permissy of non-acceptance of the riber refer to APP as a whole such mass to operative pairs of the food assets the complete of the riber and to APP as a whole such mass to operative pairs of the food assets flavor along required of different agreement of the description.

procedure of the substanced offers will take place at the processes of IONLAN FINANCE at 1840 hours on M PA, to the presence of a duly authorized representative of IPRT and can be attended by all three who have sub-

The submitted offers must be accompanied by a brief Bassiess Plat in which the interested parties shright include the transfer of pre-extracted in the attraction of pre-extracted in the attraction of pre-extracted in the related and their directions.

12. Evaluation of the others will be based solely on the price offered. Only, in the case of equal prices offered, will PRT also evaluate.

are recently on an inary new job positions as possible
 the business plan and the amount of annual integration of the preprised.
 the creativity, correspondent and integration of the uncreated party.
 The evaluation system and the contribution of each of the above criteria to the final appreprie grade of each submitted offer will be made have n to the interested parties together with the Offering Procedure Letter.

In case an offer provides for payment of the price on credit, its evaluation will take note account as present value calculated by use freed discremi rate over the whole payment period which will be equal to the missus rate curried by the Laisa amount roug of the State Treasury Bills (wared prior to the deadline for the submission of busings offers.

para 12. Above

14 The Sellet will nately an writing the person or entary to which the transfer of the APP shall be awarded in order to appear at the determined place and time for the signing of the Parkinse Agreement, according to the terms of the offering and other nature that will be proposed by the Sellet and agreed with this person or easily in the event that the person or easily to about the transfer of the Film shall be awarded retiringen its obligation to appear as the place and time determined in the above mistaring of the Sellet and to execute the respective Proclasse Agreement on necordance with the terms set footh in this present, as well as those included in such party's offer as family forwalled, then the amount of the dissectable Letter of Gaustines shall be forfered in favour of the Sellet on a process base as a penalty acknowledged and excepted to be far and reasonable. In this case, the Sellet receives his rights arrange use of the faithers, or accordance with the law, of those who failed to appear as the place and time of segments.

15. The Sellet receives the right to declare the render process above by after preventing offer as not, on the whole, assistance by to time.

15. The Sellet received the triplet to declare the render process above by after preventing in location to the submission of bandons of the Persons and the contraction of the prevention in location to the submission of bandons offers.

eachs disputations has been drawn up in the Circle language and translated only English. In any case the Circle level shall pres aid.

15. The Seller resume are right to unsuffy the tests of the precent aroundout its loading the deadline for the submission of bin the recentury, provided that the interested parties sixelved in the tender process are informed in uniting.

17. Those parties participating in the present tender process and salemining an offer do not acquire any right, claim energy mentions and their nationals in the tender process against the Seller or the Advisors for any reason or can

price for Windows and it is ising price for Windows, constantly engaged in innoknowing everything that you vation to stay ahead of the know?" he said competition." Mr Schmalen-

Mr Schmalensee replied: see says in his written testi-Of course not, Mr Boies, mony. "Its behaviour is far because Microsoft faces sigmore consistent with that of nificant long-run competifirm engaged in intense tion. That is precisely the dynamic competition than a firm sitting on a secure

He added: "The allegation here that Microsoft in effect owns the... personal computer market is an allegation of enormous power - enormous power would translate into a very high profit-maximising price. So qualitatively, I think that is exactly in line with what is being alleged here."

The economist's evidence, which has lasted for more than a week, represents an overview of the defence case which 10 Microsoft executives will flesh out over the coming weeks. Microsoft's defence continues next week with evidence from Paul Maritz, the company's senior strategist.

Mirrosoft admits it is an aggressive company, but Mr Boles used his favourargues that is justified mine the economist's opinbecause its market power is ions: incredulity. "Do you constantly threatened by really think that, looking at new technologies. -Chief it from a sensible standamong these threats was the point, there is any chance of internet browsing cutware by Netscape Comthat is the real profit-maxim-

Mr Schmalensee conceder that a software leader can quickly become entrenched because of the widespread use, or "network effects", of its technology. "It is not winner-take-all competition, but it is winner-take-most competition," he said.

But he also said its current success did not guarantee future gains. "The important competition in this industry, given the rapid pace of innovation and product development, is dynamic the market. [Market] share positions tend to be transitory and leaders certainly are displaced."

For Microsoft, that makes it no different to other creative industries. "An industry that comes to mind, for instance... is the movies, said Mr Schmalensee. "Lots of people try to make movies, and the most profitable

moves are hugely profitable. "Titanic made enormous amounts of money. It may even have had a high share of some market some place. But it is not a monopoly made Titonic has to come up with another product.

Brazilian currency falls sharply again

By Geoff Dyer in São Paulo

The Brazilian Real fell rekindling fears that last around \$300m a day have week's decision to let the continued this week. Traders currency float will revive said the banks had enough largest economy.

By mid-afternoon, the Real had weakened 8 per cent to R\$1.72 to the dollar, against Wednesday night's close of R\$1.59, amid continued instability in the currency market. It is now 30 per cent down since the start of the

Shares on the São Paulo stock exchange had dropped 3.62 per cent, while the price of the C-Bond, the most liqnid Brazilian Brady bond was 6.8 per cent lower.

The currency came under pressure despite the government's convincing victory in Wednesday's vote in the lower house of Congress over a controversial pension reform, a central part of the government's emergency budget cuts.

Brazil was forced last Frilay to abandon its exchange rate peg to the dollar, which had been the anchor of the government's anti-inflation strategy, after it suffered more than \$4bn in capital flight in the space of a week.

interest rates on Monday to try to stabilise the currency sharply again yesterday, but capital outflows of inflation in Latin America's dollars earlier in the week to omists think interest rates meet demand but liquidity had dried up yesterday. prompting the sharp weak-

ening in the currency. Although the central bank was under rising pressure to provide liquidity by selling dollars, Altamir Lopes, its chief economist, said yesterday it would stay out of the

Economists said the central bank would be reluctant to intervene because this would establish a new benchmark in the market which it would then be obliged to defend. Intervention would also further deplete reserves, which have already fallen to \$31bn-\$32bn, they said.

"The tendency towards an rshooting is increasing. said Odair Abate, chief economist at Lloyds Bank in São

The market was also affected by the growing pessimism about economic prospects for this year as a result of the devaluation, with a number of economists now

Deutsche Bank has lowered its forecast for the year from a 2.5 per cent fall in GDP to 4.5 per cent. Merrill Lynch is also forecasting a 4.5 per cent drop. Many econstabilise the Real and cut inflationary pressures from the devaluation.

The lower house voted by 335 to 147 in favour of a bill which raises pension contributions from civil servants. taxes retired public sector workers and will save the government an annual. RS3bn. Deputies had rejected similar proposals four times in the last three years.

The government had been hoping the victory would give a strong signal to investors that the budget deficit of 8 per cent of GDP could be reined in. "The vote will contribute decisively to reducing interest rates in the future." said Pimenta da Veiga, the communications minister. The Senate is expected to vote on the pensions bill next week.

Meanwhile whips are trying to speed procedures for the lower house to vote on a rise in the financial transaction tax, another important part of the fiscal puckage,

New moves to curtail Clinton impeachment

said he felt the White House

presentation had been so

should move to an immedi-

Buoyed by a powerful presentation by White House lawyers in President Bill Clinton's impeachment trial, Democrats yesterday renewed efforts to bring proceedings to an early concluion without witne

David Kendall, Mr Clinton's personal lawyer, and Dale Bumpers, a former Arkansas senator, opened the last of three days of Mr Clinton's defence with an aggressive attack on charges that the president had committed perjury obstructed justice in the

Monica Lewinsky scandal. harge, Mr Kendall hit out at "concerted partisan distortion" of the record and insisted the prosecution could not mount a convincing case for the president's

But with the first part of the trial nearing completion, both sides were already manocuvring for advantage dur-

ate vote on whether to acquit the president as soon as it completed the 16 hours of scheduled questions to "I think many senators at that point in time will have serious reservations about whether additional wit-

ded." he said. Because such a motion requires unanimous consent from all 100 senators, it would almost certainly fail. However, it would serve as an early show of strength for Democrats and could help persuade some wavering moderate Republicans to

nesses or any witnesses are

On the current plan, senasimple majority to pass -

agree to cut short proceed-

ings without having wit-

senator from Massachusetts, from both sides over whether to call witnesses. The Republican majority is strong that the Senate still expected to reject a quick dismissal and approve at least a few witnesses.

But in a sign that they are reluctant to prolong the trial indefinitely, it appears likely that the number of potential witnesses will be sharply scaled back from the 10-15 originally proposed by the "managers" from the House of Representatives who serve as Mr Clinton's prosecutors. Republican senators indi-

cated the final number could now be as few as two or three - most probably Betty Currie, the president's secretary, Vernon Jordan, a friend of Mr Clinton, and Ms Lewinsky - with questions restricted to narrow disputes of fact that have arisen during opening arguments.

Only after both sides have taken depositions from any tors are next week due to witnesses would senators debate a motion to dismiss hold separate votes on the trial - which requires a whether to hear from them

film tax breaks for foreign groups

Canada should restrict its tax credits for feature film production to Canadian film companies, a move that would put an additional C\$55m (US\$36m) in the hands of Canadian produc-ers, a committee established by Sheila Copps, Canadian heritage minister, said yes-

The government should also strengthen domestic film distribution by restricting the ability of US film distributors to acquire automatically the Canadian distribution rights for independent productions.

The recommendations, if adopted by the government, would be likely to worsen an already strained trade relationship between Canada and the US over Ottawa's efforts to curb the spread of US films, television programmes and magazines in the Canadian market.

recently produced some commercially successful and acclaimed feature films such as The Sweet Hereafter and The Red Violin, Canadian films capture just 2-3 per cent of domestic box office receipts. The average budget of a Canadian feature film is C\$1.5m. compared with more than C\$75m for films made

ada should set a goal of increasing screen time for Canadian films from 2 per cent to 10 per cent by 2004. The tax recommendation

is likely to anger not only US producers, who are shooting a growing number of Hollywood films in Canada, but Canadian provincial governments such as Ontario and British Columbia that have eagerly courted foreign productions. The proposal would increase from 11 to 20 per

cent a tax credit for film pro duction costs, but take that benefit away from foreign film makers. The committee argues that

the 10 per cent decline in the Canadian dollar over the last year, and the high quality of Canadian film crews, mean foreign producers have "more than enough incen-

Talking to a wider audience

Cheryl Mills stands out from white male lawyers, writes Richard Wolffe

ne face stood out this week as lawyer after lawyer argued over the fate of the president in the marble-clad chamber of the US Senate.

After a series of middle-aged white men debated every detail of the president's conduct, Cheryl Mills,

a political as well as legal battle. She retold the story of Mr Clinton's grandfather, who owned a store serving African-Americans, before citing John F. Kennedy and Martin Luther King as 'imperfect leaders".

"I'm not worried about civil rights, because this president's record on civil rights, on women's rights, on all of our rights is unimpeachable," she said.

Her speech was ostensibly designed to counter the Republican charge that Mr Clinton undermined the civil rights of Paula Jones, by attempting to deny her justice in her sexual harass-

speaking to a wider audience defence of the president's the club."



even though it was her first appearance in a significant

"he bulk of her speech was a withering attack on the Republican argument that Mr Clinton obstructed justice in his dealings with Betty Currie, his personal secretary.

trial of any kind.

Ms Mills effectively attacked the idea that the president orchestrated his secretary's retrieval of his as former senator Dale Bumpers. Who joined the Climbers sworn testimony, both Ms Lewinsky and Mrs Currie said the idea of Mrs Currie's involvement was initiated by Ms Lewinsky,

However, Ms Mills was

apparent coaching of his secretary's testimony. "The president's intent was never to obstruct justice in the Jones case," she said. "It was to manage a looming media firestorm, which he correctly foresaw." Just 33 years old, Ms Mills

is one of the most loyal defenders of the Clintons and worked on the Clinton-Gore campaign in Little Rock in 1992 before joining the White House as associate counsel in charge of ethics issues. Four years later, she won a tough reputation in the 1996 campaign as a strict enforcer of the campaign finance laws.

But Eleanor Holmes Norton, the Democratic delegate for the District of Columbia, said Ms Mills might not be as effective within Congress pers, who joined the Clinton

lawyer helps him before the Senate," she said. "I do know that a former member helps him. He's a member of the less than convincing in her club. She is not a member of

the deputy White House counsel, made a striking tive" to shoot films in Can-The distribution proposal would require that Canadian ment trial While Canadians have distributors be allowed to She began by citing her than the jury of 100 senators bid for distribution rights for credentials: "As a lawyer, as before her. any independently produced Her appearance underlined an American and as an Afriforeign film, rather than allowing those rights to be how the Clinton administracan-American." And she ended with a passionate tion has won strong support defence of Mr Clinton's from both black voters and bundled with US distribution rights, as is now the case. record - not in the Monica women. As only the third Other recommendations include an additional C\$50m Lewinsky affair - but in his African-American to speak from the Senate floor, she support for civil rights. public subsidy for domestic Her speech was a dramatic was an inspired piece of castreminder, if any were ing in terms of popular polifilm production, and a requirement that television needed, that impeachment is tics and public relations broadcasters air Canadian-

Barbados PM gains landslide poll victory

history of the Island, Reuters reports from Bridgetown

Riding five years of eco-nomic growth, Mr Arthur's much is expected," he said. Barbados Labour party in voting on Wednesday.

Owen Arthur, the Barbados 19 seats in the last parliaprime minister, was ment to eight for the rival returned to office in one of Democratic Labour party, the biggest landslides in the said the victory was an "awesome" responsibility for "To whom much is given,

David Thompson, the 37-(BLP) captured 26 of 28 seats year-old lawyer who leads in the country's parliament the DLP, said that his party was not "politically dead" in Mr Arthur, a 49-year-old spite of the scale of the

ment lawsuit. But in reality Ms Mills was

حكذا من المدحل

en industria

cales to grow

ERMPANIES

Braud uncovered

defence team this week. "I'm not sure if a black

urrency

to curtail

reachment

Gitic failure starts to hurt other Chinese businesses

The fallout from a leading Chinese investment company's bankruptcy appeared yesterday to be spreading across China's financial industry after a prominent provincial governmentbacked enterprise technically defaulted on a repay-

ment due on a loan of \$30m. Fujian Enterprises told foreign creditors it would service the interest but be unable to meet the principal repayments on a syndicated loan falling due yesterday, a evelopment likely to stoke bankers' concerns about lending to China.

The technical default comes as other Chinese investment companies report difficulties honouring foreign debts in the face of a liquidity crisis caused by the retreat of international lenders from China risk following the closure of Guangdong International Trust and

Investment Corporation 1997 by CCIC Finance, the after defaulting on a \$50m (Gitic).

Foreign banks have been calling in credit and refusing to roll over loans to Chinese companies since last October's closure of the Guangdong itic, once the well regarded investment arm of the government of wealthy Guangdong province. Reluctance to lend to Chinese enterprises has become more acute since it became clear that they would have to shoulder substantial credit losses when Gitic filed for bankruptcy last week with

debts of \$4.87hn. Fujian Enterprises, an investment company owned by the government of Fujian province on China's eastern seaboard, is understood to have told foreign lenders that the credit squeeze caused by Gitic is to blame for its repayment problems.

bank, which Fujian Enterprises now plans to appoint as its financial adviser, Reuters reported last night. The latest difficulties at Pujian Enterprises follow reports from bankers that the com-

pany had also been unable to

meet payments on a separate

\$70m loan maturing in 2000.

Officials at other Chinese finance and investment companies confirmed widespread strain on debt repayments as foreign lenders have withdrawn credit. "The business of all ities across China has been affected by the closure of Gitic," one official at Shanghai International Trust and Investment Corpo-

ration (Sitico) said. Earlier this week, it was announced that another Guangdong-based itic, Guangdong Overseas Chi-The debt due yesterday nese Trust and Investment cial institutions: "It is going was the first instalment of a Corporation, has sought to affect anybody with \$50m five-year loan led in talks with foreign bankers maturing foreign liabilities."

Hong Kong investment syndicated loan which matured in December.

DE low KAY,

The restructuring of the trust and investment sector, estimated to include more than 200 ities, is one of the immediate challenges facing Dai Xianglong, China's central bank governor, at a meeting in Beijing this week of government officials and bankers focusing on financial sector reform. One executive with a

European bank in Shanghai said foreign banks will review their portfolios, the extent of their staffing for China lending and in some cases the value of their entire China operations in the light of the Gitic losses. He also said that as inter-national lenders pull back

from China in the shortterm, there will be further pressure on Chinese finan-



Bank profits come under pressure in China

China's commercial banking industry has displayed evience of the strains it is owned commercial bankander, with two of the big-gest Chinese banks this profits last year.

The downward pressure on profits underlines the stresses on a sector hobbled by bad loans that render the

Bank of China, the statewith the broadest international exposure announced week reporting sharp falls in a 40 per cent slide in profits last year to RMB3.52bn (\$425m) last year compared

with RMB5.87bn in 1997. China Construction Bank, another of the "big four" industry technically insolvent by western standards, and suffering from a worsen-cent down on the RMB1.51bn

ing domestic business envi-ronment and falling interest the sharp reduction in profits was caused by the cuts in interest rates, which bave badly dented margins.

Chinese banking officials have sought to show the 1998 figures as a relative success given the pressures on the financial sector last year in the wake of the Asian crisis. A Bank of China spokesman said the results showed the bank "winning the battle against last year's financial

But the results also show ture construction projects, how China's banks have as well as a significant rise come under pressure as commercial borrowers have suffered in a deteriorating trading environment. Industrial and Commercial

Bank of China (ICBC), which has in the past concentrated on lending to industry, achieved better financial results in 1998. Profits rose to RMB3.39bn (from RMB3bn) as the bank saw a strong rise in lending busi-ness, notably to infrastruc-behind the plans to establish

loans - which officially account for 20 per cent of their total assets. The 1998 results are likely

ing to a bank official.

nies to handle bad and probin domestic deposits, accordlem loans. Each of the leading four banks has won Leading commercial bankapproval from the state ers and finance industry officouncil, China's cabinet, for cials gathered for a confercompanies to handle compromised assets, loosely ence in Beijing this week to modelled on the US Resoludiscuss measures to address the big four banks' problem tion Trust Corporation.

An official at the Agricultural Bank of China said: "How to put the approval into effect is the work that is ongoing at the conference in

Australia's anti-trust powers grow

By Gwen Robinson in Sydney

The failure of a proposed merger and a finding against carrier have this week highof Australia's anti-trust and consumer protection body.

The Australian Competition and Consumer Commission (ACCC) was blamed by Mobil Oil Australia yesterday for its decision to abandon talks with Shell Australia, the local unit of Royal Dutch/Shell, over plans to merge their Australian oil refining operations.

Mobil cited "uncertainty" over prospects of gaining the the local call market, ACCC's required approval of the joint venture. The two companies had been locked in talks with the ACCC since they announced the plan in August. Allan Fels, the commission's chairman, had publicly suggested the merger would "substantially

lessen competition". when Mobil, its US parent. and Exxon announced their proposed global merger. The gloom deepened when Australia's two other main oil refiners, BP Australia and Caltex Australia, said they too were discussing a local

Last night, Peter Duncan, director, said he was "disappointed" by Mobil's with-

Two days earlier, the ACCC disappointed Telstra with a demand to halve rates Australian oil refining it charged other carriers to interconnect with its netfees charged by Australia's work. In a draft ruling, the leading telecommunications ACCC said Telstra's interconnection fees were "signiflighted the growing powers icantly above" international comparisons. It concluded that the company was "overcharging competitors" to use its network for long-distance

and international calls. the ACCC's battle with Telstra, which is two-thirds government-owned. Last month, the ACCC issued a landmark draft ruling that Telstra should open its networks to allow competitors access to

Telstra, which is expected to contest that ruling, said this week that the ACCC's latest order would force it to reduce network investment and increase rural linerental charges

For Mr Fels, it is all part of a mission he describes as "protection of the Australian Pessimism took hold at consumer". His zeal has Mobil Australia in December helped the ACCC grow from its earlier form as the goveroment's trade practices watchdog. From 1994, the ACCC has developed powers beyond most anti-trust or fair-trade equivalents around the world,

Last year, it opened the market for parallel imports of CDs. This year, it will rule Shell Australia's executive on proposals including a planned merger between Australia's stock market and futures exchange.

NEWS DIGEST

EXPORT ORDERS FALL

Taiwan industrial output struggles to grow

Taiwan's industrial output rose just 3.79 per cent last year compared with 1997, while export orders fell 4.0 per cent to US\$118.44bn, the Ministry of Economic Affairs said

Industrial output in December was down 0.75 per cent from the same month a year earlier. The fall was steeper nan many economists had expected, underlining a lack of overseas demand and the large company inventories. December export orders were worth US\$9.99bn, down 5.55 per cent compared with the same month the year before. Some economists had expected a sharper fall -Taiwanese exporters have been hit hard by price competi-

tion from south-east Asia and by falling demand in Japan and other main markets. Mure Dickie, Teipei

CHINESE COMPANIES

Forex fraud uncovered

China has uncovered a \$400m foreign currency fraud in the remote western province of Oinghal, an example of how Chinese enterprises have continued to pursue illegal channels to secure hard currency in spite of Beiling's countless pledges not to devalue the renminbl. China this week announced it would redouble efforts to crack down on foreign exchange fraud.

Five trading companies were found to have provided false import declarations to help other companies illegally buy more than \$400m since 1997, the Shanghai Securities News reported yesterday. The Qinghal companies had accepted RMB3.2m (\$386,000) in Improper fees and distributed RMB2.74m among its staff, the newspaper said. James Harding, Shanghai

CHINESE COURT

Internet telephony ruled legal A regional Chinese court has opened the floodgates to internet telephony by ruling that two entrepreneurs offering

International calls over the Internet in their shop are not breaking the law. The Fuzhou Intermediate People's Court in the south-eastern province of Fujian decided that internet telephony was "just one of many computer information services, which, according to a state council circular issued in 1993

are not monopolised businesses". The court added that calls over the internet were technologically different from The ruling, which overturns a decision by another Fullan pourt, represents a blow to China Telecom, the statecowned telecoms company, which has what is virtually a fixed-line monopoly. International calls over the Internet

can be made for the price of a local call, although the quality of voice transmission may be impaired. There are many internet telephony operations in China but they have operated relatively secretly, unsure of whether they are breaking the law or merely exploiting a legal loophole. James Kynge, Belling

INDIAN POLITICS

Cricket peace promised

A militant Hindu nationalist party yesterday withdraw threats to disrupt cricket matches between India and rival neighbour Pakistan, just in time for the Pakistan team's arrival in Delhi.

Balasaheb Thackeray, controversial leader of the Bombay-based Shiv Sena party, called off planned protests amid widespread media and political outrage at the threats of violence towards the Pakistani team. His move followed the urgent intervention of senior members of India's ruling Sharatiya Janata party, which is a coalition partner of Shiv Sena in both the national and Maharashtra

state governments. Shiv Sena activists last month ripped up the pitch in Delhi, where the first India-Pakistan match was to be played, and earlier this week were alleged to have ransacked india's national cricket headquarters in Bombay, smashing trophies won by India over the past decade. Mark Nicholson, Madras

US team upbeat on India ties

Prospects for US-Indian political and commercial relations could prove "better than ever", according to the head of a visiting US trade and investment delegation. But Dean O'Hare, chief

executive officer of Chubb, the US insurer, and chairman of the US-India business council, said optimism for a thaw, in spite of the sanctions and suspicions arising from India's nuclear tests last May, rested partly on "clear" and "positive signals" emerging from an eighth round of bilateral Indo-US talks next week.

"The events of May shook people up, but you have to look at this as an opportunity - which, if the two governments can seize it, could be very bright," he told a press conference after a two-day business seminar on investment in south India.

Strobe Talbott, US deputy secretary of state, is due to resume talks on nuclear proliferation and related issues with Jaswant Singh, India's foreign minister, in Delhi on January 27. Washington hopes that the talks will draw India into stending the Comprehensive Test Ban Treaty. Both sides have spoken of "encouraging" progress to date. Mr O'Hare, leading the

biggest group of US business executives to visit India since May, told the business seminar that the nuclear tests, and Washington's negative response, had threat-ened to "profoundly disrupt" US commercial relations with India. He said that had Washington applied in their entirety the sanctions permitted under the Glenn Amendment, this would have "spelled disaster" for

But US moves to waive some sanctions and offer flexibility towards others, combined with "sustained" dialogue between Washington and Delhi, had "opened possibilities for Indo-US colaboration previously unimagined". Mr O'Hare's upbeat tone

was broadly shared by the 120 delegates to the US-India business conference. Many said sanctions, which apply chiefly to military or dual use trade with India, had made little or no difference to commercial relations. The whole sanctions issue has just faded into the background from a business perspective," said David Wolf, of Fremont Group.

Sanctions were ranked well behind other factors affecting India's business climate in a study of corporate

Great homecomings guaranteed.





Finnely Plus is one of the most generous misege programmes in the world. The more you fly, the more you get. And with our ternational partners, your Finnair Plus account grows when you fly anywhere in the world. Join today. For more information call

your local Finnair office.

CHANGE THE PERSPECTIVE.

We work hard for punctual departures and arrivals. We work hard for fast and reliable connections, too. So when we talk about service and keeping our promises, we mean it. Actually, we are quite famous for that.

If your interest lies in the new Northern Europe, we cover the region for you. And if you are heading further east or west, we can fly you there as well, via the Helsinki gateway, voted Europe's best airport by the travelers. Call us if you are ready to change your perspective.



A NEW PERSPECTIVE

EU INVESTIGATION

NEWS DIGEST

Steel towns demand duties

to stop 'dumped' exports

Steel producing areas in the UK yesterday pleaded for

increased pressure on the European Union for tariffs on

steel products they claim are being dumped on the mar-ket, strangling local manufacturers. The Steelaction group,

representing 28 municipal authorities in steel areas, called

for heavy duties on hot rolled coil and other steel products

It claimed were "flooding into Britain and threatening Solt-

ish jobs". Asian producers, in particular, were "sending

their steel here and selling it at prices below what they

charge in their own domestic markets", Steelection said.

The steel communities want British ministers to push for

interim tariffs on imports when the European Commission

produces a preliminary report on six steel dumping com-

plaints brought by Eurofer, the European steel producers

association. The complaints allege dumping of hot rolled

coil - used to make industrial products - by Bulgarie,

India, South Africa, Talwan and Yugoslavia. Eurofer is also planning anti-dumping complaints against heavy plate and wire rod imports - used in construction - from countries including China, India and Turkey, Kevin Brown, London

Airport security probe ordered

The government yesterday ordered a full investigation into

security at UK airports after a reporter using false references claimed to have been employed by a cleaning firm

at London Heathrow, the country's biggest airport. John Reid, transport minister, also told BAA, the airports group,

to withdraw temporary entry passes from employees of Skyline, a contract cleaning company at Heathrow. Mr Reid said Skyline employed up to 20 temporary staff. A

reporter from The Sun newspaper said he was left alone

on aircraft at the airport. Wednesday's report in The Sun,

the biggest selling UK daily paper, came 10 years after it exposed security failures at the airport in the wake of the

Tough law will combat heavy tax losses

department yesterday unveiled the UK's first attempt to use a "catch-all" tax law to stem the loss of £1bn (\$1.6bn) in value added tax revenues every year since the late 1980s through complex corporate tax avoidance schemes.

Dawn Primarolo, paymaster general (a Treasury minister), is "determined" to

ing the tax burden fall heavier on those who do not pay Customs & Excise for creative tax advice," she

> The tax authorities suspect billions of pounds of tax is lost because companies use consultants to construct complex and legal avoidance

·The draft law - a form of General Anti-Avoidance Rule - would mirror those in New Zealand and Australia in attempting to disqualify make the tax system fairer. tax planning that falls "Tax avoidance undermines within a broad definition of fairness in business, by mak- avoidance.

Successive governments side a similar plan to intro-have become disillusioned duce a "catch-all" tax law for have become disillusioned with using Budgets to tackle such tax schemes because by the time the law is changed millions of pounds have been lost. Tax law is not retrospective in the UK.

According to the draft there is a chance that businesses would have to pay if they wanted official clearance from Customs & Excise that a tax scheme was not going to fall foul of any new The attempt to combat

VAT avoidance comes along-

bad enough having to pay tax let alone paying to find out if you have to pay it," said John Whiting, chartered

professional services firm.

direct taxation. Gordon

Brown, chancellor of the

exchequer, is enthusiastic

The document was imme-

about the draft measures.

depend on certainty because businesses need to know the tax outcome before binding themselves into a contract. said Celia Brennan, a KPMG expert in the construction diately attacked by tax industry.

advisers as giving too much Edward Troop - a former ver to the authorities and introducing uncertainty. "I former Conservative chanthink charging is wrong. It's cellor, and a tax adviser with Simmonds & Simmonds said: "This is a fantasy approach. There is not a world out there where busitax partner with PwC, the ness ignores tax conse-

close to victory yesterday in its long-running £15bn (\$25bn) tussle with UK business over VAT claims, when the advocate general of the European Court found in its favour in a preliminary judgment. Business claimed Cusadviser to Kenneth Clarke, toms & Excise had collected the VAT illegally on the purchase of company cars since 1978. A final decision from the court is expected later this year but it normally follows the advocate's ruling.

GAAR draft available at www.hmce.gov.uk.

Ministers finish job begun by IRA

Fort Whiterock, one of the most symbolic British army bases in Northern Ireland, was demolished by the UK government yesterday after years of unsuccessful ttempts by the Irish Republican Army. The building dominated the skyline of the republican district of west Belfast for 20 ears. It is the first big British base in the region to be pulled down since the April 1998 peace deal. Its bomb-proof walls housed thousands of soldiers at the height of the "Troubles". Marie Moore, local Sinn Féin councilior, said: "We now hope the land will be given back to the people in the area to have an industrial estate and maybe even a



HEATHROW CLEANERS

BP workers win 47% rise

Lockerbie bombing. Michael Skapinker, London

Pay increases of more than 47 per cent over the next three years can be expected from a agreement negotiated between BP Chemicals and the TGWU trade union at the company's polyethylene plant at Wilton, north-east England. Under the wide-ranging deal, jobs are to be cut by nearly a quarter, mainly through voluntary redundancy. The remaining worldorce has agreed to the abolition of craft-grade skills and the introduction of multiskilled, selfmanaged teams. Performance-based pay will be introduced. Mike Brider, the union's district secretary, said the agreement created a "common manufacturing culture to achieve common aims" by sweeping away traditional demarcation and restrictive practices. "It shows what can be done through participation between management and unions," he said. Robert Taylor, London

TRADE UNIONS

Cuts aim at \$495,000 deficit

The Trades Union Congress is to merge its European unit and its international department in a series of cuts intended to end a £300,000 (\$495,000) deficit. The enlarged department will be headed by Tom Jenkins, currently chairing the EU's social and economic committee. The cuts reflect the increasing strain on resources facing cent in membership this year. The TUC believes a recession in manufacturing will hit the unions hard in an area in which they remain relatively strong. The package will involve the early retirement of David Lea, 61, as general secretary for the past 20 years, and the abolition of his job. He was important in ensuring the TUC developed a more positive attitude to the European Union after years of opposition. Robert Taylor, London

CAR SALES

Peugeot takes on extra workers

Paugeot has added two more shifts to the working week at its plant near Coventry, in the English Midlands, to meet greater than expected demand for the new 206 car. The arrangement will last until April, when 900 extra workers will start working one shift each on Friday, Saturday and Sunday, raising production from 2,500 to 3,500 cars a week. The company said it has had more than 10,000

applications for the 900 jobs.

The Rover offshoot of BMW is to close its smallest factory because the cars for which it makes parts have been dropped. The plant in Bargoed, south Wales, was opened by Sir Herbert Austin, head of the Austin car company, in 1949 to offer sheltered work to miners disabled by respiratory problems. Juliette Jowit, Cardiff

Virgin to target over-30s with store redesign

Virgin Megastores, one of the UK's largest music and entertainment retailers, plans to target older consumers, thereby reducing its reliance on the teenage

Like its rivals. Virgin Megastores has traditionally designed its stores to appeal to 15 to 24-year-olds. However, its new stores, and redesigned ones, will be oriented towards affluent over-30 year-olds, according to Simon Wright, the retailer's managing director.

"The over-30s don't buy as much music as they used to. because they don't feel comfortable in record shops; but they've not more money to spend than teenagers and they're likely to buy three albums, rather than one single," he says.

Virgin's change of strategy comes at a turbulent time in record retailing. It changed hands when Richard Branson's Virgin Group bought a majority shareholding from retailer WH Smith, and the rival HMV chain was spun off from the EMI music group into a new company with Waterstone's, the book-

shep chain. Borders, the US retailer, snapped up five UK sites for its books and music superstores. And traditional retailularity of online record shops, notably CD Now and Amazon, and the trend for downloading pirated songs from the internet on MP3 sound files, which are then e-mailed to friends.

Virgin sent executives to the US and Europe to analyse interesting retail concepts there, and commissioned Red Jacket, the design consultancy, to develop new store lay-outs. The first new-look store will open in Glasgow, Scotland. late this year.

The design of the Glasgow store, which will be the UK's biggest record shop outside London, will "be very differ-ent in look and feel than anything we've done before. with quieter colours and less clutter", said Mr Wright. If the new cancept proves

Virgin intends to refine it for



A British soldier stands guard as the base, in the republican stronghold of west Beliast, is demolished

ANTI-IMPOTENCE DRUG DOCTORS' LEADER SCORNS DECISION TO LIMIT DISTRIBUTION IN STATE HEALTH SERVICE

Pfizer attacks government's Viagra curb

By Nicholas Timmin Public Policy Editor

Pfizer, the maker of Viagra. may take legal action following the government's decision to ban prescription of the anti-impotence drug on the state health service for most conditions.

The decision, taken on cost grounds, was condemned as "cruel and wholly unethical" by Dr Jeremy Chisolm, family doctors' leader at the British Medical sociation. Prizer accused

the basis of clinical need alone' The decision was wel-

comed, however, as "a sensible and workable solution to a difficult problem" by Stephen Thornton, chief executive of the NHS Confederation that represents health

authorities and trusts in the state health service (NHS). It means Viagra will only be available, at the rate of

state health service that pelvic surgery, diabetes, spi-medical treatment should nal chord injury or multiple be available to patients on sclerosis. That is about 15 per cent of the total for whom Viagra is licensed. according to Pfizer. Ken Moran, chairman of

Pfizer, which is considering "all its options", accused the government of discriminating against patients with heart disease and psychological problems.

Frank Dobson, chief health minister, said impotence was "neither lifethreatening the government of breaching whose impotence is due to a cause physical pain". Viagra, they will be allowed to prethe founding principle of the prostate operation, major however, could increase ten- scribe the drug privately to in place.

£12m a year which the state health service spends on impotence. The drug could become "a serious drain on NHS funds". To limit this impact its use of Vlagra and that of other present impotence treatments would be restricted.

fold or more the £10m to

In cases of "severe distress" the drug will be available from hospital doctors. In the first major break with the principle that family doctors should not provide private

Dr Chisolm said the decision made "a completely false distinction between good and bad causes of impotence, and acceptable and unacceptable ones. It is wholly unethical to distinguish between equal clinical needs on the crude basis of

the cause of the impotence'

patients with other causes of

The BMA's family doctors' committee decided to defy the government's informal ban on Vlagra, advising docuntil secondary legislation is

PRIVATISED TRAIN OPERATORS JOHN LAING INTENDS TO TAKE CONTROLLING STAKE IN CHILTERN RAILWAYS

Construction group plans \$10m rail deal

By Charles Batchelor Transport Corresponden

John Laing, the construction and civil engineering group. last night unveiled plans to acquire a controlling stake in Chiltern Railways, a privatised company that runs trains between London and Birmingham.

Laing has reached agreement to buy out 3i, the development capital group, and acquire part of the pressuccessful in Glasgow, ent management's share-£5m (\$9.9m). Its shareholding

But the change of control will require approval from the rail franchising director and the rail regulator. Chiltern is the fourth rail franchise to come under the control of one of its original shareholders and follows Go-Ahead Group's acquisition of full control of Thames Trains and First-Group's purchase of the Great Western and North Western Trains franchises The five directors of M40

will rise from 26 per cent to Trains, Chiltern's parent investments in train systems company, will receive a total of £2.7m for 35 per cent of the company's shares worth £104,000 when first acquired 21/4 years ago. 3i will receive 23.3m for its investment of £1.1m in a 23 per cent holding of ordinary shares plus a chunk of preference shares. Chiltern Railways has increased passenger numbers by 25 per cent since privatisation.

> Laing said the deal would strengthen its involvement in the transport sector, which already includes

in the West Midlands and Manchester and contract work for Railtrack, the privatised owner of most of the national rail infrastructure. • Cross-London rail routes avoiding the need for passengers to use the London Underground railway system. are to be launched by GB Railways, the Aim-listed company that operates Anglia Railways.

The company also plans a service from London's Waterloo to the south coast port of Southampton, with a

fork to the town of Romsey that would compete directly with South West Trains. Relaxation of controls on rail competition from this year will allow train operators to launch services challenging existing operators.

The train operators are keen to respond to passenger demand for cross-London routes that avoid the need for connections on the Underground. The key for the operators is to find routes that do not involve costly investment in track or

any future new stores.

The FT GUIDE TO WORLD CURRENCIES, published in Munday's new quite: and covering over 200 currencies, is now available by dish Is the any marrier from the hundret of your fax machine, 0891 437 001. Calls are charged at 500 per manute at all times. For service outside the UK please telephone +44 171 873 4378 for details on Cayline International.

Argus Global Markets nprehensive weekly coverage of oil prices and markets Petroleum Argus Free trial (44 171) 359 8792 http://www.petroleumargus.com

MARGINED LORI HENT NOTE INGL $\pm 46 - 406900012$

> If you would like to advertise, or require any

further information, please contact:

Tel: 0171-873-4928 Fax: 0171-873-4296

Sherie Donovan

Bankruptcy expert says there are doves among the vultures Jim Kelly meets David Mond, a licensed insolvency practitioner who says the emphasis is now on 'corporate rescue'

It is raining in Manchester's Chinatown and restaurant owners stand on doorsteps wondering if the recession has reached the northern England city. Across the street - behind a red. blue and gold pagoda is a business that has no worries about boom and

Hodgson's - licensed insolvency practitioners - occupies part of a fine Georgian block-built in the days of the once prosperous textile industry. David Mond, senior partner, is an "IP" - better known as a liquidator, receiver, administrator or

trustee in bankruptcy. "A recession does present more opportunities for busines to get into trouble, but we're not slapping our hands together and waiting around like vultures. Businesses get into trouble all the time," he

Total insolvencies in the middle of the last recession, were running at nearly 25,000 a year and personal late." insolvency - bankruptcy respectively.

and resentment when busi-nesses fail, much of it directed at IPs. Mr Mond has up at a business I ask for the relevant director and say it's a personal matter. I don't park right outside the front doors as though I own the place," he explains. "The creditors see you as the directors' man - which is the opposite of the truth. The directors may turn against you if you find any-England and Wales in 1992, thing wrong; perhaps they've been paying their . friends off before it was too

But do the good times roll at 37,000. In 1997 the figures for Hodgson's when the rest were 12,000 and 25,000 of the economy hits a recession? Mr Mond says most Recessions bring more insolvency cases run for sevthan their fair share of grief eral years, so that work nat-

urally spreads out and takes the peaks and troughs off the counter-economic cycle. "We take the opportunity to clear the decks," he adds. But licenced IPs are not the only people around when businesses fail. "There are plenty of ambulance chasers and carpet-baggers out there. Directors panic when businesses run into trouble

- they sometimes turn to the wrong people," he says. tune do a lot of damage - a constant cause of concern for government.

in as shadow directors, for a to save more businesses and price, while telling the real ones they can just walk away from the debts. This recession - if it in southern Scotland which

comes - could be different. ran into trouble after a failed Firms like Hodgsons are at the forefront of attempts to change the image of IPs. The emphasis is now on "corporate rescue" and "business turnaround" and using imaginative, informal, procedures to help save businesses before they collapse.

Mr Mond is able to do pro bono work in the new "rescue culture" thanks to the sale of his 5 per cent share Those who really make a for- in Manchester United, the soccer club. He is in the process of taking on powerful vested interests - such as These vultures offer quick the banks and Big Five solutions - such as stepping accountancy firms - to try win a fairer division of the assets when they do fail, He is working on a bakery

but the Inland Revenue block the deal. He has bad gered the tax authorities and local MPs - to try to "We are talking about 50 people's jobs in an area of high unemployment. They just put too much emphasis on compliance."

merger. Mr Mond put

together a CVA - company

voluntary arrangement

Mr Mond's is not a lone voice. Until his untimely departure from the government, Peter Mandelson, the former chief trade minister, pushed for a brace of reforms designed to create a more entrepreneurial culture including moves to curb failures prompted by the

Confidence increases slightly among manufacturers

Pressure on manufacturers may be easing after recent interest rate cuts and a fall in the value of sterling. Christopher Adams writes. The latest survey from the British Chambers of Commerce points to modest

among manufacturers but demand, hurt by the pound's the first time in five years.

slowing growth in the ser-recent strength and Asian Domestic sales growth in

the economy was poised market improved in the between recession and recov- fourth quarter of last year.

Manufacturers have strug- turing companies were shed- still really very vulnerable with the 3 per cent in the merce points to movest manusculars and only only ding than hiring staff for the to economic turmoil in over- euro-zone, he said. "The

Domestic sales growth in much to nudge the economy vice sector. Ian Peters, BCC economic turmoil. But the the service sector contracted further on a downward deputy director-general, said survey showed the export sharply, slowing to its low-path," said Mr Peters. est rate since the depths of the UK's last recession in However, more manufacthe early 1990s. "The UK is down to a level comparable

In the longer run, interest

rates would need to come

seas markets, it won't take pound is still too high. It needs to be significantly lower if we are to compete effectively. Richard Rey, economist at ABN Amro, said: "It is diffi-

cult to extrapolate a full-blown recession from this survey."

صكدًا من الملاحل

Per 15. 4 . ..

......

*17 a 100

......

State of the transfer of the Albandan Bull.

100 Serger All Life Co.

Clare Carlo Co.

1.50

pod takes on extra works, &

IOIN THE WHITE

manufacturers



RICHARD DONKIN

La dolce cooperativa

A study of two Italian towns suggests it is to do with diet. Further better to work in a co-operative

Do you ever wonder if you are working yourself into an early grave? If so, you might be interested in a study by David Erdal, chairman of Baxi Partnership, the employee-owned central heating boiler manufacturer in Bamber Bridge, Lancashire, UK.

His idea was to test, using various measures, whether the quality of life in an egalitarian community was better than that of a conventional town.

He chose to explore his theories among the small towns surrounding the northern Italian city of Bologna. As Mr Erdal notes, life is good in this part of Italy. He was attracted to the region because of the large number of co-operative ventures in the area, many of which are over 100 years old. The co-ops are particularly thickly spread around Imola, a town of

60,000 people. Imola's working population is employed in co-operatives. More than a third of its families have at least one member working in a co-op. But in Sassuolo, a 40,000-strong community about 40 miles away, no one works in a co-op. Imola has no great divide

between rich and poor. But in Sassuolo the divide appears much greater. Mr Erdal's theory is that co-operative ventures promote stronger, more peace-loving and healthier communities. His biggest problem has been persuading the good people of either town to return his

questionnaires. A random

sample of 1,500 names taken from the telephone directory has elicited just over 180 responses so far. He has, however, collected other evidence, scouring newspapers for crime reports and checking death notifications. Early evidence points to greater voluntary

training in Imola. But one clear difference has emerged between the communities. The citizens of Imola live longer than those in Sassuolo, with a 14 per cent lower mortality rate over the past six years. This may in part bave something

work and more employee

research would be needed to examine the reasons. But Mr Erdal seems certain of one point: "Employee share ownership makes you live onger. That's the main

thing I want to bring out." The finding tends to support some long-running research on Whitehall hierarchies by Michael Marmot, director of the International Centre for Health and Society at University College London. This research has discovered that people lower down a hierarchy are more likely to suffer beart attacks than those in the upper echelons.

Mr Erdal's finding was

well received by delegates at the annual International Employee Ownership Conference, held in Oxford earlier this month. The conference was seeking ideas to put to Gordon Brown the UK chancellor. who in November announced a consultation exercise looking at ways to extend employee share

ownership One of the conference recommendations is to extend tax benefits available for the owners of family business seeking to pass on

shares within the family to those who want to transfer shares to employees. Mr Redal sold his

shareholding in the family paper milling business. Tullis Russell, to employees in a leveraged buy-out deal where profits are used to buy the shares on behalf of employees. The sale allows him to pursue other interests, including a doctorate based on his study of the Italian towns.

The results at this stage are suggestive rather than final," says Mr Erdal who is continuing his research. But the evidence so far is supporting the thesis that egalitarian communities are better than others in important ways. It should be said that Sassuolo is a very good place to live by international comparisons but imola is better."

Demand falls

Advertised demand for senior executives during the fourth quarter of 1996 fell 15 per cent on the same period the previous year, according to statistics compiled for MSL Search and Selection, a recruitment company.

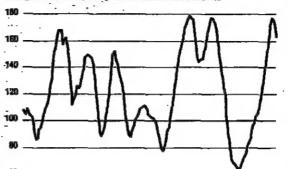
The drop in demand mean! that advertised opportunities fell 4 per cent over the year. This first fall in demand since 1992 contrasts with a 27 per cent increase in 1997 and a 30 per cent increase in

The only job category where overall demand increased during 1998 was general management, which continued to buck the trend. MSL recruitment index By lob category % charge Q4 '98 or D4 '97 Production

ASO/Dealgn Sales & marketing Others

MSL recomment lades (1959=100)

Moving named total of quarterly advertised demand for executives



1960 62 64 66 88 70 72 74 76 78 80 82 84 86 88 90 92 94 96 98 General management jobs The IPD found that professional staff were the

turned over more slowly than others - 11 per cent against nearly 17 per cent for all jobs, according to an institute of Personnel and Development study of the UK employment sector in

person, compared with £773 for an unskilled worker. richard.donkin@ft.com

most expensive to replace.

costing employers an estimated £4,690 (\$7,750) per

Lucrative times for headhunters Net menes (Suff)

1997	1998	%, change
315	350	+11
263	324	+23
219	240	+10
162	218	+20
184	. 196	+7
1997	1996	% change
	315 269 219 162 184	315 380 269 324 219 240 182 218 184 126

Egon Zebnder Heidrick & Struggier +22 +23 Stencer Short

Search revenues 'could top \$10bn by 2000'

by 2000, according to the ues to grow most strongly, 1999 edition of Executive Search in Europe, a headhunting directory published by the Economist Intelligence Unit. It estimates that worldwide revenues today are running at between \$75n and \$8bn a year.

Nancy Garrison Jenn, who wrote the report, says that became a public company in the top 20 international 1998 and both Heidrick & beadhunting firms had a Struggles and Korn/Ferry combined net revenue of have been considering pub-\$2.16hn in 1997, about 30 lic offerings.

per cent of the total market She adds that traditional and 18 per cent higher than firms are facing a turbulent their combined 1996 revenues. Europe accounted for 42 per cent of the top 20 1997 revenues.

firms increased their revenues by 16 per cent on the The report costs \$240 previous year. Among the +44 0171 830 1007

Headhunting revenues top five firms worldwide, worldwide could top \$10bn Heidrick & Struggles continedging ever closer to Korn Ferry International, the industry leader.

Ms Garrison Jenn reports a trend towards industry consolidation and a move towards public offerings nies. LAI Ward Howell

time as new players, such as internet-based firms, enter the market. Greater competition, she says, will force Europe's top 10 search firms to improve and quicken their services.

BANKING FINANCE & GENERAL APPOINTMENTS

US GLOBAL PROPRIETARY TRADING FIRM

A premier, highly profitable, proprietary investment firm is seeking dynamic, driven, and accomplished Individuals to join its global team. By creating and utilising innovative, sophisticated trading systems and strategies, this firm has set the highest standards and has achieved

Now with offices in Chicago, San Francisco and including a university degree, excellent communication skills

EQUITY ANALYSIS

(+ year(s) analytic experience in investment management, corporate Word, PowerPoint and Excel required. finance, valuations and/or mergers and acquisitions. Knowledge of European and other international markets and proficiency in foreign languages
Ref: EA012

administrative and/or research role. EQUITY TRADBIG

Strong organisational skills necessary, 1+ year(s) experience trading equity and exposure to equity markets and securities. Background working long/short orders and dynamically hedging positions essential. Ref. ET013

> OFFICE ADMINISTRATION 3+ years office and facilities

CONVEKTIBLE BOND TRADING

2+ years experience analysing and trading convertible bonds. Knowledge of European and other international. markets a plus. Strong quantitative skills essential, Ref. CB011

ADMINISTRATIVE

2+ years experience in an executive

ADMINISTRATIVE /RESEARCH

mergers and acquisitions a plus.

1+ year(s) experience in an

assistant role. Proficiency in Windows,

For immediate, confidential consideration please forward a cover letter and CV to John Catanach, Dept RPS/3/H224, McCann-Erickson Recruitiment, Haddon House, 2-4 Pitzroy Street, London W1P 5AD. Please include the reference

number for the position in which you are interested.

Candidates will have outstanding academic credentials

Greenwich, Connecticut they are recruiting professionals for and relevant experience in the financial services industry. Securities Lendonc/

their London office. To join this global enterprise you must be

highly motivated and have demonstrated the ability to function

in a demanding and fast-paced environment. This is an

exceptional opportunity for a successful career with an industry

PORTFOLIO FINANCING 5+ years trading experience. Ability to manage relationships with international securities lenders, bankers, prime brokers and other creditors essential. Ref: SL015

STOCK LOAN OPERATIONS

3+ years securities operations experience processing MTM, settlements, buy-ins, recalls, returns, and corporate actions essential. Understanding of country settlement cycles and collateral management required. Ref: SO016

SYSTEMS ADMINISTRATION 3+ years UNIX, NT and networking experience in a technology driven environment, Hardware and software

management experience. Knowledge of purchasing, inventory control, and knowledge required. End user support service contract negotiation required. background necessary. Ref:SA017 Ref: OA014

All responses will be forwarded directly to our client. include in your letter any organizations to which you do not want your CV forwarded.

third party institutional clients.

These positions offer an exceptional opportunity for experienced sector analysts to participate in the dynamic start-up and growth phases of Allianz Asset Management. We offer a competitive salery, an excellent performance-related bonus, an attractive benefits package and location in Munich.

intersted applicants should write, enclosing a full

DM/Euro Excellent package

Allianz Asset Management has been established to integrate the global fund management activities of the Allianz insurance group. The strategic intent is to substantially grow assets under management of the Allianz Group from the current level of ca. DM 600bn to become one of the largest and most-respected asset management companies in the world.

Equity Research – European Sector Analysts

A strong global research capability, located across Europe as well as in the US and Asia, has been created to support portfolio management. Allianz Asset Management is now seeking several highly experienced sector analysis to further strengthen the existing team in Munich.

The role

- In-depth financial and strategic analysis of all companies within a specific European sector.
- Effective communication of research
- recommendations to portfolio management. Development of industy expertise and corporate relationships, in close cooperation
- with analysts in the US and Asia. Marketing of in-house research competences to

The Qualifications

- · Graduate, preferably with a further degree in finance or business administration.
- Fluency in English, and possibly a working know-ledge of German and a further European
- · Strong financial and analytical skills, and extensive knowledge of a particular industry (e.g. pharmacenticals, food & beverage).
- · Motivated team player, with excellent communication skills.

Dr. Peter Koeferl Human Resources Allianz Asset Management Nymphenburger Straße 112-116 D - 80636 Munich Tel.: 0049/89/1220-7944 E-mail: peter.koeferl@allianz.de

Allianz (II)

Fixed Interest, Equity & **Derivatives Traders**

McCANN-ERICKSON RECRUITMENT Also in Belfast, Bureagison, Bristol, Edwhargh, Monthester and Worldande

Attractive Packages

City

Our client is a significant participant in the domestic and international repo and stocklending markets. As part of one of the UK's leading financial services groups, it has established itself as an innovative provider of financial products. The company wishes to further extend its product range and the markets in which it participates. Opportunities exist for highly motivated and successful equity, fixed interest and derivatives traders to move into strategic roles within an entrepreneurial environment.

Traders are required with particular skills in a number of

EQUITIES: Tax Arbitrage, Equity Arbitrage (both domestic and international) and Equity Phrance (euro/US\$). FIXED INCOME: FRA's, Foreign Exchange and Incorrect Race Swaps, euro/US\$ Finance and Bond Repurchase Agreements.

QUALIFICATIONS

- Three to five years' trading experience, gained within a banking, stockbroking or international financial services
- · Graduate calibre with excellent communication.
- interpersonal and numerical skills. A thorough understanding of financial and credit risks.

These opportunities are within a small, focused team; traders will assist the company in extending its market position and take an active role in product and systems development. European language skills will be beneficial in developing the company's presence in the interractional markets.

Fax 9171 489 0698 Email Sp@nbl.co.uk Tel 9171 379 1070

Please send full cv, stating salary, ref F5201078, to NBS, 21-26 Garfick Hill, London EC4V 2EX



ter = Radiest = Slough = Frankfurt = Madrid = Paris

Municipal and Davisonmental Infrastructure ("MHI") Team The Banker establish and maintain configuration special and selections for identification, appraisal and spanish of new fifthers for identification, appraisal and spanish of new fifthers in the MEI sector, and lead operation actions of develop, the and appraise private and non-sovering investment projects to mined supervision. sanctine and appraise private and non-sover successful candidate will have: define from a leading raity in the country of education; at the leading are from a major investment, comm saity in the country of education;

sence from a major investment, comment of the country of education;

respectively. The country of education with high control of the country of the ps be suitable for scanning. In order to entire your CV will have be use white paper, standard four type might and later and l the use of bold, italics, underline, boxes and and clearly stating the of the in-

NEW CHALLENGE AT THE LEADING EDGE

PACKAGES TO ATTRACT THE BEST / LONDON

Our client is highly regarded in the wholesale financial markets with an enviable range of international relationships. Following a recent major redefinition of its businesses, exceptional individuals are now sought to spearhead vital policy initiatives and add leadership and depth to risk supervision and management.

MANAGERS

THE POSITIONS

- · High-profile, critical roles in clearing, settlement and general market infrastructure issues. Manage talented, dedicated teams. Define, direct and implement policy to ensure effective supervision and risk management.
- Structure and manage projects spanning several disciplines. Design rigorous policy framework. Bring clarity and understanding to complex legal and policy issues. Work to tight deadlines.
- · Contribute expertise in client liaison, project development, strategy design and research, Build and maintain effective external relationships at senior level.

SAINTY HIRD & PARTNERS

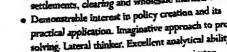
OUALIFICATIONS

- Graduate calibre with at least 5 years' relevant experience within the wholesale financial markets. Complian regulation or legal background an advantage.
- · Familiar with wholesale markets, domestic or overse exchanges and dearing bouses, or alternative trading systems and platforms. Excels at policy creation. Strong project and relationship manager.
- Able to grasp quickly relevant issues and conceptualise strategic solutions. Hands-on, inspirational manager. Effective communicator with presence. Re£ 990105

ASSOCIATES

THE POSITIONS

- Key members of highly rated teams. Participate in application of leading-edge policy and contribute to its development.
- Provide analytical and creative input to business-critical policy initiatives. Devise solutions to diverse legal and policy issues.
- Initiate and develop strong relationships at senior level across industry. Potential for long-term



practical application. Imaginative approach to problemsolving Lateral thinker. Excellent analytical ability. Accomplished written and oral communicator. Credible interacting at senior levels. Self-motivate

Bright, incisive professional with c. 3 years' financial

services experience which may include exposure to

sendements, clearing and wholesale markets issues.

enthusiastic and ambitious. Ref: 990106

OUALIFICATIONS

case send a full or and current salary decem-ing relevant ref, to: Anna White, SHP Associates, ary House, 10-15 Queen Street, London EC4N IT. To: 0171 515 8883. Fact 0171 815 8800. E-mall: shps@bbpa.co.uk

Innovative Executive Recruitment

REGIONAL CHIEF FINANCIAL OFFICER (SOUTH ASIA REGION)

The World Bank, the leading multilateral organization in global economic development, has a position available for a **Regional Chief Financial Officer** (RCFO) responsible for the South Asia Region. The position is located at our headquarters in Washington, D.C.

The RCFO is a member of the South Asia Region's Management Team and reports directly to the Regional Vice President. The RFCO is responsible for the development and application of the overall control framework for Regional activities related to the use of the administrative budget, trust funds, and funds disbursed for operational activities, both in Washington and in the field. Specific activities include advising the Regional Vice President on formulation of budgets linked to overall strategic objectives; and ensuring efficient and effective usage of financial, administrative, and information Technology resources.

and relevant work experience (CPA or equivalent qualification

Selection Criteria

We are seeking an individual with: sound knowledge of internal controls and performance-based reporting, with a combination of financial/accounting training demonstrated management experience and skills, with the proven ability to lead multi-functional groups and to work productively in a team-based environment, both as a team member and a team leader;

strong interpersonal and people management skills, and a demonstrated track record of effectiveness in a culturally diverse environment:

· a strong service orientation, geared towards both internal and external clients; and a commitment to decentralization and successful experience

with decentralized management. Women and developing country nationals are particularly

ancouraged to apply. Applicants should send or fax a detailed curriculum vitae, in

English, within 2 weeks of this advertisement, to: World Bank est, HRS05, MC-11-329, 1818 H Street, N.W., Washin D.C. 20433 U.S.A. FAX: (202) 522-2242, Please note that due to the high volume of applications we receive, the World Bank will contact only shortiisted candidates.



Associate

corporate finance advisory - Scandinavia

Based in London £ competitive package

The Opportunity

SG Hambros' Scandinavian team is recognised as an established, international advisory team with a successful track record of delivering the full range of comorate finance advice through the Nordic region. It is an integral part of the global corporate finance advisory operation which is located in the three key centres of London, Paris and New York and which contains industry sector specialists. corporate finance advisory operations globally.

As an Associate you will identify and evaluate commercial and strategic ideas for existing and prospective clients and in turn prepare presentational material using Excel and PowerPoint. You will be fully involved in the execution of advisory mandates and will manage and develop the team's analyst.

A graduate in a business related discipline, you will need to have 3-4 years' corporate finance advisory and/or M&A experience focusing on the Scandinavian region. A thorough knowledge of the Swedish corporate environment, strong financial and analytical skills and a creative, commercial approach are essential. You will also be fluent in written and spoken English and Swedish and be a demonstrated the ability to work accurately under pressure and as part of a team.

To apply for this ocustanding career opportunity please send a detailed CV to Hilary Wynter at Richmond Selection, 15 St Heien's Place, Bishopsgate, London BC3A 6DE. Fax 0171 628 5551: Tel 0171 628 5550. Email hw@rjchmond-co.demon-co.uk

SG Hambros



Head of Corporate Banking - Dublin

Competitive package - car and benefits

Our client is a well established and respected institution within the International Financial Services Centre engaged in investment banking activities. The organisation wishes to appoint an experienced professional to the position of Head of Corporate

in this pivotal role, reporting to the Managing Director, you will be responsible for:

- . The effective management of the corporate banking activities:
- · Achievement of financial targets in the
- context of the business plan: · Proactive portfolio and credit risk management
- Contributing to the strategic development and direction of 1-
- · The introduction and implementation of new products and services; Direction, motivation and development of
- The successful candidate should have: · A minimum of 5 years' corporate banking
- experience at a senior level:
- Experience of working within an international environment and be familiar with capital markets debt instruments and
- Strong credit skills with a thorough knowledge of banking instruments, and of
- the regulatory, tax and legal environment; · Third level qualification preferably with an
- · Ability to actively participate at senior management and credit committee level and be at ease in managing a team of

interested candidates should send a detailed curriculum vitae including latest salary details (quoting Reference: PG/143) in strict confidence to: Philip Galvin, Ernst & Young, Management Consultants, Harcourt Centre, Dublin 2. Tel: +353 1 475-0555. Fax: +353 1 475 0593. E-mail: philip.galvin@ie.eyi.com



an established team.

MANAGEMENT CONSULTANTS



Speculate and accumulate.

Accountancy Appointments every Thursday in the FT. Includes Tax Specialists, Analysts and Finance Directors. For more information on advertising opportunities please call: Tel: +44 171 873 3351 Fax: +44 171 873 4331

Sales Manager Systems Int. Head office Carinthia Austria

Our client is an impair in southern Austria Furthermore the ground fittings for the local

pend has its Management as selected to English Department based in several secretary countries as well as in the US. It is the second of the s

Hershe will be responsible mainly for the Latin American market where the group has already established good contacts with potential licensees and/or joint venture partners. You will be based in the headquarter in Carinthia (one of the most beautiful regions of Austria). You will be responsible for the know-how marketing of turnkey projects in order to find new industrial partners in defined target markets, whereby you will be supported by internal and external experts (e.g. for engineering, financing, contract design, project controlling etc..).

As our ideal candidate you should have a profound knowledge of international, multicultural business as well as profound knowledge of acquisition and project management, ideally in the defined markets. You should have excellent language skills in English and Spanish. Due to the fast changing international environment you should be capable to develop on your own all necessary decisions in order to accelerate the business growth and you should have a good team spirit.

if you are interested in this challenging task with an attractive salary, please send your application to Dr. Gottined Dissauer under identification number 1904.

Eblinger •4 Partner

Personal- und Managementberatung GmbH • A-1010 Wien, Am Hof 11
Tel: 0043/532 33 33-0 Fax: DW 25 • E-mail: jobs@eblinger.at • http://www.eblinger.at/eblinger
Member of IMSA – International Management Consultants

ATTOMAL WARKETING COMPANY

Financial Services Sector

Pints and Tokyo We brest pointed by three of the explife largest pints urance groups, all september on our board. We set directly working in little ventures with chiefor banks and premium sometimes of 16 chiefules.

To support our core business. Heldlark is also building worldwide alliences with entrepreneurial

Our ideal candidate will have all the usual stalls of a top finance director. You will combine the ricorous discipline of a controller with the flexible temperament and imagination of an investment banker. Your most important asset is a high level of enthusiasm to participate in the further growth of an already fast-growing and extremely profitable organisation.

The successful man or woman will receive an exceptional remuneration package that includes competitive salary, uniquely rewarding profit-sharing plan, stock purchase opportunities, and a full pension and benefits programme.

Please apply in confidence to:

Chief Executive, Reinsurers Marketing B.V. c/o Financial Times box nr. A6247 icial Times Ltd.

ReMark

Global Cash Management... Operational Consultancy

Frankfurt

Deutsche Benk is the leading European commercial sent bank. Currently operating globally, its

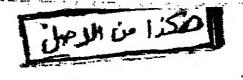
They are currently seeking to attract a team of nai consultants to join the internal consultant team in Frankfurt. You will be expected to understa operational problems and issues and not only identify solutions but also implement them. The focus will be on global cash management, with projects currently Identified in Frenkfurt, New York, Takyo and across Europe. The roles will work closely with operational staff, identifying appropriate operational based sold stweys focusing on the commercial needs of the bank and future developments in the global market These roles obviously contain a large alement of

- Ruency in a second tanguage would be adver though is not a prerequi

Deutsche Bank



DM neg.





Associate D

Scotiaba

Norges Bank Investment Management is responsible for the granagement of The Government's Petroleum Fund as directed by the Ministry of Finance, and for the management of a major portion of the Central Bank's foreign reserves. The Petroleum Fund is currently valued at more than \$20 billion, and is approximately 40 per cent invested in equities. The Petroleum Fund has seen a rapid asset growth since inception, and is expected to continue its growth for the foreseeable future.

Exciting Opportunities

in Global Equity Portfolio

Management

Norges Bank is in the process of expanding its investment management team. We currently have opportunities for five motivated individuals to fill key roles in the equity department of our organization, ideal candidates

will have a proven track record with a minimum of three to five years'

The head of equity trading will be responsible for creating and managing a global equity-trading operation. He or she must have experience in all

aspects of trading large global active and passive equity portfolios. The

Oslo with trading responsibility covering Europe, North America and Asia.

successful candidate will have a proven track record along with strong organizational and communication skills. The position will be based in

management of an enhanced index portfolio. Experience as a manager

The successful candidate will be responsible for the fundamental research

coverage of the global telecommunication industry and will participate in equity investment strategy and stock selection. He or she will have sector portfolio management responsibilities, and will be expected to contribute immediately. The candidate will currently be an analyst or industry

The successful candidate will be responsible for the fundamental research

coverage of the global financial industry and will participate in equity investment strategy and stock selection. He or she will have sector portfolio management responsibilities, and be expected to contribute

■ Global Sector Analyst - Consumer Products
The successful candidate will be responsible for the fundamental research

coverage of the global consumer products industry and will participate in

equity investment strategy and stock selection. He or she will have sector

portfolio management responsibilities, and be expected to contribute

The first two positions are located in Oslo. For the sector analyst posltions, location at the Norges Bank New York Representative Office is

Norges Bank is building an investment management community of top international standard. The positions will offer unusual opportunities for

both professional and personal achievement, with substantial responsi-

Please send resumes to Norges Bank Investment Management, P.O.Box 1179 Sentrum, 0107 Oslo, Norway, no later than 5 February

1999. Faxes are also accepted at 47 22 31 66 61 as well as e-mails at yngve_siyngstad@moa.norges-bank.no. Questions can be addressed to Yngve Siyngstad (47 22 31 61 94) or Steve Hirsch (47 22 31 61 03) or Lise Taylor (47 22 31 62 71).

Responsibilities include identifying investment opportunities and

M Head of Equity Trading

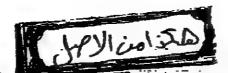
■ Enhanced Index Portfolio Hanaser

of enhanced index portfolios is a must.

■ Global Sector Analyst ~ Financials

Further telectration

■ Global Sector Analyst - Telecommunications



HIGH NET WORTH PRIVATE INVESTOR

ASSISTANT PORTFOLIO MANAGER

Attractive remuneration package

CENTRAL LONDON

A major international private investor, our client has an office in Central London to provide management services for all administrative and financial affairs. The office operates as a small team working closely together and is corrently looking to recruit an Assistant Portfolio Manager who can make a strong contribution to the development of the business. Reporting to the Portfolio Manager and working closely with the Financial Controller, this represents an excellent opportunity to obtain wide experience in all aspects of Portfolio Management, as well as gaining increased responsibility over time.

A STATE OF THE STATE OF THE PARTY OF THE PAR

Wales weeks a large

and an ambancari car

Burting 10 Britis - rath Britis and a

Acres allega 1 12

Austria

Rems Int.

The state of the property of the state of th

n man Assa angarat a a sa a sa angarat ang

The state of the s

New Agent Note that the reserve to the contract of

place of a few seconds of the seconds of the

Be the second period of the second of the

HARRING TO COMPANY TO THE CONTROL OF THE CONTROL OF

 $\label{eq:problem} \langle m_{i}, \gamma_{i} \rangle \langle m_{i} \gamma_{i} \rangle \langle \gamma_{i} \rangle = \langle \gamma_{i} \rangle \langle \gamma_{i} \rangle$

OFFICER

ING COMPANY

Application of

we sender of the car as a

** . _ .

■ Provide support to the Portfolio Manager in managing an ■ Graduate calibre, with back office, and preferably extensive and varied portfolio.

Participate in the decision-making process, including asset allocation and manager selection.

Lialse with Asset Managers on a regular basis to mornitor

Associate Director

An opportunity has arisen within Scotiamocatta London

(the metals division of the Bank of Nova Scotia) to join its

This position involves the marketing of specialised builion

dynamic international environment offering career

prospects and a reward fully in line with his/her ability.

Scotia Capital Markets

marketing team.

■ Provide assistance to the Pinancial Controller in general office administration and regular reporting of performance.

front office, experience.

M. Numerate, with IT skills.

The Requirements

High-quality interpersonal and presentation skills, together with the credibility to deal with senior

■ Personal flexibility to contribute effectively to the operations of a small team.

Please send your CV with current salary details to: James Isaacs, K/F Selection, 252 Regent Street, London W1R 6HL, quoting ref: 80068A/04.

Alternatively send by fax on 0171-312 3380 or by e-mail to kis-london@kornierry.com Internet Home Page: http://www.kiselect

Experienced investor relations consultant required for

Investor Relations Consultant

---WANTED-

Account Director position inside small, fast growing company.

Salary negotiable.

Apply in complete confidence to Mark Hill, IR Group Ltd.

8 Marylebone Passage

London W1N 7HE

K/F SELECTION

A DIVISION OF EGRN/FERRY INTERNATIONAL

ODDC&CIE

ODDO & Cie is one of the leading investment services companies in France, with over €75m in consolidated shareholders'equity, € 4bn in assets under management and around 300 employees. In the context of our expanding business, we are looking for a

Derivatives Arbitrage Trader European Markets

manusches a member of the equity derivatives team (based in Paris), your role will be to conduct and expand our arbitrage activities in areas such as convertible bonds. warrants, risk arbitrage and basket trading, into new markets, including Germany, Netherland, Belgium and

manum The successful candidate will have a high-calibre gradu The successful candidate will have a high-calibre graduate education, together with at least three years to experience in arbitrage trading. (S)He will speak English'-fluently. A besic knowledge of French is necessary. Another European language, such as German, would be

ESH/FT) to: Henri ALLIEZ - ODDO & Cie 12. boulevard de la Madeleine - 75009 Paris - France.

les Echos

The FT can help you reach additional

basiness readers in Prance. Our link with

the French bosiness newspaper, Les Echos

gives you a unique

opportunity to capitalise on the FT's

ecruitment advertisio

European readership

and to further target the French business world.

For information on ares and further details

Karl Loynton on

+44 171 873 3694

ASSET MANAGEMENT, subsidiary of an international bank seeks a

NORGES BANK

EUROPEAN SMALL CAP/GROWTH **EQUITY FUND MANAGER**

(Paris based) (M/F)

Within the Asset Management team, you will be in charge of the european small cap and growth stocks management, be an active member of the investment committee, participate in the overall investment process and specialize on a few specific European sectors.

Minimum of 4 years of experience in equity management with an emphasis on European small cap or growth investment concepts; ability to integrate within an evolutive environment; strong analytical skills; computer literate.

You will have a strong academic background completed by a financial analysis degree and be fluent in English and any other European language.

Please send letter + CV and photo under reference FT202201 to Flamingo, 22, rue de Chazelles, 75017 Paris France who will transmit.

Managing Director - Pharm-Olam International (U.K.), Inc. has a unique opportunity for an individual to join a dynamic, fast-growing Contract Research Organization headquartered in Ascot, England. This ambitious individual will be responsible for the direction of the financial, business development and operations of the company. Strong leadership and interpersonal skills are required. Please fax resume to 001-713-932-

products in continental Europe. The challenge this opportunity offers will appeal to an individual seeking a

The successful candidate will be a self-motivated graduate (or equivalent), fluent in Italian and preferably another European language. Candidates will have a sound commercial banking background, good marketing skills, knowledge of documentation and be PC literate.

An attractive compensation package commensurate with experience will be offered to the successful candidate.

In the first instance, please send full personal and career details to Philip Macer - Manager Human Resources, The Bank of Nova Scotia, 33 Finsbury Square, London EC2A IBB

Scotiabank 5



UBS Brinson

STRATEGIST (EUROPEAN EQUITIES) - INDUSTRY ANALYST (UTILITIES)

GLOBAL ASSET MANAGEMENT

LONDON BASED - COMPETITIVE PACKAGES

Our client is a leading global investment management organisation with funds under management in excess of US\$ 350 billion, employing over 1500 people in 15 financial centres worldwide. UBS Brinon, a division of UBS A.G., is seeking to strengthen its European Equity Research Group in London by employing a Strategist and an Industry Analyst. EUROPEAN EQUITY STRATEGIST INDUSTRY ANALYST - EUROPEAN UTILITIES

THE ROLE

THE REQUESTION'S

To produce European equity research on the utilities sector.

3-5 years experience, ideally in a utilities company and/or its affiliated regulatory agency.

Ability to judge the critical variables affecting the ladustry. Accurately model at the company level.

To contribute to the European and global equity market allocation process and assist in the construction of model portfoliot for various European countries.

THE REQUIREMENTS 3-5 years experience as a European Equity Analyse/Strategic

Ability to respond flexibly to varied challenges.

Experience manipulating darabases and strong skills in much an experience darabase and strong skills in the s

The successful candidates for both positions will be educated to degree level (2:) or better) and possess strong analytical, verbal and written communication skills. Both candidates will have a thorough understanding of economics and financial theory.

Due to recent expansion and growth they now require an innerminant individual to

assist them in the initial screep of a financial business unit for Eastern Burupe, Reporting to

the CFO you will be the financial focus for projects in these developing countries.

Both of these positions represent excellent opportunities for ambitions and self-motivated individuals. An attraction package will be offered commensurate with experience. UBS Brimson Limited is regulated by IMRO.

In the first instance, please send, fax or e-mail your curriculum vince to Harry Chetwood at Richmond Selection, 15 St Helen's Place, Bishopsyate, London EC3A 6DE. Fax: 0171 628 5551 Tel: 0171 628 5550 E-mail: HC@richmond-co.demon.co.mb

RICHMOND

Germany (Düsseldorf)

Attractive Package

Regional Manager

CDR international is a leading international supplier of specialist consultancy services in the area of business intelligence, intellectual property protection, corporate rescue, fraud prevention and

The company is a wholly-owned subsidiary of Armor Holdings Inc., and has developed a strong reputation for its ability to deliver solutions. We are regularly retained internationally by both the public and private sectors to advise on all aspects of risk essessment and management, sucik procedures and

In order to support our continuing expansion we are seeking to appoint a manager for our German office based in Düsseklorf.

The successful candidate will ideally have several years' experience in business intelligence, or the investigation and analysis of fraut gained in a financial, commercial or legal environment. Fluent/Mother Tongue German is a prerequisite and knowledge of other languages an advantage. Ideal candidates should also possess excellent interpersonal and presentation skills and show ment to expansion, resourcefulness, drive

This is an opportunity to join an impiring and challenging environment, involving work which is genuinely stimulating and which offers excellent career prospects.

Interested individuals should send their CV's to Mike Simmard, Director of Operations at CDR International, 5th Floor Egginton House, 25-28 Suckingham Gate, London SW) E GLD.

ACCOUNTANCY APPOINTMENTS

NERTEL DASA

PROJECT FINANCE MANAGER

FRANKFURT AM MAIN

Your main responsibilities will include:

preparation of commercial tenders including financing

preparation of commercial calculations on projects, small P&L

(KAUFMÄNNISCHER LEITER)

Nortel Data is a joint venture established in April 1995 to consolidate the • to lead negotiations on financing proposals munication activities of Nortel (Northern Telecom) and DaimlerChrysler Aerospace .

setting up budgets, variance analysis and follow up

(Dasa) for the purpose of focussing on the German and East European Markets. They offer • cost calculation a comprehensive range of products and services for the development, creation and • cash management

to provide sound financial control on business activities to minimum group guidelines

baild a team of finance professionals

As a university graduate you will have a degree in Business Economics with at ast five years experience, preferably gained working in a finance role for a project oriented international company and/or with "The Big Five". Strong presentation, analytical and communication skills are essential combined with the ability to be very critical and

EXCELLENT PACKAGE demonstrate leadership and entrepreneurial qualities for this high profile role. The

business languages are English and German, but the successful applicant will ideally be fluent in one, or more Eastern European languages. Candidates must be prepared to emback on extensive travel (up to 50%).

If you are interested in this opportunity, please contact Drs. Lodo G.M.M. Houben on +49 69 7076 7076, or atternatively send your Carriculum Virae to the following address: Robert Walters Associates, Hamburger Allee 2-10, 60486 Frankfort am Main, Germany. Parc +49 69 7076 7075. Email: ludo.houben@robertwalters.com

Web: http://www.robertwalters.com You may also apply via https://mps.com/Robert_Walters quoting reference RW270. All applications will be handled in the strictest of confidence.

LUNDON TRANSES VALLET ANSTERDAM REVESELS FRANKFIRT NEW YORK MONG SINGAPURE STONET MELBOURNE BRICHAND WELLINGTON, APERLAND JOHANNELBURG

ROBERT WALTERS ASSOCIATES



ReMark

emtienten Con Contact

utache Bank

British Red Cross Caring for people in crisis

THE RESERVE THE PROPERTY OF THE PERSON OF TH

Financial Controller

c £40.000

Responsible for a team of 12, you will essume control of technical support for the Society. You will have high level exposure to essential financial information to ensure

- Production of periodic management reports, including analysis, commentary and
- Financial and statutory accounts.
- Maintaining the integrity of financial information, identifying areas for improvement. Technical accounting support to the PeopleSoft system.
- Treasury management, cash flow projections and risk management.
- Proactive approach to influencing policy and developing the role.

Senior Business Analyst

in the newly implemented structure, the eight regions will have a number of designated

Business Analysts providing financial information to ensure that operational managers can make well informed business decisions. We need a cradible, proactive analyst to lead the team and develop a network across finance and non-finance managers.

- Preparation of the arrural budget (over £1.00 million) setting a framework to meet operational objectives and targets.
- Lead and motivate a team of Business Analysts located throughout operational
- Act as business partner to operational staff, educating and empowering colleagues. Establish, monitor and review key performance indicators.
- ◆ Ad-hoc projects, reporting to the Finance Director, Finance Committee and the

Support Business Managers in contract bidding, negotiations and reporting.

 Member of the strategic Finance Management Team. Management and control of financial processing lincluding ledgers, credit control

Head of CPU

 Managing the PeopleSoft helpdesk and systems development. Maximising the range and impact of the CPU on operational areas in the Society.

The Central Processing Unit is the engine room of the new finance system. The team

of 20 staff will be responsible for centralising and consolidating regional information

- Identifying new initiatives and implementing change.
- Ongoing involvement in process change and supporting CPU staff.

Ref MTIAW

Candidates will be able to demonstrate a full accountancy qualification, tenacity, initiative, substantial achievements to date in either the profession, in business or in the voluntary sector, systems skills and effective communication skills. Interested candidates should contact David Morgan at Michael Page Finance, Page House, 39-41 Parker Street, London WC28 5LN. Fax 0171 831 6293. e-mail: davidmorgan@michaelpage.com The British Red Cross Society and Michael Page Finance, are committed to equal opportunities.

Michael Page

tralla - China • France - Germany • Hong Kong • Italy • Netherlands • New Zealand • Singapore • Spain • UK • US/

Senior Financial Accountant

High profile role at the heart of a global banking business

London

Our client is a leading European investment Bank with substantial capital markets, corporate banking. corporate finance, asset management and treasury against tight deadlines.

Due to an internal business transfer, they now need to recruit an experienced accountant to menage the team responsible for the production of all financial and regulatory returns to Head Office, including profit and loss, on end off balance sheet reporting, intercompany, sovereign risks and tax analysis across the corporate banking, equities, fixed income, securities services and treasury businesses.

operations in more than 60 countries worldwide.

AT PARTY OF THE PARTY OF THE PARTY.

What makes the role unusual is the breadth of business it covers. This also makes it demanding: candidates must have strong technical skills and be able to lizise across all levels and locations, in particular London, New York, Tokyo, Parts and

Frankfurt. In addition, they must be able to resolve problems and advise on technical leaves, often

£ Excellent Package

The profile of the role will be high; personal credibility will be key to ultimate success in this role and future career development within the organisation.

Candidates will have a minimum of three years reporting experience in a financial institution with a strong, confident personality and a desire to manage a small team in a changing environment. Excel and Access skills are important and experience of working with other locations would be an advantage.

interested candidates should send their CV to Sarah Hunt quoting reference 481,744 at Michael Page City, 50 Cannon Street, London EC4N 6JJ. Telephone 0171 269 1846 or fax 0171 329 3426. e-mail: sarehhunt@michselpage.com

Michael Page

London • New York • Paris • Amsterdam • Frankfurt • Milan • Madrid • Hong Kong • Singapore • Sydney

Financial Controller

Lane Clark & Peacock

partnership has grown to 200 partners and staff with offices in London, Winchester and Manchester and a client list ranging from major multinationals to medium shed private clients.

London, W1

As a result of this ongoing expansion, a Financial Controller is required to assist in driving forward current work and restructuring the finance department to schleve greater added value.

Reporting to the Director of Finance and Administration. key duties will include:

- Preparation of budgets, profit forecasts and cash
- Co-ordination and management of the accounting operation, with responsibility for ensuring the smooth day-to-day running of the accounting and financial reporting for the partnership and related compenies.
- Actively reviewing and overseeing the development. of recently introduced accounting systems and procedures.
- Challenging current methodologies and procedures with a view to implementing best working practics.

to £50,000 + benefits

Leadership and motivation of a small management

The successful applicant will be a qualified accountant with experience gained in a similar capacity within a

professional services environment. Of paramount importance will be a questioning approach and a genuine commitment to develop with the organisation. Strong PC skills (including Excel) are essential as is a mature attitude and the ability to both communicate and manage changes effectively at

interested applicants should forward a full CV to Jazz Dhanda at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LN. Telephone 0171 269 2473 or fax 0171 242 1020, quoting ref 477495. e-mail: jazzdhenda@michaelpage.com

Michael Page

China • France • Germany • Rong Kong • Italy • Netherlands • New Zealand • Singapore • Spain • UK • USA





c.\$100,000 package

Central London

This appointment follows the recent management buy-out of Mappin & Webb, the world-renowned jewaliers and silversmiths and the acquisition of Watches of Switzerland, the specialist retailer of Swiss watches. The Finance Director will lead the finance function of the newly formed group, which has a turnover of ground £80 million and a business plan incorporating a possible flotation within a 3-5 year timeframe.

- > Full responsibility for financial management and control, business planning and IT.
- Development of corporate function to centralise finance, budgetary control, treasury and risk management to support the newly-mented ■ Delivery of Improved commercial, financial and
- forecasting disciplines and achievement of substantial efficiencies for the organisation.

- Graduate, qualified accountant with genuine record of achievement as a Finance Director.
- Experience within retail or multi-site service business coupled with a highly commercial vet detail-oriented approach to problem-solving.
- Personal qualities will include first class communication and presentation skills, energy, Innovation and commitment, A 'hands on' approach is a pre-requisite.

Please write in confidence with full career and current salary details quoting reference 1904 to John Archer, Archer Mathieson Royal Albert House, Sheet Street, Windsor, Berks SL4 1BE Telephone: 01753 705025 Fax: 01753 705023 Emeil: ha.windsor@habc.net.uk

The second secon

ARCHER MATHIESON

Financial Controller

London

Our client is a US listed, global leader in the interactive communications and services medium. Having experienced extraordinary growth over the last decade, the company is now ideally placed to realise its objective of creating a global product, which will become an integral part of everyday life. Recent exciting developments combined with continuing expansion has created a requirement for an astute, commercially minded Financial

Reporting to the Head of Finance and Operations, principal responsibilities will include:

- Management and development of a young, vibrant, UK finance department. This will involve both national and international reporting
- Providing a senior interface between both internal and external customers.
- Development of budgeting, forecasting models and treasury operations.
- Project management of new accounting systems implementation.

c £50,000 + Benefits

- ◆ Analysing and reviewing costs across the business, recommending changes where necessary.
- Ad-hoc projects typical of a changing, developing business.

The successful candidate will be a graduate, qualified accountant with 2-5 years post qualification experience, gained either in commerce or the profession.

it is essential that you have previous management experience and the ability to motivate, train and develop staff where necessary. First class communication skills and a personality which is able to cope in a rapidly growing, fast paced environment will be vital to a role which offers outstanding opportunities.

Interested candidates should forward an up-to-date CV to Simon Bell at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LN, fax 0171 831 8746, telephone 0171 269 2448, quoting reference 478001. e-mail: simonbell@michaelpage.com

Michael Page

Australia • China • France • Germany • Hong Kong • Italy • Netherlands • New Zealand • Singapore • Spain • UK • USA

Financial Controller

World-class manufacturing and sales

c£45.000 + car + attractive benefits

Our ctient, the UK major subsidiary of a world-leading American manufacturer of specialist capital equipment, is committed to profitable growth based on product quality, innovation and service. Crucial to commercial success is sound financial control and quality management information.

West of London

Reporting to the finance director, this role will provide financial management and reporting services, as well as maintaining close relations with the American parent and European sister companies. Areas of particular importance include cash control and participation in the company's mission

to maximise customer and market. With a high value placed on individual

A qualified accountant, you must have experience in an environment where focus on retail sales is paramount and manufacturing is effected to worldclass standards. With a hands-on style, you are an accomplished communicator and motivator, and others probably envy your 'can-do'. flexible approach. Analytical and reasoning skills are important, as is your ability to share ideas and develop others. Systems experience, especially in ERP, would also be highly

contribution, opportunities for career development are excellent. To apply, send a full CV, together with details of current salary, quoting reference 3180 to Peter Thomas at the address below. Tel 0121-200 2211; Fax 0121-695 5729 or e mail Peter A. Thornasti deloitte op uk

> Deloitte & Touche

management solutions

Deloitte & Touche, Colmore Gate, 2 Colmore Row, Birmingham B3 2BN.

Recruitment Consultants Directory

Wednesday January 20

Corporate advertising can help differentiate your brand from your competitors,

> In today's competitive environment every tool for winning market share is vital.

> > Contact: Ben Bonney-James

on 0171 873 4015

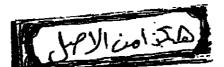
FINANCIAL TIMES No FT, no comment.

لفكذا من الاجل

itcellerst Page Relocation

g#150,000

chief Final Africa Based Secommunic officine



sh Red Cross ីត្រសិទ្ធិសី_{ស ស្នេះ} ₍₂₀₁₅

Commence of the Sales

 $e:\mathfrak{s}_{0,000}$

Lane

Vanik &

- Peacock

while the Post Parties for $x_1 + x_2 + \dots + x_{d-1} = x_{d-1} + x_{d-1} = \pi_{d-1}$

Property of the Paris States of the second

1 £ 50 000 - benefits

ntroller

CASH OUR - Benefits

FINANCIAL TIMES FRIDAY JANUARY 22 1999

To £75,000 package

+ excellent benefits

Manchester

Financial Controller

Competition in the deregulated UK energy market is set to intensify. The electricity supply activity of ENERGI, a £1 billion+ business within the United Utilities Group, will remain a major participant by offering innovative packages of products and services to industrial, commercial and domestic customers. An exceptionally able individual in the services are industrial. individual is now sought to provide a complete finance and accounting service for this complex bu Excellent prospects for career progres

THE ROLE

- Key member of the ENERGI Business Management Team providing detailed analysis of and input to all major strategic and operational issues. Continually improve systems and processes that contribute to business
- Network effectively across all internal service providers and internal clients, often working in flexible multi-disciplined teams that overlay traditional line reporting, to ensure maximum effectiveness of the ass as a member of the United Utilities Group.
- Assess the financial implications of regulatory rulings and competitor activity. Develop and utilize costing techniques which assist in the identification of profitable new business opportunities.

Tel: 0161 499 6700 Fax: 0161 499 6710 Email: cmasi@spencerstuart.com

Selector Europe Spencer Stuart

Please reply with full details to: Selector Europe, Ref. FMW/27053-7/19, Adlington Court, Greencourts, 333 Styal Road, Manchester M22 SLG

THE QUALIFICATIONS

Highly commercial graduate accountant, perhaps with an MBA, with strong planning, costing, modelling and business risk analysis skills gained in a large, multi-

Analytical, forward looking and solutions orientated. Understanding of the impact of regulation and exposure to a competitive trading environment, ideally in another utility, a considerable advantage.

ability to influence across the organisation. Resilient and direct when required with the confidence to

£80,000 package inc. bonus & benefits Complex Environmental Challenge

Oxfordshire

Head of Finance & Strategic Planning

An influential and broadly based executive position within a company owned and funded by a number of blue-chip organisations. Regarded as a leading authority in its field, the company is engaged in major long-term environmental research and in providing specialist advice and consultancy services.

THE ROLE

- Report to the Managing Director, responsible for financial management, information and control, and accountable for strategic planning and IT, supported by well-established teams.
- Oversee a transition of funding arrange Evaluate and develop the various broadly based
- As a key member of the Executive, improve business analysis, lead the strategic scenario planning process and play a full part in the transition of the culture to meet future
- THE QUALIFICATIONS Graduate accountant, ideally with a further business qualification and at least 15 years' management experience. Probably from an industrial or service business with a consumer
- Proven business adviser and negotiator. Possibly from within a project-driven business, with sizeable, complex contractual arrangements. Demonstrable strategic planning expertise and a good appreciation of IT.
- A mature leader with excellent communication and influencing skills. Gear strategic and conceptual thinking ability.

Tel: 0113 230 7774 Paul 0118 250 7775

Selector Europe Spencer Stuart

Please reply with full details to: Selector Europe, Ref. PHR/24757-4/19, Gladstone House, Redvers Close, Lawnswood Park, Leeds LS16 6QY

Financial Controller

High Growth Situation

c.DM150,000

Frankfurt

Rare opportunity for bllingual accounting professional to join multisite rental business at time of rapid expansion.

new depot roll out.

QUALIFICATIONS

THE COMPANY

- German subsidiary of highly successful UK pic, expanding
 Linise with UK to secure most afficient local funding both at home and abroad
- Seeking to double German outlets in 2 years against ed nationwide presence.
- Reputation for quality of service, product and technical support and in the city for delivering outstanding growth THE POSITION
- Lead German accounting function, reporting to local MD and functionally to Group FD.
- Responsible for ensuring the production of timely, accurate management information. Work with local management to ensure information is used in the most effective manner for commercial decisions.

Fax 0121 233 4332 Email marionc@nb-selection.co.uk Tel 0121 233 4656

Noerdeen • Birminghem • Bristol • Cardiff • City • Etinburgh • Gisegow

structure and in planning and controlling rapid growth and

of financial control ideally in a fast-moving service environment.

Commercially ascura, technically competent, ideally with exposure to both UK and Garman GAAP. Thrives in a deadline driven dynamic environment.

Maxura, confident, resilient. Excellent communication and interpersonal sidils. Ambitious with potential to grow with

Bi-lingual graduate calibre, qualified accountant with experience

NE Selection

A BNB Resources plc company

NBS

Please send full cv, stating salary, ref Bi201042FT, to NBS, Berwick House, 35 Livery Street, Birmingham B3 2PB

Recruiting Excellence

ISO 9002 Registered



easyJet

To £40,000 + Bonus

London Luton Airport

Now three years old, easyjet continues to dramatically revolutionise air travel throughout Europe through the concept of low cost, ticketless travel. Currently operating 15 routes and 12 aircraft, the airline will have a fleet of 20 aeroplanes by late 1999 and will have doubled in size. In addition possible flotation is planned for late 1999. Its entrepreneurial culture combines an uncompromisingly professional approach with informal style.

These key positions have been created to strengthen the Finance function to drive and support the significant growth of business. There is a clear expectation on Finance to add significant commercial value to the airline.

Assistant Financial Controller THE POSITION **REF LG201145**

Full responsibility for day to day running of Finance Department.
 Oversee financial processing and accounting operations.

- Improve quality and efficiency of accounting processes and
- n management. Assist in systems de
- ◆ Report to Financial Controller. Ensure accounting infrastructure is in place to accommodate rapid growth.
- **QUALIFICATIONS**

Graduate, qualified accountant with upwards of a year's post qualification experience gained in industry or the profession.

- ◆ Demonstrated experience of driving improvement in financial accounting and transaction process
- Technically excellent with demonstrated ability to identify and exploit commercial opportunities. Strong interpersonally, Escalient computer skills.

Financial Systems Manager THE POSITION **REF LG201147**

- Manage all financial systems ensuring productivity, functionality and afficiency are maximised. Report to Finance Director.
- Optimise existing systems performance and evaluate new technology proposals in conjunction with financial mar
- Manage all systems risk issues such as Year 2000, EMU etc. Ensure systems infrastructure is capable of accommodating rapid growth.

QUALIFICATIONS

- Proven experience of managing and developing financial systems. Background in accounting.
- ◆ Experience of CODA, COGNOS, Peterborough and database links advanta Hands-on approach to systems management with strategic
- Please send full cv, stating salary, quoting relevant reference, to NBS, 54 Jermyn Street, London SW!Y 6LX

Fax 0171 491 0447 Email jonathanh@nb-selection.co.uk Tel 0171 493 6392 Aberdeen • Birminghera • Bristol • Cardiff • City • Edinburgh • Glasgow Leeds · London · Manchestar · Radiest · Slough · Frankfurt · Madnel · Paris

A BNB Resources pic company

(NBS)

Financial Management

UK Manufacturing Accountant

Based in The Netherlands

Excellent Package + Relocation Assistance

itman Chemical Company is an American, dynamic, firmly established and leading international supplier of chemicals, fibers and plastics, with about 17,000 employees apread over several locations. At one of these locations, namely Eastmen Chemical B.V.'s Financial Service Centre (FSC) based tri Rotterdam in The Netherlands, a vacancy exists for a Manufacturing Accountant to be responsible for a UK company with operations on 2 sites. The FSC has a professional staff of c.25 employees, responsible for the financial administration of all of Eastman's establishments in

the region Europe, Middle East & Africa. Tacks and responsibilities:

- Maintenance of appropriate records, statutory accounting and tex requirements for the company
- Guidence and supervision of three staff
- Audit responsibility and liaison with local authorities and
- Month and year and closing; statutory and tax reporting
- Forecast and budget preparation · Special projects, and analysis

EASTMAN

Profile of the suitable condidate:

- Manufacturing experience, preferably within a multinational company and ideally a US organisation
- Excellent computer skills (SAP a strong preference) Proven supervisory skills
- · Strategic thinker with a hands on mentality
- Awareness of US and UK GAAP / Accounting Standards The business and working language is English and Essiman operates in an international, informal and professional

To apply for this opportunity, please e-mail your CV directly to sue.livingstone@roberthalf.nl or fax it to +31 (0) 20- 470 9009 by Monday 8th February 1988.

First round interviews are planned to be in the UK on 11th and 12th February. Queries should be directed to Robert Half Nederland, Valeriusplein 30, 1075 BJ Amsterdam, Telephone: +81 (0) 20-470 9011

London . Brussels . Paris . Amsterdam

New York and over 200 offices worldwide **Chief Financial Officer**

West Africa Based Telecommunications **Excellent Expatriate** Salary and Benefits

GS Telecom is a fast growing company with operations in Ivory Coast, Ghana, Nigeria, Gabon and Tanzania with support from Guernsey and Canada, GS Telecom specialises in satellite networks and wireless communication and operates in markets which are rapidly deregulating to serve major multinational corporations. The Company has grown from a start-up in 1993 to having over 80 employees working in 6 countries.

Reporting to the Managing Director, you will be responsible for the accounting, control and treasury functions of the operating and holding companies. You will drive the implementation of a new financial

reporting system, manage key investor and banking relationships, help to develop project management systems to provide financial control of operations to management.

An energetic and dedicated manager with about 10 years experience, you will be a Professional Accountant with at least 2 vears as the Controller of a medium or large company, preferably in the engineering services, IT or telecoms sector.

Please send a full CV to the Managing Director by email to jobs@gstelecom.com or fax Canada +1-250-472-0209

PLC FINANCE DIRECTOR

RECENTLY FLOATED DYNAMIC PLC IN RETAIL SECTOR

SOUTH LONDON

- Whittard of Chelsen Pic is a rapidly growing international retail business specialising in the sale of tea, coffee, ceramics and related products, generating c.430m sales. Highly profitable, operating c.120 outlets achieved through organic growth and innovative product and service diversification. Objective is to build a substantial group within 3 years.
- The Finance Director will work closely with the Chief Executive as a key interface with the City and an active member of the Pic Board. He/she will develop and enhance strong financial commis and platining and malysis disciplines while continuing to enhance the management team's distinctive entrepreneurial and commercial finit.
- The role will include full treasury management and will have a strong IT focus to improving and maintaining financial systems and introducing a clear systems driven

c.\$80-100,000 + BONUS + BENEFITS

- approach to menagement information ensuring that speed, accuracy and delivery of response is paramount.
- Commercially orientated qualified accountant, with 5 to 10 years' commercial experience in a multi-site service or retail organisation. Proven skills in providing strong financial leadership in a business operating sophisticated and tightly transged financial controls, procedures and
- A tenacious and adaptable individual with first rate communication and persuasive skills. Capable of making a strategic contribution and thriving in an informal, nonhierarchical and operationally focused business
- This is an opportunity to play a key role in a small but rapidly growing quoted group with potential for further career progression, possibly into general management.

Whittard

Please apply in writing quoting reference 9040 with full career and salary details to: Katic Orr, Whitchead Selection 1) Hel Street, London WIX 88B E-pail: korráamrop.com www.whitcheadselection.co.uk

Whitehead SELECTION

Business Planning Analyst

West London

£40-45k

+ Bonus + Benefits Our client is a prominent global telecommunications group with a diversified product base. The Mobile Communications Division has been set up to act as a change agent for the Group, targeted with significantly increasing the value of its Global mobile properties. This is being achieved by a combination of acquisition and the development

of existing businesses. The role reports directly to the Business Planning Manager and is primarily responsible for monitoring and helping to develop the existing global mobile businesses. You will

- Undertake quarterly performance reviews for each venture
- Work closely with other parts of the business and the ventures themselves on how
- performance can be improved Assist in the setting of business plan targets for the ventures as and when required
 - Provide commercial assistance to the ventures as and when required

 Support the business case development for new business opportunities The successful candidate must be commercially orientated with strong investment appraisal and financial modelling skills. Previous mobile telecommunications experience is essential and the candidate will probably be a qualified accountant with between three to four years' post qualification experience. The position will involve a high level of exposure to senior management throughout the Group and therefore strong communication and interpersonal skills are needed.

If you believe you have the skill set, drive, initiative and maturity to rise to the challenge

of this position, please call Katharine Cuss or Noel Marshall on 0171 845 4200 (weekdays), or 0181 892 6517 (weekend/evenings). Alternatively send your CV and salary

Finance Professionals, 26-28 Bedford Row, London WC1R 4HE. Fax: 0171 845 4249. Email: katherinecuss@financeprofessionals.com

Situations Vacant.

Banking & Finance Appointments in the FT. Includes Managing Directors, Chief Executives, Analysts and Actuaries For more information on advertising opportunities please call: Tel: +44 171 873 4153 Fax: +44 171 873 4331

PRODUCT

Hertz Corporation, lider mundial en la industria de servicios de transporte, desea contratar un Director Financiero de gran calibre para su filial española de rápido crecimiento. Dependiendo directamente del Director General en España, sus responsabilidades

seran las siguientes: gestión de las funciones financieras y contables de la unidad de negocio en conformidad con US GAAP estandartes y requisitos regulatorios locales:

preparar, analizar e interpretar aspectos financieros para uso de la dirección en el proceso de toma de decisiones y evaluar resultados comparativamente con los objetivos de la compañía y de la filial en España. Analizar y conducir un exhaustivo control

establecer v mantener un plan financiero integrado consistente con los objectivos y metas de la compañía, tanto a corto como a largo plazo, analizándolo y revisandolo cuando sea requerido e informando a todos los niveles de dirección;

desarrollar y revisar controles internos que sirvan como quia v soporte a otros miembros de la dirección asegurando así el cumplimiento de la política de la

 supervisar las funciones de impuestos tesoreria, compras e Informática, mantener buenas relaciones con auditores internos y externos, y desarrollar sistemas conformidad con la política de la

El candidato ideal poseerà el título de "Qualified Accountant" valorándose también un MBA en Finanzas. Idealmente el candidato habria adquirido experiencia en

una multinacional americana y habria desempeñado las funciones de "Controller" o de Director Financiero.

Debido a que el puesto es de un gran perfil comercial, el candidato demonstrará un alto grado de conocimiento técnico y especial habilidad en los negocios así como buen conocimiento de la función

En conexión con el gran reto que supone una posición tan ambiciosa, el individuo deberá ser emprendedor con una alta capacidad de comunicación. excelente gestión del día a día, así como la habilidad de contribuir significativamente a nivel estratégico en el desarrollo y ventabilidad de la compañía. El candidato elegido tendrá que demostrar la capacidad de trabajar y contribuir positivamente al equipo local, así como desarrollar una buena relación con la oficina central europea. Fluidez en inglés y español es esencial.

contactar, en total confidencia. con Renato Raho o Mark Rowley en el +44 171 629 1223, señalando la referencia NAROZA1. Alternativamente, por favor enviar curriculum en inglés, incluvendo actual remuneración a HW International. 30 St. George Street, London WIR 9FA, UK Fac: +44 171 409 7072. E-mail: renato@herst.co.uk

En primera instancia, por favor





MARKS & SPENCER FINANCIAL SERVICES

Two key senior finance roles

EXCEEDING 250,000 PLUS EXCELLENT BENEFITS PACKAGE

Marks and Spencer Financial Services is a dynamic financial services provider offering customers a wide range of credit, life, pensions, savings and investment products. The company was established in 1985 as an autonomous business within Marks and Spencer pic and is now an amborised bank with market capitalisation in excess of \$1 billion and over 1400 staff at purpose built headquarters in Cheme A company of the capitalisation in excess of \$1 billion and over 1400 staff at purpose built headquarters in Chester: A compound growth rate in profits exceeding 27% over the last five years has positioned the company to a significant player in the formation of the fo

The company has recently agreed an exerting business expansion and profit growth strategy, it recognises the vital rule that finance can play in factors of the control of can play in future success and is looking to expand the senior finance team.

Financial Controller

- Manage and further develop a financial reporting service which provides a wide range of business critical information Maintain and develop financial controls that meet the needs of the business and satisfy all regulatory and
- Reporting to the Head of Finance, identify and implement improvements to the effectiveness and efficiency of the financial control service
- Manage a strong team of support staff, including qualified accountants, on a track of continual improvement and
- Professionally qualified accountant with at least 5 years PQE Experienced in managing and developing finance staff at
- Strong technical skills including year end reporting for large companies within a financial services environment.
- May currently be working at manager level in the profession with clients in financial services Reference 67835

Both these positions offer exceptional career development opportunities and are rewarded with a comprehensive range of benefits, including full relocation package and company can

THE POSITION : Based at the European Headquariers in Paris, your role is to provide financial support to corporate management. Responsible for revenue reporting for Europe, Middle East and Africa, you will also lead the coordination of the budget process.

you will also lead the coordination of the budget process. You will manage the reporting IT system and contribute significantly to the implementation of a new IT data and reporting base. You will supervise the reporting of the headcount and the implementation of the annual

commission plans. A fluancial analyst will assist you in the achievement of these objectives.

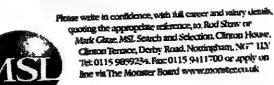
THE CANDIDATE : Should possess a business

degree, complessed by an accounting qualification (ACA, ACCA, CiMA, CPA) and at least 5 years experience gained within a similar position in industry or as an auditor within an international firm. You will have

Please reply to Matthiau BEAUR/N, quoting reference 4717/M8, at ROBERT HALF FRANCE, FINANCE,



- Provide preactive financial evaluation input into the communital analysis of all major business decisions within the company
- Reporting to the Head of Finance, manage a team of people, including qualified staff, to support thetical and smalegic planning in management teams across the company Supply a range of appropriate firencial information to
- inform and assist forecasting and husiness plantung Champion business process improvement interires across the company and use analytical and modelling techniques to challenge practices and processes
- Strong financial management hockground, probably a qualified accountant but possibly an actumy or relevant MRA graduate At least 5 years PQE with recent experience in the financial
- Hands on experience in the evaluation of communital decisions and able to present written and verbal arguittenb
- Able to support and manage staff and provide clear leadershap



SEARCH AND SELECTION

AUDIT & CONSULTING SERVICES PROFESSIONAL Geneva

The EFG Bank European Financial Group is a Swiss based International Financial Group. The Banks, which comprise the EFG Bank Group focus mainly on Private Banking and Asset Management, and in Greece on Retail and Carporate Banking and related financial services. The Group has grown recently through the acquisition and investment in banking institutions

Peter F. Kaelin, Managing Director,

EFG Audit & Consulting Services SA, 94, Rue du Rhône, 1211 Geneva 3, Switzerland

EFG Audit & Consulting Services

EFG Audit & Consulting Services SA (ACS) is the Group Internal Audit function headquartered in Geneva, Switzerland.

Using a modern methodology and approach to review the Group's activities, we are building an international team of professionals. With the necessary attitude, creativity and drive, they will make a positive and constructive contribution to the evolution of the business and in perticular to the control environment within management and business processes.

We are currently looking for professionals to strengthen our international team in Geneva.

Candidates will either be a qualified accountant or banking or financial services industry specialist with management, consulting or audit experience.

Candidates will have the maturity and self-confidence to maintain a constructive and sensitive dialogue with members of Senior Management, and possess the necessary drive towards the identification and selling of solutions.

To maintain an integrated and global view of business, international assignments and engagement in interdisciplinary, teams are encouraged. Multicultural skills and a multidimensional experience will characterise valuable team members of the international ACS organisation.

In return for your commitment, we will offer you a competitive remuneration, plus an ideal environment for personal development.

To apply, please forward a covering letter and CV to:

15, rue Marsoliter 75002 Paris or by fex at 00 33 1 55 04 18 19 or by e-mail "robert@half.mgn.fr". Please consult our ROBERT HALF FRANCE.

developed strong management accounting skills and an excellent understanding of

accounting methods (Including US GAAP). Your first language is ideally English, and

employees@ THE COMPANY: World leader in connectivity software, with a strong growth strategy in Europe. We are seeking: European Finance Manager your.fingertips

IT Appointments in the FT.

Includes Developers, Business Analysis and Project Managers

For more information on advertising opportunities please call: Tel: +44 171 873 3351 Fax: +44 171 873 4331



Finance

Director

Package circa

£55.000

North West

UR client is an successful £30m turnover company operating public houses and regional distribution depots to the licensed trade.

The Management Team, who own the equity, started the business in 1979 and are

committed to increasing growth and profitability of the company. The team seek a like minded commercially orientated hands on financial

professional to drive forward finance, administration and I.T. within the organisation.

inancial

If challenge and opportunity appeal to you and you can make a difference please send your CV with current salary details to:

> Martin Hanratty Executive Division Michael Page Finance Clarendon House, 81 Mosley St., Manchester M2 3LQ. Fax: 0161 236 8059 e-mail: martinhanrativ @michaelpage.com

Finance & Planning **Managers**



ocial Services is one of the global leaders in the financial services industry, reaching over 30 million cu worldwide. The UKISA Region of Zurich Financial Services comprises the Group's operations in the UK, II brands including Allied Dunbur, Eagle Star, Threadneedle and Zurich.

London

Within the Region's central finance team, two new Manager positions have been created in planning and business development. The roles are central to future strategic growth and successful candidates will require drive and initiative, together with an ability to apply financial and planning skills in a dynamic and commercial environment. Working as part of a core team, the roles will be wide and varied key elements will be as follows:

- · Setting financial objectives and principles for the Region.
- Co-ordination and consolidation of quarterly financial forecasts and the annual financial business plan.
- · Reviewing and reporting on the performance against the business plan. Developing Investor relations information and liaising with Rating Agencies.

to £65,000 cash package + Benefits

- Assessing potential acquisitions and joint ventures.
- Assisting with the development of the Region's strategic plan. Lieison with the regional businesses' finance teams, and the worldwide
- headquarters in Zurich. Candidates will be highly motivated with strong technical, communication and

presentation skills and with experience of working in a team oriented environment. They are likely to be accountants or actuaries. They will be problem seeking and ving and able to deliver under pressure. Whilst not essential, experience of financial services (in particular general or life insurance) will be an advantage

Interested candidates should write to Sarah Hunt, quoting reference 481738, Michael Page City, 50 Cannon Street, London EC4N 6JJ. Telephone 0171 269 1846, fax 0171 329 3426, e-mail: sarahhunt@michaelpage.com

Michael Page

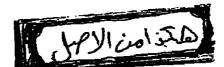
London • New York • Parls • Arasterdam • Frankfurt • Milan • Madrid • Hong Kong • Singapore • Sydne

Speculate and accumulate.

Accountancy Appointments every Thursday in the FT. Includes Tax Specialists, Analysts and Finance Directors. For more information on advertising opportunities please call: Tel: +44 171 873 3351 Fax: +44 171 873 4331

مكذا من الملاحل

PRODUCT CONTROLLERS



nce roles

Kiel Planning &

Aysis Manager

mens. Born flygging for a september 1985 of the con-

Hoyees@

fingertips

marks in the FT.

no Armitetinia and Project M

wir bitte ber ift bie fill beit

W

Rate Charles & Charles Park Tollier

Barclay Capital is the Investment Banking division of Barclays PLC, one of the largest multinational financial services groups in the world. Barclays Capital is a major interretional investment bank with distribution capability and representation in all major financial markets, delivered through regional headquarters in London, Tokyo, New York and Hong Kong.

PTOBLICT Library Investment - Augustian Swaps & Options Supporting the Asset Swaps & Options. Credit Trading, Foreign Exchange, Equity Derivatives and Currency Options businesses. Principally these roles ancompass the following tasks:

• Price testing Fisher Bingson, in NAGE

London/Tokyo

The firm's activities are focused on two principal asset classes, credit and rates. Credit embraces like origination; structuring, sales, trading and research of loans, securitised assets, bonds and related derivatives. Rates includes sales, trading and research in respect of government bonds, money markets, foreign exchange, commodities and related derivatives instruments.

As a result of ongoing expansion the firm wishes to appoint a number of high calibre experienced product controllers to sugment established control functions in London and Tokyo.

Barcleys Capital is committed to recruiting candidates of the highest calibre and in return offers a mentiocratic career structure, ongoing technical training and competitive remuneration packages.

Interested applicants are insted to contact our retained advisors, jonathan Astbury or Beverley Barnes, telephone + 44 171 930 1222, facsimile + 44 171 930 1444, or email jonathan astbury@astburymansden.co.uk. Alternatively write with or and ourrent salary details to: Astbury Manden Search & Selection, 40 Strand, London, WICEN SHZ, England All enquiries will be treated in confidence.

Closing date for applications is Wednesday 3rd February 1999. ively write with cr and current salary details to:

Product Controllers . London

- Production of daily P&L and analyses for traders
- including commentary on movements
 Assisting trading desk in resolution of control leaves.
- Neconsillation of basence share integrity
 Management of P&L and market related issues Ad hoc projects as required

Suitable Candidates will ideally be qualified accountants possessing two to five years related product experience and will be educated to degree level. Additionally candidates must demonstrate the ability to work effectively in a sophisticated control and systematic environment.

Product controllers at Bardays are encouraged to take a proactive role in the management of trading and sales activity and therefore these roles will appeal to credible and proactive accountants who aim to integrate with, and add value to, the front office functions which they support.

Head of Product Control - Tokyo

This is a highly visible and diverse role that will suit a proactive and independent individual who can demonstrate an in-depth knowledge of derivatives as well as a knowledge of a comprehensive range of products including Foreign Exchange, Fixed Income, Equities and Securities.

Relevant applicants are likely to be qualified accountants (CPA, ACA, ACCA) with a minimum of five years expensions garred within a product control environment, coupled with knowledge of regulatory and balance sheet management issues. Reporting to the Global Head of Product Control (London based) and the regional Chef Operating Officer (Hong Kong based the incumbent will inherit an established controllers function. Proven staff management and serior level faison abilities are essential.

Although advantageous, previous work experience in Tokyo is not

BARCLAYS CAPITAL

FINANCE DIRECTOR:

Our client is a multi-product supplier to the Antomotive industry, part of a German group with ultimate ownership by a quoted serate. Turnover circa £20m.

The Position -

Reporting to the UK Managing Director and the Gentson Group Finance Director, a candidate is sought to take control of an existing and accurate accounts department and will be capable of managing

night reporting deadlines.

The responsibilities cover the normal accounting functions including forecasting and relationship building with suppliers and clients.

- The Candidate ---

A qualified Accountant from a manufacturing background with at least 5 years reporting and 2 years Board experience.

A German speaker, having had exposure to overseas commis, knowledge of SAP and a proven track record in Change Management will be at a

This is a position for an individual with high level interpersonal and communication stalls driven

This is an excellent career opportunity for the successful candidate to progress within the business.



Please send full CV, courest remaneration level and daytime telephone number, in confidence to: Mr. Howard Smith, quoting ref. FT211

Litzrov Associates Ltd. := == = 100 Marylebone Road, London, NWI 5PX:

SOCIETE EUROPEENNE DES SATELLITES

Being one of the largest and most dynamic satellite operators in the world Société Européenne des Satellites (SES) owns and operates the ASTRA Satellite System, which broadcasts television and radio channels throughout Europe. Today, eight satellites are in orbit.

In the framework of its geographic and product expansion, SES has an Immediate opening for a motivated:

FINANCIAL ANALYST (m/f)

Reporting to the Company's Controller the main responsibility of the Financial Analyst will be to provide financial analysis input to critical company projects, to support the controlling function by expanding the compliance review role and to contribute to the Company's budgeting, financial planning and reporting processes.

To meet the requirements of the position, candidates should meet the following criteria:

- be a qualified Chartered (ACA) or Management Accountant (ACMA) or equivalent;
- have experience in an audit role supplemented by finance operational skills gained preferably within a multinational group;
- be fluent in English, Genman and/or French language skills being of additional advantage;
- demonstrate initiative and good business accimen; possess strong communication and analytical skills along with the ability to integrate into an international team

If you are interested, please send your handwritten application and your CV typed in English together with a photograph before 15 February 1999 to:



Société Européenne des Satellites Human Resources Office (Ref.FT/FinAna/01/99) L-6815 Château de Betzdorf ASTRA Grand-Duchy of Luxembourg http://www.astra.lu



SOCIETE EUROPEENNE DES SATELLITES

Being one of the largest and mast bynamic satellite operators in the world Société Européenne des Satellitu (SES) owns and operates the ASTRA Satellite System, which broadcasts television and radio channels throughout Europe. Today, eight satellites are in orbit.

In the framework of its expansion, SES has an immediate opening for a motivated:

TREASURY ANALYST (m/f)

Providing support to the Treasurer the main tasks of the Treasury Analyst will be to administer the sales contract billing system, to assist in cash planning, FX and debt management, to perform Treasury analyses and to provide monthly management reporting.

To meet the requirements of the position, candidates should meet the following criteria:

- have an university degree in applied economics/finance;
- have at least 3 years working experience in a financial, banking or accounting environment; be fluent in English; German and/or French language
- skills being of additional advantage; · be computer literate and posess skills in Word,
- 'Excel/Lotus123;
- .. demonstrate strong communication skills along with the ability and willingness to integrate into an international team environment.

If you are interested, please send your handwritten application and your CV typed in English together with a photograph before 15 February 1999 to:



Société Européenne des Satellites Human Resources Office (Ref.FT/TreAna/01/99) L-6815 Château de Betzdorf Grand-Duchy of Luxembourg http://www.astra.lu



INTERNATIONAL TAX MANAGER

SITA operates the world's largest communications network to over 225 countries and

critical business to business communications and information needs The Geneva based tax team is seeking to recruit a further qualified (c. 5 years) tax

territories, serving 900+ locations. With over 70,000 customer connections, 5,000 staff worldwide and \$1bm in revenues, STIA provides a one stop shop for all mission-

specialist who has a strong track record in practice and/or commerce/industry. The role is 100% international consultancy and will involve some world travel. This is a position for someone intelligent and creative who seeks a deal of practical autonomy

in initiating and running projects across direct and indirect taxes. Computer literacy and a second language in addition to English is an advantage.

Be at the leading edge in one of Europe's most attractive locations.

Please send a full CV for the attention of Mike Beament, Sheila Mandal or Matt Anderson at BLT or you may fax it to +44 (0) 171-405-3310 or e-mail it to team@bit.co.uk. Any direct applications will be forwarded to BLT.

Further information about SITA is available on the internet - http://www.sita.int

Quality House 5/9 Quality Court Chancery Lane

Landon WCZA 1HP +44 (0) 171 405 3404 F: +44 (0)171 405 3310

Lestie

Recruitment

Consultance

Liverytood

£: team@bk.co.uk W: http://www.bit.co.ul

Business planning

Sophia-Antipol卷<u>。</u> 350 000 French Francs

Allergan Inc. is a technology-

Working within the Distributor Management business unit and covering Europe, Africa and the Middle East, you will be responsible for providing financial and business support to the general management of the division as well as to a network of some 60 local distributors and agents. This includes strategic planning, budgets, reporting and financial analysis, with a particular emphasis on projects for improving business efficiency in a dynamic and rapidly changing work environment.

You should be a university or business school graduate, with at least five years experience in an operational management accounting/planning function. A solid accounting background and good IT systems knowledge are essential. You must also speak fluent French and English. The position will involve some 20% travel. Please contact our recruitment advisor Ivor ALEX in Monaco on (377) 93.10.54.50 or send him a detailed application quoting reference 501/IA: NORMAN ALEX, 28 boulevard Princesse-Charlotte,



manager

ALLERGAN FRANCE

Style Challenge

Our client is a niche (ashion designer, importer and retailer. They are embarking upon a tresh period of expansion of their £40m plus turnover business. As part of their plans, they now seek two key professionals to play major roles within the Group's London office.

Financial & **Commercial Director**

C£60k + car + bonus + benefits

The design and import company is a successful business with a client list that includes many of the UK's most prominent retailers. With ambitious expansion plans, it needs a highly commercial individual to help lead the business through a new phase of growth.

You will be focused on improving customer service levels, contributing to strategic planning and actively participating in the commercial decision making and management of the business. You will also supervise the financial and operational functions of the company.

We seek an experienced individual with drive, ambition and proven management skills. Equally essential will be proof of your contribution to the commercial success of a business. In return, we offer unlimited opportunities,

Financial Controller

To £45K + car + bonus + benefits

The retail arm of the Group has undergone 18 months of dynamic growth. To sustain this and support future expansion it demands its own Financial Controller.

Reporting to the MD, you will fully exploit the management and financial reporting capabilities of the newly installed Sun Accounts and EPoS systems. Providing commercially focused analysis of business performance at board level, you will play a key part in realising the growth plans of this exciting brand.

You will be a qualified accountant with a minimum of 2 years' retail experience. Your enthusiasm and desire to contribute to the building of the brand will be as important as your reporting and analytical skills.

In the first instance, please forward your CV with covering letter to Richard Williams at Robert Half International, Walter House, 418 The Strand, London WC2R OPT. Tel: 0171 395 9600. Fex: 0171 836 4942. E-mail: westend@roberthalf.co.uk



London • Brussels • Paris • Amsterdam New York and over 200 offices worldwide

please call: Tel: +44 171 973 3351 Fax: -44 171 979 4331

Speculate and

accumulate.

Divisional Finance Director

Distribution Sector

N. Home Counties

Part of a young, fast growing plc, this new £30 million turnover division is focused on an ambitious expansion strategy that will double revenue within

The business is headed up by a high profile Chief Executive who has a proven track record within the sector. He requires an ambitious, commercially oriented Finance Director to oversee operating company performance.

Key tasks will include:

- establishing a disciplined reporting and control environment through a systems implementation programme which complies with group reporting requirements; 1,000 000 400
- applying strong commercial acumen to effectively manage and develop a rapidly growing business;

c.£60,000 + Substantial Bonus

ensuring that decision support systems enable controlled and profitable expansion.

Candidates will already have a senior management track record within a multi-site service business and preferably experience of managing high growth situations. This demanding role requires a handson, task oriented style and an individual with the self-confidence and communication skills to effectively challenge at a senior level. Career prospects within this successful and fast expanding group are outstanding.

Please send a full CV in confidence to GKR at the address below, quoting reference number 990] on both letter and envelope, and including details of current remuneration.



Queensberry House, 3 Old Burlington Street, London WIX 1LA. Tel: 0171 534 0092, Fax: 0171 534 0001. E-mail: joconley@gkrgroup.com

Net.Works

The FT IT Recruitment section is also available all week on www.FT.com



IT Appointments



ACCRETE OF

EXCELLENT CAREER OPPORTUNITIES SAP - MANUGISTICS

BASED: THE NETHERLANDS, FRANCE, BELGIUM, GERMANY

THE COMPANY: Our client is one of the few truly international world-leading cosmetics and fragrance companies. Its success is built on its philosophy to empower individual and team, on flexible thinking and behaviour, on the highest levels of innovation, on commitment to the team and the company, on high energy levels and on the occess of companies. levels of innovation, on commitment to the team and the company, on high energy levels and on the process of constant learning. They are undertaking the implementation of a Business Process Re-engineering (BPR) moving in a horizontal process-oriented structure. To support the Re-engineering SAP has been selected. A new constant learning. process-oriented structure. To support the Re-engineering, SAP has been selected. A new complex to house a fully integrated European Shared Service Centre and Central Distribution will redesign the future of this Company. You will enjoy the diversity of different nationalities who actively encourage cross-cultural thicking. The warding language in the first service control of the company of the results of the company of the redesign the future of this company. You will enjoy the diversity of different nationalities who actively encourage cross-cultural thicking. The warding language is a control of the company of the redesign the future of this company. You will enjoy the company of the redesign the future of this company. You will enjoy the company of the redesign the future of this company. You will enjoy the company of the redesign the future of this company of the redesign the future of this company. You will enjoy the redesign the future of this company of the redesign the future of this company. You will enjoy the redesign the future of this company of the redesign the future of this company. You will enjoy the redesign the future of this company of the redesign the future of the redesign the future of the redesign that the redesign the redesign the redesign that the redesign the redesign the redesign that the redesi the diversity of different nationalities who actively encourage cross-cultural thinking. The working language is English, in addition any and all European languages are welcomed. To respond to rapid growth and projected expansion in building an IT group, they are seeking dynamic individuals with team spirit and strong communications dillege under the communication of the communication building an IT group, they are seeking dynamic individuals with team spirit and strong communications skills to work in this exciting environment.

APPLICATIONS SUPPORT DIRECTOR (Ref: FT 3280)

THE ROLE: Reporting to the Vice President, ERP Operations, you will:

- be of vital importance upon the start-up of the new ERP system, provide general application management support once implemented and coordinate development and integration of key bolt-on technologies to the
- provide management guidance to junior members of the core configuration team and insure that business processes within a vertical function are configured and implemented
- plan programming efforts in conjunction with the Application Service Management team
- THE PERSON: The ideal candidate should:
- have expertise in SAP, Manugistics or other bolt-on technologies
- have analytical skills and the ability to easily communicate in both business and technical terms
- have extensive experience implementing an ERP solution
- have business knowledge in a variety of industries (FMCG or Cosmetics would be a plus)

SUPPORT SERVICES DIRECTOR (Ref: FT 3281)

THE ROLE Reporting to the Vice President, ERP Operations and leading the support organisation, you will:

- be primarily responsible for the technical assistance to the ERP application
- deliver through your internal organisation and third party vendors a full range of services including technical services, in-country support analysis, Help Desk, Training Services Tools, EDI, Intranet/Internet site services
- coordinate support activities with the roll-out of the ERP system across Europe ensure top quality service through ongoing measurements and productive improvement plans
- THE PERSON: The ideal candidate should be experienced:
- in leading a team of technical support managers and outsourced services
- · in managing EDI services and their integration with large scale ERP systems such as SAP and Manugistics with NOS, Desktop Operating Systems, Frame Relay communications, TCP/IP transport protocols,
- scriptwriting with UNIX • in implementing Internet/Intranet technologies, establishing best practices in testing new software and managing security policies and procedures

QUALITY ASSURANCE DIRECTOR (Ref: FT 3282)

THE ROLE: Reporting to the Vice President, ERP Operations, your responsibilities include:

- · management of QA Testing Services, Production Scheduling, Security and Profile Management and Production Transfers together with management of the ongoing quality testing software enhancements
- operation of a newly implemented ERP system that includes both Manugistics Demand and Supply Planning, Manugistics Transportation Management, SAP and a variety of bolt-on systems that include Warehouse Management and Sales Force Automation applications
- ensuring the quality of new functionality and software changes being brought into a production environment and that each component software module, including interfaces, is tested and transferred into a production operating environment.
- developing security and profile management policies and executing those policies via an outsourcer

 ensuring that production schedules are developed and processed per user requirements THE PERSON: An excellent communicator, well versed in the management of security policies and procedures, the ideal candidate should have:

- prior knowledge in the delivery of technical information systems within the UNIX and Windows NT
- operating systems as well as expertise in SAP and Manugistics extensive functional experience within ERP applications and its related technologies, with NOS such as UNIX and NT, Desktop Operating Systems such as Windows 95, 98 and NT as well as Frame Relay communications and TCP/IP transport protocols
- experience in implementing Internet/Intranet technologies, script capability with UNIX and Oracle, extensive knowledge in establishing best practice in testing new software
- experience in developing and controlling a production processing environment for a large company

DATA MODELLING DIRECTOR (Ref; FT 3283)

- THE ROLE: Reporting to the Vice President, WW Architecture and supervising a team, you will:
- be responsible for Data Modelling worldwide by developing the information/data model that will be used as the template for the application and data designs of the future develop the key coding relationships of information, such as item codes, harmonizing these coding
- structures across the various legacy systems and defining the template for the ERP systems including Manugistics and other bolt-on technologies
- coordinate data integration of bolt-on technologies to the core ERP system

THE PERSON: The ideal candidate should:

- have a unique talent to develop business information templates
- have knowledge of the consumer products or related industry (FMCG or Cosmetics)
- be at ease with internal customers, software and hardware suppliers and keep people 'in the loop' have expertise in SAP, Manugistics or other related bolt-on technologies and systems

INFRASTRUCTURE DELIVERY & VENDOR RELATIONS MANAGER (Ref: FT 3284)

THE ROLE: Reporting to the Vice President, WW Architecture, your key activities include:

- development and implementation of the ERP system, specifically Manugistics Demand and Supply Planning,
- establishing relations with outsourcing companies to ensure complete understanding of service level agreements, Transportation Management and SAP
- ensuring that NOS and Desktop Operating Systems are implemented according to standards as well as working with
- Country IT Directors in the implementation of a variety of technologies
- enforcing Year 2000 standards and ensuring compliance in internally developed software
- THE PERSON: With prior management and programming/analysis experience, you should: have knowledge in the delivery of technical information such as the UNIX operating systems, NOS (Windows NT)
- and Novell), Desktop Operating Systems (Windows 95, 98 and NT) and communication systems such as Frame Relay be experienced in implementing internet/intranet technologies and ERP systems
- have expertise in SAP, Manugistics or other related bolt-on tachnologies and systems have business knowledge in a variety of industries, ability to communicate both in business and technical terms
- have experience in managing a team of technical support analysts

DATABASE ADMINISTRATOR (Ref: FT 3285)

THE ROLE: Reporting to the Vice President, WW Architecture, you will:

- be primarily responsible for ongoing development and support of Oracle Relational Database Management System (RDBMS)
- provide general technical support in the implementation of the ERP system, ensuring database integrity, backup disaster recovery and database tuning
- apply OSS patches to the SAP systems, establishing profiles and security policies in conjunction with the VP, WWV Architecture design and develop the Control and Transport System of SAP ensuring control of software objects with the Enterprise environment as well as system stability in relation to the database

THE PERSON: At ease with customers, suppliers and peers, the ideal candidate should have:

- a successful background in the development of large scale information warehouse technologies that utilise such tools as Oracle Sales Analyser (OSA), Oracle Financial Analyser (OFA) and other OLAP type technologies
- extensive UNIX experience and scriptwriting capability with UNIX and Oracle the ability to thrive on change and have knowledge of the consumer products or related industry
- extensive functional experience with an ERP solution and its related database management system
- in-depth knowledge of Oracle as well as other RDBMS such as DB/400, SQL Server

APPLICATION SERVICE MANAGEMENT DIRECTORS (11 positions)

THE ROLE: Reporting to the Vice-President, Process Improvement Management and leading a team of System Analysts, you will be:

- responsible to develop and configure specific modules of the ERP system within the Financial and Supply Chain areas
- acting as the centre of expertise, reconciling business requirements with system functionality
- planning and coordinating the development effort, assuring the integration of bolt-on systems in the core ERP implementing the new solution, leading the conversion activity with legacy teams and training key users

Considering the broad scope of the ERP system, several positions are proposed focussing on specific applications which may be combined considering your personal interest and experience:

Supply Chain Positions

DEMAND AND SUPPLY PLANNING (MANUGISTICS) (Ref: FT 3286)

PURCHASING.

.(Ref: FT 3287) TRANSPORTATION AND FREIGHT

(Ref: FT 3288) NAMEHOUSE MANAGEMENT (Ref: FT 3289)

DRDER PROCESSING

(Ref: FT 3290)

SALES FORCE AUTOMATION (Ref: FT 3291)

Financial Positions

REPORTING, SPL BUSINESS PERFORMANCE (Ref: FT 3292)

> PLANNING / COSTING (Ref: FT 3293)

ACCOUNTS PAYABLE / ASSET MANAGEMENT

(Ref: FT 3294) GENERAL LEDGER / CONTROLLING

(Ref; FT 3295)

EXTERNAL INTERFACING / HYPERSON (Ref: FT 3296)

THE PERSON: The ideal candidates will:

possess excellent communication skills in business and technical terms and be at ease with internal customers

 have successfully participated in the configuration and implementation of such modules. demonstrate extensive functional experience within a given application (SAP, Manugistics or other bolt-on methodologies



Please forward your résumé with cover letter quoting the appropriate reference number on all correspondence. Applications will be treated in the strictest confidence. Antal International, 2nd Floor, 90 Tottenham Court Road, W1P OAN, England Tel: + 44 (0) 171 637 2001 Fax: + 44 (0) 171 637 0949 E-mail: cv@antal-int.com www.antal-int.com

ANTAL INTERNATIONAL LTD

MAARS Software International is an Indian Multinational Services Organisation setting up its European Operation based in UK in the Thames Valley Area. Maars Software international is a de-facto eader in SAP Implementation skills in India and currently employs more than 300 professionals around the world. MAARS also implements its own Integrated Manufacturing Package (MAARSMAN) for Small and Medium Enterprises around the world. Apart from ERP, MAARS has its own software development facility in India serving prestigious clients. MAARS is ISO:9001 certified for its entire software and services business processes. MAARS has existing subsidiaries in USA, Singapore, Australia and the Middle East. Subsidiary operations will be set up in other European countries in the next year. We require the following professionals for the startup organisation.

Business Managers, Thames Valley, Package cf40K + Uncapped Commission

You will be an important part of the success MAARS plans to achieve in this market. You should have a good degree, at least 6 years of sales / marketing experience in the IT industry, an aggressive appetite for business, thorough understanding of the UK and European ERP (particularly SAP and Oracle Financial) market including excellent relationship with the customers and large implementation service providers. A proven track record of success in the sales of ERP services is essential.

Open Systems Developers/UK, Package c£24-30K

You are an experienced developer on the open systems preferably with experience in Oracle, SQL Windows backend and Developer 2000, Visual Basic front ends, with at least one full project implementation experience in Europe. Various permanent and contract positions are available.

Please send in your complete CV along with a Daytime Contact Number. Nationality, Current Employment, Current and Expected Salary and References to Box A6280, Financial Times, One Southwark Bridge, London SE1 9HL

STRUCTURED FIXED INCOME FUND MANAGER

LEADING INVESTMENT MANAGEMENT COMPANY

TO £50.000 + BONUS + BENEFITS

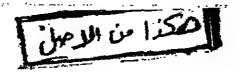
Our client is one of Europe's premier one of the largest banking groups in the world. They are now seeking someone to manage 25 bond index portfolios totalling over £1.6 billion. You will need familiarity with Barra Cosmos systems used in the manage index portfolios and be able to build and rebalance existing index portfolios.

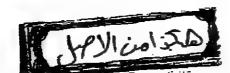
In addition to understanding the sources of risk in portfolio construction, you should estrate an ability to build and to stress test active (active active or active quantitative) portfolios. You should be able to demonstrate knowledge of the magnitude and risks sociated with the various sources of alpha on both domestic and international bond portfolios (duration, asset allocation, currency, cur credit, on the run/off the run).

You should also understand the constraints in using Barra and Wilshire systems to estimate risk and the strengths and weaknesses of VAR. bootstrapping, historic and implied volatility and correlation. An understanding of the concepts behind quantitative modelling techniques and bond forecasting models will be an advantage,

Remuneration packages are excellent and include a substantial bonus and banking benefits package,

In the strictest confidence, please send a full CV to Craig Millar at Millar Associates, 6 Stoane Street, Knightsbridge, London SW1X 9LE. Please quote reference no. FT20-01FM. Tel: 0171 823 2222 Fax: 0171 823 2208. Email:millarassociates@swi.telme.com







MANAGER



IT Appointments



Statistical Analyst

in the team preparing and publishing international financial market statisti

relational databases on the BIS into

financial and sendents corre

responsible for, providing statistical assis

committees; maintaining and developing

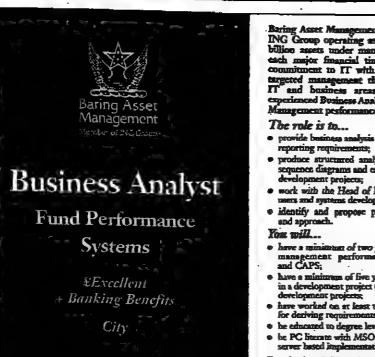
to economists and secretarists of central bank

banking statistics; handling enquiries from the

market data and instruments and of

statistical methods, gained through

fluent spoken and written English; good



Baring Asset Management is an autonomous business within the ING Group operating as a highly successful talk with over £25 billion assets under management and key investment offices in each major financial time-come. The firm has an exceptional commitment to IT with a culture of open commanication and targeted management that allows positive interaction between IT and business areas. They are currently recruiting an experienced Business Analyst with a track record in delivering Fund agement performance systems.

provide business analysis for all performance calculation, analysis and

duce attractured analysis to document use cases, dan models, mence diagrams and emity relationship diagrams as part of system

work with the Head of Performance Business Unit, senior busines

n of two years' experience working with investment performance systems and knowledge of WM

in a development project team, ideally with both package and in-house development projects;

in a development projects:

• have worked on at least two major projects with direct responsibility for deriving requirements;

• he educated to degree level;

be PC literate with MSOffice experience, any exposure to large client server based implementations, with Select CASE. Tool preferred.

For further information, please contact Karen Higgins or Floor Wright on 0171 906 1420. Alternatively, please send your CV to McGregor Boyall Associates, quoting reference BANT1676, 114 Middleser Street, London El 7JH. Fan 0171 247 7475. Email: cfinch@mcgregor-boyall.com or visit our web-site st www.mcgregor-boyall.com

Bank for International Settlements

Monetary and Economic Department

promone central bank cooperation and provides additional facilities for nal fisancial operations, entive office for Asia and the Pacific in Hong Kong, the BIS has around

500 staff from some 30 countries.

www.bls.ors

System/Database Administrator

en la companya de la La companya de la co

Ref 99474

in the coam managing the time tabase platform in FAME and Sybese on UNIX, responsible for: applicat availability, data integrity and security; wonitoring operational procedures; central bank clients; adding new databases/ formuts; coordinating technical change with detailers Buts 200que 71 bas saeu technical and user documentation.

 degree with majors in economics, statistics and/or computer science excellent computer/programming skills
 incoviedge of international financial

 degree with emphasis on con science and/or methematics several years' admini

local and rumous clients experience with production sup

good English drafting skills; good

of another male world language The SIS offers storactive conditions of employment in an international environment together

with excellent walters benefits.

Please send applications, with references, to Human Resources, Bank for Inter Settlements, CH-4002 Basie, Switzerland, quoting the relevant reference.

QUANTITATIVE ANALYSTS QUANTITATIVE DEVELOPERS

GLOBAL INVESTMENT BANK FIXED INCOME / L.R. AND EQUITY

RISK MANAGEMENT

McGreger Boyall

Our client is one of the world's foremost global investment banks with a strong reputation for leadership in financial product development and technological innovation. They are now seeking to recruit a small number of highly talented quantitative analysts and quantitative developers to join this front office group. The group is a stimulating mix of quantitative analysts and quantitative developers sitting side by side the trading and sales deaks developing, enhancing and integrating trading and

excellent science/mathematics background is required and should include a 1st or 2.1 honours degree from a

LONDON, NEW YORK, TOKYO

top-tier university ideally with a high degree and preferably a minimum of six months financial experience. For both roles, hands-on Basic, Excel etc. Enthusiasm will be a distinct

Remuneration packages are excellent and include a substantial bonus and benefits

In the strictest confidence, please send a full CV to Shelley Ashton at Millar Associates, 6 Sloane Street, Knightsbridge, London SW1X 9LE. Please quote reference no. FT20-01Q. Tel: 0171 823 2222 Fax: 0171 823 2208.



Millar Associates

IT BANKING PROFESSIONALS

PRINCIPAL CONSULTANTS Delivering the best, to the best

Our client is a blue chip international corporation with a well respected and You will be with a major consultancy firm, software house or bank providing ring consultancy practice. Its clients

established itself as a major player, competing and winning business from the litional consulting firms which has resulted in the need to Identify Principal Consultants to build on this success. Leading a team of consultants to develop

responsibility for a portfolio of clients with multiple assignments and projects. This is a key high profile position. it demands skills in managing people, managing client relationships and

and deliver new initiatives, you will have

nclude major banking and financial

institutions worldwide, it has successfi

solutions for treasury, capital markets, derivatives, fixed income and equities with experience of delivering major projects or initiatives in one or more of the following areas:

Front End Trading Systems

Middle Office

Back Office Settlements System

menaging the development of the business.

Well respected within your current role. you will also be highly regarded by your peer groups both personally and

This is an opportunity to build a business based on successful foundations. Your success will be well rewarded and recognised. There will be no barriers to limit your career potential.

Please send your CV in confidence to: Alan Summers quoting reference FTO199C at SEH Consulting Limited, Lloyds Avenue House, 6 Lloyds Avenue, London EC3N 3AX.

Tel: (0171) 481 1171. E-mail: alan@sheonsulting.co.uk

By MAPL MANAGERY STREET, STREE

DE ARMINES CONTACTOR

PROPERTY BUTTO MANAGEMENT

MAN REPORT CONTRACTOR

mangai Pasitions

249 gleitelberter

KARNE COURTY

Senior Principal Consultants

Providing tomorrow's solutions today

Risk Management Systems Consulting

Six Figure Package

UK and European Locations

In this uncertain time of consolidation, merger, buyout and takeover, one thing is for certain, our client is poised to advance and develop further its enviable track record achieved in the face of flerce competition operating in the finance, securities and banking technology solutions sector.

Our client has become a leader in this field by applying intelligence, creative flair and real finishing capability. To embark on the next phase of growth, we require two key personnel. As a Senior Principal Consultant you will be responsible for managing live client delivery projects at the cutting edge of practical risk management and advanced securities processing consulting. You will require a proven track record, vision, an ability to liaise with the most senior level, whilst not forgetting that ultimately, delivery is the chief goal and the client is depending on you and your team. You should be capable of working in small teams or taking on larger project mandates and ideally you will have experience of building tactical and strategic deployment project teams in this or closely allied fields.

For a more in-depth discussion please call Peter Newton on 0171 236 4288 or e-mail your CV to peter.newton@perallel-int.com quoting the reference: PAB/FT/267.

Parallel International Executive Resourcing, 1 Groveland Court, Bow Lane, London EC4M 9EH Telephone: +44(0)171 236 4288 Fax: +44(0)171 236 4277



Web Site: http://www.citielite.co.uk



DECISION SUPPORT ANALYST

Very competitive package

The company is the airlines' leading telecommunications and IS provider, with presence in over 220 countries. Based at the Geneva head office, the position will be responsible for the management of a new financial decision support system, involving the review and maintenance of operating assumptions and business rules, optimising the technology and processes, as well as further developing value-added dis

Candidates will be of graduate calibre, within the IT or business related fields, and have had I or 2 years relevant experience, demonstrating in-depth knowledge of relational dutabases and modern financial systems. Fully PC literate, with particular cambrais on Acres and Windows 95/NT, the candidate is a team player, with good interpersonal

skills, and sharp problem solving abilities. Inscremed carefulnes double send their CV with career details recluding value; as well as a detailed but crosses description of their relevant experience in this field, to D. M. Tebuldi, Director of but crosses description of their relevant experience in this field, to D. M. Tebuldi, Director of but crosses description of their relevant experience in this field, to D. M. Tebuldi, Director of but crosses description of their relevant experience. Swinners and Figure 1.

3 UNIX ADMINISTRATORS

3 well presented, well spoken Unix Administrators are required for a dynamic role in this growing organisation

Starting early March, April & May. 30K plus total care package including many unusual benefits.

Send detailed, up to date CV via E-mail to: Personnel@futurecorp.co.uk or Fac: 44 171 637 0467.

INVESTMENT BANKING

\$40K - \$65K + BONUS

Premier Derivative's bouse seek a Rinsucial Engineer for their quantitative research team. The role includes the development of pricing models for structured equity and hybrid Derivatives. Additionally, you will implement pricing achemes for various exotic options, including convertible bonds. The successful candidate will be highly numerate. have a good understanding of pricing issues and have solid programming skills. This is a femustic career move for an exceptionally high calibre candidate.

JUNIOR PRODUCT DEVELOPER -**EXOTIC OPTIONS** VISUAL BASIC/C++/MATHS

Recent graduate with up to two years relevant experience in either Investment Banking or Software Development is required by this leading Investment Bank to work in their Pront Office with traders and structurers. You will develop products and masts in structuring and pricing one-off option deals. You need a first class degree in mathematics, physics or engineering plus the drive and determination to excel in this challenging role. This unique opportunity will provid the successful candidate with an accelerated career path.

RISK ANALYST/INTEREST RATE \$40K - \$60K + BONUS

Leading quantitative research team of top lovestment Bank requires a Pront Office Risk Analyst. This 'hybrid' role will incorporate analysis of key market data to identify market behavior and risk parameters, development of risk reports and the development of Front Office pricing tools. The successful candidate will be a strong communicator, successful confidence with set a strong communication, highly numerate (with a strong degree from a top university) and will have experience of Excel VBA. This is a highly rewarding role with a swift career path for the right candidate.

TRADING TOOLS DEVELOPER

EXCEL/VB/VBA/SQL/RISK MANAGEMENT \$40E-\$65E + BONUS

Premier Investment Bank seek a Developer to join their Global Convertibles Trading Group to provide short term tactical IT solutions. Based on the Trading Floor you will provide pricing and analytics tools for the Interest Rate Derivatives Desk. The successful candidate will have a strong academic background coupled with a strong anademic background coupled with sound understanding of Equity/Interest Rate Derivative Products and have at least 1 years experience working within a similar environment. This prestigious organisation guarantees rapid career progress right candidate.

C++/MATHS SSOK - #70K + SUBSTANTIAL BONUS

Top Wall Street market maker seeks a high calibre Financial Engineer for their elite modeling group. Based on the trading floor you will assist in the development of very advanced quantitative exotic options models using C++. Interacting both with quantitative research and the traders, you will build innovative pricing tools which requires a high level of numerical ability. Preference will be given to candidates with Fixed Income knowledge. Extremely bright candidates with effective communications skills need only apply.

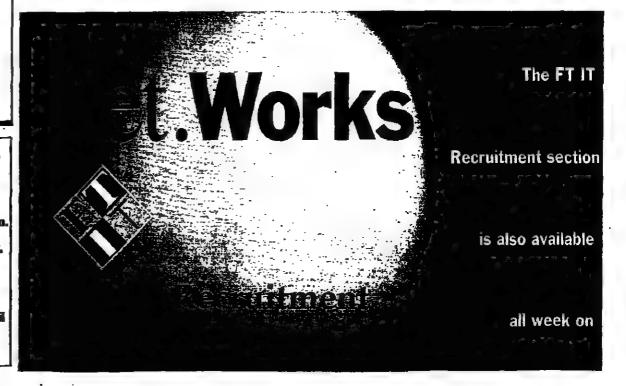
SENIOR QUANTITATIVE DEVELOPER OO TECHNOLOGY/EQUITY DERIVATIVES

630K - \$45K + BONUS

Unique Financial Software House seeks a Quantitative Developer to build pricing engines and analytics tools utilising relational and object based technology. You will build a number of leading edge tools and products for the world's financial markers, Excellent opportunities for rapid career growth, leading to project management. You need to have at least 2 years quantitative experience plus a relevant PHD.

The people the City turn to first.

-- * Many of our clients also offer Contract opportunities requiring the above skills. ARC are preferred suppliers to the top financial institutions. This is a selection of current opportunities in the City. We have many more. Our consultants have an in-depth understanding of this market and how it can work best for you, so please call Paul Wilkins or Amanda Crossland on ()171, 267, 2525 to discuss your options. Atternatively please send, fex or e-mail your CV to us at: ARC Recruitment, 15-16 New Burlington St, London W1X 1FF. Fax: 0171 287 9688. E-mail: art@hjobe.co.uk





Congratulations to the students who have successfully completed the following Institute of Financial Services qualifications in October 1998:

PRIZEWINNERS 1998

The prizes were awarded on the combined results of the Spring and Autumn examinations

ASSOCIATESHIP EXAMINATIONS

Beckett Memorial Prize (Highest aggregate in Associateship completed in the years) Georgina Alexia Spary ACIB Mattern: Barri, London EC

Alexander Meikle Prize Highest aggregate in Associateship on on by a condidate employed be a Building Society Sally Anne Wrigglesworth ACB National Assets Score

Sir Enoch Hill Prize Nadeem Ahmed Abbasi ACIB

Portman Prize Michael John Bugler ACIB

George Rae Prize Vanessa Lai Min Suie Lan

> John Caulcutt Prize (Highest approach) in Investment, Taxation and Adi

> > Whitehead Prize for Law and Practice fezil Bowdon ACIE filializad Bank

Whitehead Prize for Financial Reporting, Analysis and Planning Christine Jane Lynch

Gwyther Prize for The Monetary and Financial System Christine Jane Lynch Midland Ban tandan ECZ

FC Clegg Prize for Management and Organisation John Micholus Holmes

WS Heatley Prize for Financial Operations Koondan Khuzul

Sir Bernard White Memorial Prize for Law and Practice for Mortgage Lenders Lee Remmer ACH Learnington Sp.

Mike Vale Prize for Administration of Trusts

Michael Beever ACIB

Graham Prize for Banking Operations -Regulation, Market Practice and Traesury Management Peter Diamond ACIB Round Sunt of Sectional

Abbey National Prize for Financial Services Wendy Mary Zammit उस्ताम See of Mala अज्ञान

> Wookwich Prize for Housing Susan Ann Eldridge ACIB Linea - Bord Southwesters

Frank Steele Prize for Investment (Joint) Adrian Gerald Peckham ACIB

James Edward Kingston ACR

Nationwide Building Society Prize for Management of Information Technology Charlotte Mary Isaac ACIB

Edward Jones Prize for Marketing of Financial Services Laura Jane Scotford ACIB

Lending and Property Law David Robert Owen

James E Hadfield Prize for Residential

Charles Reeve Prize for Taxation Geoffrey Richard Wakeman ACIB

COUNCIL PRIZES Administration of Estates Anthony James Willmott ACIB Supposed Very months that I

Branch Banking - Law & Practice

Corporate Banking - Practice and Law SUMMI Frost ACIR

> Institution Bank of Valletta

International Trade Finance (Joint) Lesiee Jayne Hatton Midland Bank London ECZ

Lending Nicola Jonnifur Thomas ACIS

Multinational Corporate Finance Simon Cawdery Barcinys Bank

Offshore Practice and Administration Paul Martin Sinel Cert.CIB Delaitte & Touche

Strategic Marketing Management Stephen Mark North

HANKING CERTIFICATE

Council Prize aggregate in Preliminary Sec

Council Prize (Highest aggregate in Final Section of the Banking Contilicate completed in Andrew Charles Sivel

COUNCIL PRIZES

Economics and the Bank's Role in the Economy Graeme Scott Wville

Introduction to Accounting

Banking: The Legal Environment Sharon Robilliard Midland Bank

Supervisory Skills (Joint) to Ann Helen Nicholson Cert (78 Anna Lucy Barker

Banking Operations - UK Lending and International Business

Irene Savva Andreou

Customer Services - Marketing and the Competitive Environment Nichola Jane Murray

CERTIFICATE IN FINANCIAL SERVICES PRACTICE

> Northern Rock Prime ighest aggregate in CPSP compl in no more than four consecuti

PASS LIST OCTOBER 1998

5 candidates who completed via the Lombard Scheme up to and

Chubb Insurance Company of Europe

Golden Castle Finance Corporation Sum Feng Kwong, ACIB

Daniels, Daniel John, ACIB

Yorkshire Bank

Leatherland, Christopher Guy, ACIB

Wong Yew Khuan, ACIE ASSOCIATESHIP / BSc FINANCIAL SERVICES

One of the most highly respected qualifications in the financial services sector quantications in the financial services selectively world-wide, aimed at those in, or aspiring to, middle and senior management positions. The programme is relevant and practical, and allows candidates to follow specialist or more in the contract their contracts. allows candidates to rollow specials or generalist routes depending on their individual interests and needs. Followin CIB's partnership with the University of Manchester Institute of Science and Technology (UMIST), the award of the ACIB has been linked to the simultaneous award of a BSc (Hons) degree in Financial Services.

EXISTING ASSOCIATES -BSc FINANCIAL SERVICES 86 candidates who completed in October 1998

Distinction in a - Law and Practice b = The Monetary & Financial System c = Financial Reporting, Analysis and Planning d = Management and Organisation

g = Branch Banking - Law & Practice I ≈ Corporate Banking - Practice & Law = Finance Services

w = Law & Practice for Mortgage Lenders

Alliet trish Bank (GB) Frost, Susan, ACIB llenco di Scilla

Smith, Gareth John, ACIB Bank of Punjak

Basheer, Rubina, ACIB

Bardays Benk Bacon, Richard John, ACIB Barter, Kevin John Keith, ACIB Davies, Brien Peter, ACIB Devison, Nicola Jane, ACIB Harper, Judith Cherry, ACB Harris, Sarah, ACIB ele, Mark Fall, ACIB Kadodwela, Suzenne Margaret, ACIB Kelchtley, Lynn, ACB Levens, Julia Tracy, ACIB Mitcheson, Karen Margaret, ACIB Roche, Achie, ACIB Nee, Robert David, ACIB

Bardays Mercantile Business Fowkes, Paul Amony, ACIB

Birmingham Midshires Building Societ

Gripton Paul Kevin, ACIB

Bradford & Bingley Building Society Gomalii, John, FCIB

Cheng Wax Man, ACIB

Clayermore School Ivens, Andrew Richard, ACB

Sheard, Daniel, ACIB

Coutts (Guernsey) Green, David Milis, ACIS

Dain Sing Bank Yip Chi Ming, Ringo, ACIB

HSEC Midland

Jeremy, Nigel Ketth, ACIB Turner, Sandra-Jane, ACIB Whight, Loma, ACIB

Helienic Bank Athanassradou Vovidou, Evie, ACB

Hongkong & Shanghai Banking Corporation

Anderson, Elizabeth Ann, ACIB Clark, Rosemany, ACIB Davies, Jean Melita, ACIB Davies, Martyn Gareth, ACIB Gilbert, Susan Margaret, ACIB Parvin, Steven Frank, ACIB Patterson, William Nicholas James, ACIB

Game, Steven, ACIB

Midland Bank Burbage, Emma Lisa, ACIB Collins, Clair, ACIB Craig, Christina Teresa, ACIB Evans, Paul Jonathan, ACIB Mitchell, Claire Teresa, ACIB Raffo, Anita Maria, ACIB Remmer, Lee, ACIB Rumsby, Serah Jane, ACIB Scotland, Laure Jane, ACIB

FINANCIAL SERVICES DIPLOMA National Westminster Bank Clarke, Martin Robert, ACB Hobson, Karen Rosemany, ACIB yn, James Edward, ACIB Lucion, Mark Andrew, ACIB Porter, Margaret Mary, ACIB Richards, Robert Henry, ACIB Waliams, Gary Peter, ACIB

> Nice Young International Chan Chor Wing, ACIB

Nigeria-Arab Bank Adam, Bolanie Mopelola, ACIB

Powergen Davies, Andrew Arthur, ACB

Royal Bank of Scotland Dawson, Lynne Margaret, ACIB SG Hambros Bank & Trust (Jersey)

McIlwrants, Philip Robes, ACIE

Muema, Florence Nduku, ACIB Standard Chartered Bank

Gnanapragasam, Arokasamy, ACIB Leung Ho Lai Shuen, Helen, ACIB

URS Erinson

Parish, Anne Mane Louisa, ACIB Wing Hang Bank Chan Tung Pok, ACIB

Laung Kwok Keung, Julian, ACIB Wocom Financial Services Co

Hung Bing Yuet, Marcus, FCIB Yorkshire Bank

Yorkshire Building Society Parrish, Christopher Lee, ACIB

Harginaves, Peter Smith, FCIB Hatfield, Marian, ACIB Ho Kwak Wing, ACIB

Marshall, Suzanne Lorraine, ACIB ASSOCIATESHIP/BSc FINANCIAL SERVICES (Dusi Award) 127 candidates who completed in October 1998

Distinction in a = Law and Practice c = Financial Reporting, Analysis and Planning d = Management and Organisation f = Improational Trade Finance g = Branch Banking - Law & Practice x = Stretegic Marketing Ma

ANZ Grindleys Bank Summer, Noel Justin

Bank of America

Bank of Cyprus

Bank of East Asia

Sank of Mauridus

Bank of Valletta

Barclays Bank Andrews, Caroline Jane Archer, George Valdema Baigent, Julie Bailey, Louise Gall Barter, David Paul Brewin, Martin Robert Dean, Mark James Dodson, Yvonne Marie Dyait, Linda Varena Grayson, Robert lar Haywood, David James Hewitt, Lyn Marie Jones, Adrian Nell Layton, Peter William Marsden, David John

Menzel, Karen Lee Morton, Andrew John Sandell, Steven Skyrme, Karen Jane Stalker, Andrew John Waters, Paul David Philip Wilkinson, Lesley Wood, Ann-Mari

Bass Brewers Hamnett, Paul John

Hall, Timothy Robert

British Bank of the Middle East

Central Bank of Cyprus Economides, Daxoula Andreou Chase Bank & Trust Co (CI)

Bartram, Sarah Jayne Chase Manhattan Bank

Astrwell, Mark Ayrisley

Buffock, Linda Roseman

Coutts & Co Basham, Sarah Anne



Qualifications examined and awarded by The Chartered Institute of Bankers. Associateship and BSc (Hons) in Financial Services jointly awarded with UMIST





services

FREE TO LEAST STOP TO THE

apieted the October 1998:

CIORER 1998

Makada seleta a di Sala Settle Committee of the Section e omeg es e e e Signature Company Francisco - Landing Contract Constitution of Bullings of the same Market State of the Control the Balance of the second Bench Stein St. Plant Co. La. Mant a ft ab bres.

No representation of the property of the prope Philips 1746 Law

Maria Control Sol $\mathbb{T}_{\mathcal{S}}(\mathcal{S}_{n+1}, \mathcal{S}_{n+1}, \mathcal{S}_{n+1}) = \mathbb{R}_{+}$ **着りま** Market Control of the After the Bornell Control of 100000

 $\alpha \to -1.5$ MANUALIST THE EAST NAMED 有重新发光 类 1500 1 - 1 - 1 - 1 - 1 - 1

and the

.

Koullapis, George, Hellenic Bank Chafilwa, Clement Kabungo, National Westminster Bank Aktivrela, Eshantha Andrew Cecil, British Bank of the Muddle East Falzon, Michael, Bank of Valletta Waha, Sonaalika, Bank of

Tokun-Matsubshi Abdul Kadir, Mahaboob, Commercial Bank of Antoniou, Melia, Helienic Bank Chircop, Bernadette, Maci-Med Bank Wong Chi Ilo. Raymond, Privase Address Ah-Ching, Cheong Shaow Woo,

Pereira, Clesus, Private Address

Laising, Rajeev Jeetendra, Mauritius Commercial Ghigo, John, Lohombus Bank Kaplans, Ants Nicou, Bank of Cyprus

/ 17 19 Atam-Adjel, Caroline Olivia, Frohank Ghana Loung Hon Wing, Private Address idong, John Osseh Samuel, Private Address Ropert, Andrew Philip, Societe Generale

Tan Swee Im, Private Address

Abdulla, Tarek Faleh, Yusuf Bin

٠.

25 Wong Mei Keung, Dresdner Oke, Olakunie Nathan, Private Address Roka, Medson Rodnok, Indefund

FINANCIAL TIMES | FRIDAY JANUARY 22 1999

Coutts (Jersey) Prouet, Helier George

Cyprus Popular Bank

DePfa Bank

First Direct

Sabri, Lyndsay

HSBC Holdings

Hayes, Kathleen

Hellenic Bank

Kent, Judith Mary

Lloyds Bank

Ball, Catherine Beaver, Stuart James

Carmont, Annabel

Dicker, Paul Eric

Micallel, Annette

Midland Bank

Booth, Allester

Bishoo, Patricia Joan

Briggs, Philip Anthony

Cummins, Ciaran James

Cunningham, John Ste Davies, Huw Arwel

Harvey, Justine Elizabeth

Hatton, Lesiee Jayn

Hill, Andrew James

Mason, Serah Jane

Owens, Elen Rhannor

Parkin, Margaret Likan

Sanderson, Kevin James

Ten, Pamela May Yen

/ Trist, Natalie Elizabeth

National Bank of Greece (Cyprus)

National Bank of Umm Al-Qaiwain

Nirmalarai, Swagnanam Anton

National Westminster Bank

Bartlett, Robert ian

Evens, Barry John lammond, Peter William

Jolly, Mark Andrew

Party, Alastaw Nes

Warren, Roger Bnar

Nationwide Building Society

Royal Bank of Scotland

Cracknell, Nicholas John

Green, Philip Thomas Stubbs, Andrew Charles

Walker, Grant Andrew

Dunkley, Gayle Allisoi

TSB Bank

Yorkshire Bank

Torrance, Beverley Joanne

Skipton Building Society

Abrahamson, Peter James

Yorkshire Building Society

Whiddon, Catherine Denisa

Dhlakamah, Togarmah

Banks, Denise Jane Barnes, Helen Elizabeth

Lai Min Suie Lan, Vanessa

Oguniana, Julius Barradel

CANDIDATES

dual award ACIB/BSc)

Barclays Bank

Zimbabwe Banking Corporation

ASSOCIATESHIP - TOP

(Associateship completions only, not including

Koshs, Constantinos, Private Address

Private Address Tsang Sau Chu, Hongkong & Shanghai Banking

Geer, Dominic Charles Edward,

Chikuba, Matongo Nchimunya,

Johal, Hardip

Peters, Jon Michael

Read, Christopher

Tanner, Kirsty Jane

Thackray, Jer

Vescovi, Darren

Haslam, Richard Ian Michael

Mowe, Jason Charles Dominic

Cullen, Akson Jane

Downer, Laura Jane

HSBC investment Bank

Nottingham, Lisa Diane

Moo Clark, Josephine Y E

pswich Building Society

Kleinwort Benson (Jersey)

Kwangtung Provincial Bank

Magyar Kulkereskedelmi Bank

Suen Sheung Yee, Borest

Hongkong & Shanghai Banking Corporation

Spence, Tracy Ann

Glenn, Rebecca Mary

Emmett, James Alasdas

Cumberland Building Society

Veophytou-Hadjipaviou, Neophyta

Deutsche Morgan Grenfell (CI)

croft, Ekzabeth Anne

Micalief, Alan Charles, Bank of Valletta Galea, Silvio John, Central Bank of Malta Anstodeous, Christaks, Hellenic Bank Fernando, Shiyan Emmanuel, ANZ Grindlays Chiniah, Purnima, Private Address

Awasthi, Kanchan Mala, Vijaya Bank Bhoyrub, Navind, Development Bank of Mauritaus Mautadin, Mohumparsadsingh, Barclays Bank Suffivan, David, MeesPierson Azinis, George, Bank of Cyprus 39 Rene, Serge, Banque Internat **Mascareignes**

40 Artemiou, Andreas, Bank of Cyprus Aumeer, Mahmad Salim, Maumus Comy Camilleri, Alan, Valletta Investment Bank Bartoli, Bernard, Mid-Med Bank Borg, Carmel, Mid-Med Bank Kyriacou, Skevi, Hellenic Bank Vijeratne, Warusahennedige Iromi Geethand. Private Address

Ayisi, Mary, Bardays Bank esan A/L Sundram, United Asian Basis Loucas, lacovos Andress, Cyprus Popular Bank Rosier, Jacqueline Mary, Nationwide Building Sikkis, Zachanes, Cooperative Credit Society Aradhippou

ASSOCIATESHIP 110 candidates who completed in October 1998 c = Financial Reporting, Analysis and Planning d = Management and Organisation g = Branch Banking - Law & Practice

ANZ Grindleys Bank D'Mello, Elroy Francis lemando, Shiyan Emmanuel

Sahamas institute of Bankers Raffe, JacquelineSimmons, Dirk

Bank of Commerce Ganeran A/L Sundram

Bank of Cyprus Artemiou, Andress Azins, George Demetnadou, Alkista Kaplans, Antis Nicou

Bank of Tokyo-Mitsubishi Waka, Sonaaliku Bank of Vallette Falzon, Michael

Softeri Swein, Petrick Bank of Zambia

Banque Bruxelles Lambert Ow Chee War, Daniel Banque internationale des Mascarelo

Barcleys Bank Aysu, Mary Duncari, Stephen Allyson Geet, Dominic Charles Edward Mautadin, Mohumoarsadsingi

C British Bank of the Middle East

Central Bank of Malta Central Bank of the Gambia

Chase Manhetten Asia Fung Wal Kan, Eva Commercial Bank of Dubal

Sarr, Ps Momodou

Abdul Kadir, Mahaboob Commercial Bank of Malawi a Thupa, Rosalyn

Cooperative Credit Society Aradhippou

Cyprus Popular Bank Dao Heng Bank

Development Bank of Mauritius

Dresdner Kleinwort Benson Wong Mei Keung Ecobanik Ghana

c Afam-Adjes, Caroline Olivia Finance Cank Zamble

> Melu, End Kabinda Chan Chi Leuna

Hang Seng Bank Lin Yik Kwong Hellenic Bank

Antoniou, Mela Aristocleous, Christakis Hadricharaiambous, Harns Christou Koullapis, George

Hongkong & Shanghai Banking Corporation

HSBC Group Emmerson, Mark

Roka, Medson Rodrick Lung Ka Sang, Victor

Jamaica Institute of Bankers Brown, Karen Mynne Ferguson, Dennis Anthon Hosang-Francis, Lavern M

Kenya Institute of Bankers

Ali, Rahema Chege, Teresa Nduta Chesang, Carolyne Jepkoni Churchir, David Kiplagat Ethangatta, Hellen Gakli Gavuna, Philip Alwodi Junwa, Gespar Killio Kalya, Edgar K Karau, Chamy Nyambura Kamitu. Mathew Lasoi, Samuel Kipsigei Machoka Peninah Maina, Esther Muthon Maina, Peter Munyiri Mugi, Jane Wanmu Munin, Richard Njerogi Mumo, Anthony Ndet Musau, Francis Nzau Mmai, Paul Wachira Mwangi, Gordon Weru Njeru, Čarolinda waya, Caroline Akinyi Owala, Stephen Otreno

Toroitich, K Maunce Wamai, Constant Nier

*

nbe. Simon. Zambia National Commercial Kincheng-Tokyo Finance Company Lo Wai Man, Esther Kwong On Bank

> Lloyds Bank Perl Jeremy Richard

Lohombus Bank Ghico, John Lombard Natwest Bank

loannou, Ylannos Mauritius Commercial Bank Auxneer, Mahmad Salim

Laising, Rayeev Jeenendra

Mid-Med Earth Bartoli, Bernard Borg, Carmel

Midland Bank Robertshaw, David Andrew Scholes, Heather Alexandra Chafilwe, Clement Kabungo

Nationwide Building Society Oversea - Chinese Banking Corporation

Wu Kung Mo Republic Bank Fleming, Donna Anta Lutchman, Seeta

Ropert, Andrew Philip Valletta investment flank

Alan Camilleri Vijaya Bank ahi. Kanchan Mala

Yusuf Bin Ahmed Kanoo

Abdulla, Tarek Faleh Zambia National Commercial Bank

Ah-Ching, Cheong Shaow Woo Chikuba, Matorigo Nchimunya Chiniah, Pumima Koshis, Constantinos Laung Hon Wing, Edwir Ndong, John Osseh Samue Oke, Olakunie Nathen Pereira, Cletus Tan Swee Im Wijeratne, Warusahennedige Iromi Geethangi Soysa

Wong Chi Ho, Raymond

BANKING CERTIFICATE

An internationally respected qualification for people aiming at supervisory or junior management positions in all parts of the financial services industry. Gives a firm foundation of knowledge which will strengthen cendidletes ability to undertake junior management tasks and assist decision-making.

BANKING CERTIFICATE -TOP CANDIDATES

Distinctions Order of Merit Swell, Andrew Charles, Lough Society Barker, Anna, National Coombes, Naomi Louse, Hongkong & Shanghai Banking Corporation Blair, Jane, Progressive Building Society Mckee, Rosalie Cetherine, Halifax McGrath, Dariene Anna Margaret, Private

Suiley, Owen, Chese Manhatton Bank Buck, Richard Neil, Micland Bank Constantingu, Elena, Bank of Cyprus Cooke, Tracey Ann, Lloyds Bank Hamilton, Sophia Veronica. Bardays Bank Newstead, Aaron Matthew. Perers, Keonetiva Kakanamage Sunth Nurendra, National Bank of Umm

Lance, Gillian Fay, NatWest Offshore Ventzelou, Georgia, Bank of Cyprus Correa-Dalli, Daphne, National Westminster Peel, Joanne Rebeccs, Co-Operative Bank

Vassikadou, Angela, Cyprus Popular Bank Tracust, Ifigenia, Cyprus Popular Bank

Nacoladu, Marie, Limassol Co-Operative Savings BANKING CERTIFICATE

88 candidates who completed in October 1998 Distinction in D = Fernomics and the Banks' Role in the Economic E = Introduction to Accounting = Banking: The Legal Environment G = Supervisory Skits

H = Banking Operations - UK Lending & Int'l Business Aliled Irish Sank (GB)

Batchelot, Sharon Marie

Arab Bank Herodotou, Manna

Bank of Cyprus Constantinou, Elena Kypnanou, Georgia Kyms, Michalis

Bank of Cyprus Factors Benk of Scotland

Wileman, Gary Beckles, Beverley Patricia Hamilton, Sophia Veronica

Chase Munhattan Bank Commercial Bank of Malawi

Chagoma, Macford Damson Mande, Alfred Dulana Citibank Blass, Julie Ann

Co-Operative Bank Peel, Joanne Rebecca Commercial Bank of Malawi

Courtes & Co Jones, Adnan Paul

Cyprus Popular Bank Georgiou, Mahr Kourtella, Bena Tsacusi, Ifigenia Vassikadou, Angela

Fastern Caribbean Central Bank Straum, Alex Eugene Egyptian Bankers Institute

Mohamed Minmoud Hanafy, Khaled

rne. Patrick Edward

HSBC Holding Tumber, Justin Wielgut, Carol Arme

HSBC Investment Bank Pickersgill, Michael Robert

Hallfax Mckee, Rosalie Cathenne Stapley, Sean Oliver Stott, Melante Louise

Hellenic Bank Economou, Marcos Andrea Fisentzou, Androulla Soteris Marathetti, Margarita

Hongkong & Shanghai Banking Corporation Coombes, Naomi Louise Fourville, Mane Mylene Marta Lee You Voon, Shirley Nyoon Chin

Indo Zambia Bank Kazilimanı, Francis

Intercollege Zmts, Andmin 5

Tinto, Tjahaa Budhi Kleinwort Benson (Jersey)

Limassol Co-Operative Savings Bank Nicolsou, Maris

Lloyds Bank Abbott, Helen Clare Anthony, Adrienne Ellenor Barnatt, Victoria Louise Brown, Ian Stuart Cooke, Tracey Ann Gibb, Scott James Griffiths, Ken Sherratt. Timothy Edward

Lloyds TSB Group Laughboraugh Building Society

Mauritius Commercial Bank Duval, Marie Vanissa Nathalio

Swell, Andrew Charles

Midland Bank Buck, Richard Neil Cusdin, Andrew John Gudgeon, Suzanne Lynn Hitchings, Tarrya Martine Holloway, Lee Leng, Jonathan Graham Lens, Christopher William Newman, Rebecca Louise Newstead, Aaron Matthew

National Bank of Umm Al-Qalwair Perera, Keppetiya Kakanamage Sunrth Nurendfa

RAYNER, AMIN NatWest Offshore

Leece, Gilhan Fay

Progressive Building Society Royal Bank of Scotland Fern. Michelle Joanne

Longden, Michelle Louise

Royal Bank of Scotland International (Guernsey) Royal Bank of Scotland International (Isle of

Wales, May Smith Samuel Montagu & Co Bail, Robert Edward

Societe Generale Ratnayake, R Mudiyansalage Darshana Josep Strovolos Co-Operative Credit Society MICOISOU, ENC

University of Sri Jayawsirdanapura Weerakoon, Eranda Wehanake West Bromwich Building Society

Sangha, Kamaideep Zambia Institute Of Banker Mufana, Victoria

Zimbabwe Banking Corporation

Phuri, Patrocia

McGrath, Darlene Anne Margaret Patel, Sophya DIPLOMA IN MORTGAGE LENDING

This free standing diploma has been developed in co-operation with the Council of Mortagae Lenders. It is designed to must the needs of specialist staff working for building societies, banks and direct lenders. and, at the same time, to provide a pathway to the Associateship (ACIB) and the BSc (Hons) degree in Financial Services.

DIPLOMA IN MORTGAGE LENDING

Barclays Bank Harper, Judith Cherry, ACIB Young, Gayle Bradford & Bingley Building Society Gornall, John, FCIB

Phillips, Lesley Helen Walmsley, Martin Keith, ACIB

Kensington Mortgage Company England, Ian John Lloyds Bank Daves, Jean Melita, ACIB Davies, Martyn Gareth, ACIB

E Midland Bank Bridson, Joanne Louise Remmer, Lee, ACIB

Howard, Katherine Beatrice

Mortgagne Trust

Nationwide Building Society Biles, Denise Jacobs, Miles Alexanda Jones, Paul David Rhodes, David Michael Williams, Kathryn Elizabeth Maryse

Northern Rock Sawyers Estate Agents Sawyer, Steven Anthony, ACIB

Wing Hang Bank Chan Tung Pok, ACIB

PROFESSIONAL INVESTMENT CERTIFICATE

An advanced qualification, validated as being at first year undergraduate standard, which builds on the existing statutory examinations for financial advisers (i.e. CeFA, FPC, IAC). It is designed to meet the specialist needs of individuals giving financial advice to clients, providing a deeper and broader knowledge and understanding of the issues affecting financial advice. It is practical in nature, with an emphasis on improving an adviser's ability to use their expanded knowledge (through advising and explaining to clients, preparing recommendations, etc).

4 candidates who completed in October 1998

Bank of East Asia Cho Pak Lun

Bardays Life Assurance Co Cadenhead, Lawrence Ned

Lloyds TSB Life Assurance Company Mason, Richard

DIPLOMA IN TRUST & ESTATE PRACTICE

A free-standing Diploma developed in cooperation with the Society of Trust and Estate Practitioners (STEP), the professional body for the trust and estate profession in the UK and world-wide. It is an entry route to full membership of STEP and is designed to improve candidates' understanding and knowledge of issues related to trust and estate practice.

5 candidates who completed in October 1998

Canadian imperial Bank of Commerce

Coutts (Guernsky Green, David Milk, ACIB **HSBC** international Trustee Lo Man Chuen, Benjamii Loo, Yim Sheung Louisi

Hargreaves, Peter Smith, FCIB

CERTIFICATE IN FINANCIAL SERVICES PRACTICE

A basic qualification which provides students with the essential financial survices knowledge to serve their customers competently. Almed at anyone whose job involves customer contact or customer care. The CFSP modules have also been designed to cover many of the knowledge and understanding requirements of the current Banking and Building Society NVQs, particularly at Level 2.

194 candidates who completed in October 1996

Anritsu Wiltron

Bardays Bank Devine, Jennifer Ann

BANTELOY Building Society Brown, Machael David

Cambridge Building Sodiny Hudspith, Debbie

CIBC Bank and Trust Company (CI)

Calwell, Christine Woods, Marthew James

Cumberland Building Society Apps, Colin Coulthard, Jenna Louise Fawcett, Stepher Hughes, Chris

Mcliroy, Katrina Demarara Bank

Derbyshire Building Society Thoriev, Lynsey Ann

First Direct Tominson, James Benjamir Furness Building Society

Heron, Susan Jane

Gambia Civil Aviation Authority Boiton, Jamie-Ann Mane

Payn, Michael Keith Woodrup, Fiona Michelle J Jesak Enterprése

Faheem, Mohammed

Knott Andrea Mari

Lloyds Bank Andrew, Helen Jane Andrews, Sarah Catherine Amott, Trudy Jane Ash, Susan Jane Baker, Christine Man Barnes, Susan Lindsa Barnsley, Joanna Berry, Sharon Lisa Ballett, tyn Michelle Barkby, Joanne Bloor, Barry Edward Booth Joenne Bowen, John Kennett Brealey, Jayne Ann Bromage, Karen Elizabeth Burcham, Sarah Jane Burns, Lynne Chapple, Pauline Tina Clarkson, Kay Evelyn Clifton, Jennifer Lyn Cragg, Gary Philip Crew, Maureen Anne Crispin, Pamela Denist Cultimore, Alison Mary Davies, Karen Lynne Dans, Bran Ronald Detchon, Jayne Lisa Farmworth, Jane Anne Farthmo, Jill Susan flanagan, Bran James Patrick Gibson, Martyn Raymond Graves, Carl Allen Greenham, Alan John Greggain, Joanne Victoria Griffiths, Andrea Mary

Hadfield, Norsen Man

Harns, Diana Elizabeth

Hatcher, Sarah Louise

Haynes, Kerry Louise

Hind, Patricia Ann

Judge, Lyndsey Helen Laughton, Lorraine Tracy Lavland, Karen Lifton, Sarah Frances Lonsdale, Karen Louisi Louch, Angette Elizabeth Lynch, Louise Markey, Kevin David Mayers, Deborah Ann Mayo, Mary Josephine Mery, Catherine Will Malis Melanie Jane Milk, Susan Jane Morris, Lorraine Neale, Sara Justine Pearce, Barbara Jane Pepperell, Comme Anna Perkins, Ginette ຳກ່ອງson, Lynn Pike, Melanie Louise Poole, Karen Elizabeth Rattigan, Margaret May Rumble, Andrew John Sallis. Heather Jayrie

Hopper, Joanne Claire

Isley, Helen Mary

Jani, Ragini Jarrett, Craig Wesley

Johnson, Susan Anne

Shenherd, Joanna Skinner, Judith Ann Sneh, Jennifer Ann pooner, Samantha Jane sterland, Lynn Elizabeth Taylor, Barbara Jean Taylor, Pamela Lynne Thomas, Melanii Wakefield, Clare Walker, David Nalker, David Andres Walls, Deborah Jayne Brooks Warren, Jennsler Waters, Paula Mane Webster, Helen Louisi Wheeler, Claire Ekza Wulliams, Nichael Edward

Wollacott, Lisa Jayne Wright, Steven Michael Mansfield Building Society

Mercantile Building Society Reed, Sandra Vincent, Elaine

Midland Bank Pamohdon, Clare Louise Richards, Pamela

Monmouthshire Building Society Monal Wemnington Bank

De Lara, Julie Anne Nationwide Building Society

Newcastle Building Society Cowie, Kathryn An Northern Rock Barber, Lynne Barnes, Richard Thomas Conwey, Michelle Evens, Cerolyn Lesley Pisher, Jacqueline (Hannah, Michael Howard, Nicola Jagger, Lynne Sandra iohnson, Lynn Martin, Beverley McBryde, Stacy

Sheavits, Vikiu Louise Storey, Christopher Mark Varma, Nisha Polytechnic Ibadan

Rose, David George

Ormand, Lynn

Lews, James Akinwunm Portman Building Society Scavolo, Joanna

Principality Building Society Bradfield-Dawas, Penelope Jane Gnithths, Gavnor Hurford, Christina Jane Progressive Building Society

Edwards, Denise Karen Hewitt, Nikklingram, Jane Royal Bank of Scotlan

Staffordshire Building Society

Sportage Chartered Barris (CD Virgin Direct Griggs, Kate Amanda Havard, Danielle Sandra Fergulton Philips, Alexandra Nicole

Virgin Direct Personal Finance

Arnoako-Gyampa, Kenny Kofi Barry, Ramatoulie Camara, Sulayman Dougan, Nikos H Frempong, Dorothy Gautam, Lov Bikran Jagne, Sulaymai Jammeh, Ya'a Jarra, Njilan Mustafa, Sophia Mutesasira, Hamuza Njai, Ndey Fatou Shah, Hina Mahendra Rhakarova, Anna Kostadinova

Wan Weng Yan Yong, Wai Kuen SUPPLEMENTARY PASS LIST

ASSOCIATESHIP Dah Sing Bank Yu Man Chiu

Kincheng Banking Corporation

Jamaica Institute of Bankers Carey, Claudette Cynthia

DIPLOMA IN TRUST & ESTATE PRACTICE New World Trustees (Jersey)

CERTIFICATE IN FINANCIAL

Cumberland Building Society Simpson, Emma Karen Leek United Building Society

SERVICES PRACTICE

Buster, Sharon Elaine Lloyds Bank Hallett, Ann Mane

Ceesay Jones, Haddy

المعاون والمراجع والمحتورة والمعتبين والمعتبر والمعتبر والمعتبر والمعتبر والمعتبر والمعتبر والمعتبر

1157

bine, designed in the first

to harness free water flows

In contrast to wheel-type tur-

bines, common at the time, Dar-

rieus came up with a barrel-

shaped device fitted with airfoll

blades. The design was inge-

nious. In effect, says Mr Gorlov,

it set aeroplane engineering on

its head, turning energy inward

for power-generation, rather than

caught on. The device vibrated so

much that the blades were con-

stantly breaking, making the sys-

tem difficult and expensive to

maintain. What is more, the tur-

bine sometimes had trouble

starting itself. It was also not ter-

ribly efficient at capturing

Yet the Darrieus turbine never

outward for flight.

for power.

World power in a barre

A Russian scientist expelled from his homeland may have the solution to the planet's energy problems, writes Victoria Griffith

he announces that he has car part. solved the world's energy

East, he speculates. "But I'm not afraid," he says caimly. "I defled Gorlov refused to spy the KGB and survived. Anyway, friend, he was deported. the oil harons would have had to kill me two years ago. The invention is done now; it's

Mr Gorlov's experience with Russia's infamous intelligence series of events that led to the patenting of his invention last year. In 1971, he went to the sum-

Alexander Gorlov Jooks mer house of his friend Alexanimprobably modest when der Solzhenitsyn to fetch a spare

To his surprise, he found KGB gents searching the place. The His invention - a turbine that KGB agents, to cover up their can turn the water flow of the crime, accused Mr Gorlov of world's oceans and rivers into being a burglar. Solzhenitsyn rupt the flow of huge rivers. The electricity - could make him a used the incident to mount a death target of the oil-rich Middle worldwide public relations campaign against the KGB. When Mr Gorlov refused to spy on his

Mr Gorlov ended up in Boston as a professor of mechanical engineering at Northeastern University and began to pursue his mentally friendly hydropower. agency in fact set in motion the Before his expulsion, he had built a successful scientific career in Russia, and had helped design Egypt's Aswan dam,

Yet the great hydropower dams invented by Georges Darrieus, a struck a negative chord for Mr French engineer, in 1981. The tur-Gorlov. He became concerned about their impact on the envi- instance to be wind-powered, ronment. Dams work by blocking was one of the first attempts the flow of water to create a powerful artificial waterfall. Propellers deep under the water driven by that energy convert it to electricity. But dams destroy migrating fish populations and flood large tracts of land as they interoll crisis of the 1970s also worried Mr Gorlov; he saw clearly that traditional energy reserves would

some day be depleted.

Shortly after his arrival in the US, he started to badger the Department of Energy to fund his research on a turbine that would enable the creation of a more benign form of hydropower. After 15 years, it finally offered him a two-year grant in 1990, Mr Gorlov lost no time.

For years, he had been studythe "Darrieus turbine",

Mr Gorlov's design seems to have solved these problems. By curving the blades, in a configuration that has the appearance of a DNA molecule, he has made the turbine more efficient than the Darrieus. It captures 35 per cent of the power of free water currents, while the Darrieus never caught more than 23 per cent. The new design also puts less stress on the blades, and it permits self-starting even at very low current speeds.

Although the system could be used in almost any river or stream, Mr Gorlov's dream is to place hundreds of these turbines in "ocean power farms" that would supply electric needs worldwide. 'The Gulf Stream cmrent alone would be able to provide more electricity than it imaginable the world would be able to consume," he says.

The system is attracting a great deal of commercial interest. Allied Signal, the US conglomerate, has licensed the product, and says it is in negotiations to install power farms off the coasts of Australia, the Netherlands, Great Britain, China and South Africa

"We're not selling this as environmentally friendly power, although it is," says Ted Bajer, programme manager at Allied Signal for the turbines. "There's a lot of interest because the system is incredibly cheap and efficient. In dollars per kilowatt, it's cheaper than oil."

billions of dollars in annual sales from the project within the next

How an ocean power farm would work

The turbines face challenges. ity back to the mainland after it generated. Electric cables ng the ocean floor would probably be economically uniteasible

Instead, Mr Gorlov, in partner-

Mr Bajer estimates Allied ship with another company, Gulf Signal would achieve several Stream Energy, hopes to package the energy in hydrogen fuel. The fuel would then be shipped in canisters back to the mainland. Although this system would One concerns getting the electric- probably work, it might create syesores on the ocean. To make full use of the power it would also be necessary to convert internal combustion engines and other oil consumers to bydrogen nee

lov from predicting that the turbines will eventually become the world's main source of energy, "I set out to solve the world's energy problems in an environmentally friendly way and I have done so," he says. "This will save future generations from the greenhouse effect and is canable of providing all the power we would ever conceivably will to consume.

ALL FUTURES, OPTIONS & MARGINED FOREX * * * * * TRADE FUTURES ON SHARES LONG & SHORT Figures, Ormon & Fours Count: James Allan Tel. 0171 337 3949 GNI Without; which got on the Member of the Landon Stack Exclusi

The invention is done now; it's too late

Alexander Gorlov

The oil barons would have had to kill me two years ago.

OF GLOBAL PUTURES TRADING FLOORS NOW AVAILABLE TO PRIVATE INVESTORS. ED&F MAN DIRECT 3 0500 565717 OFFSHORE COMPANIES . BY LAWYERS .

International tex planning firm, offers tull service.
R. A. Smith B.Sc. (Hors)
Tet: + 44171 352 2274
Peter Murphy B.Comm.
Tel: + 3581 652 1388 90-100 SYDNEY ST, LONDON SW3 6NJ, UK FOREX O

on.the.net 0181 332 1094 F: 0181 332 1098 41 Giobal Markets - Funures di Fundres Options the charm on the web in the lineat price 50p per day!

OPEX 24 HOURS www.lgindex.co.uk

AN BY A PECULATED CO WITH 20 YEARS EXPENDICE OF POWERS EXCHANGE PORECASTING DAILY FOREIGN EXCHANGE FORECASTS AND RECOMMENDATIONS Tel: +44 181 948 8316 FAX: +44 181 948 8469 Full debus of FOREXIA FAX - by using handset on your fax machine dial +44 161 332 7426

£

FOREXIA FAX

RACK DATA'S NEW SYSTEM FOR THE MILLENNIUN " UK, US and European coverage " 20 Public and Provent Chat Lat • Real-Time or Streaming Delayed Data

* Charteng Introdey & Historic (up to A) years) * Portfolios & Fundamental Data





 Futures & Options \$5.\$22 Online Trading Martin & Continue, Venedi ber Margined FOREX 0800-262-472 LIND WALDOCK & CONTAXE ac 06 00 65 65 30

mini REUTERS for a free trial 0800 88 88 08

GINDEX 0171 663 0896

OFFSHORE COMPANIES Tel: -64 197 205 1986 Felt: -64 1984 198827
Tel: -64 197 205 1986 Felt: -64 1984 198827
Tel: -382 204 206 Felt: -382 204 207
Tel: -382 191 207 192
Tel: -682 205 205 172
Felt: -682 205 190
Tel: -177 070 3344 Felt: -177 070 3344 www.ocra.com

Market-Eye Freephone 0800 321 321

FOREX - FUTURES - OPTIONS

SUCDEN (UK) LIMITED S LONDON BRIDGE STREET LONDON SET 9860

ALL MAJOR MARKETS - 24 HOURS FX





DAVID BOWEN WEB SITE INSPECTION

Clintonet goes on trial

A welter of information about Clinton's impeachment is available. But the video search engine is the true star - tap in any word and you get a minute-or-so clip of the trial, along with the text

How on earth did impeachment junkles survive in 1868, when there was no internet and US President Andrew Johnson was under the cosh? They could not tap into vast Q&A on the legal fine points. Nor could they sign up for an tapes of the trial with the world's first video search

I'd rather watch paint dry, but for those who want to examine every nook and cranny of the Bill Clinton impeachment trial, the web is by far the best place to

Serious students should turn to the American Bar Association's public ducation area, where they will find a mass of questions with comprehensible answers, as well as lots of inks. This is heavy text. For photos take the link to Jurist. "The law professor's network", which is tied into news feeds, photos and video coverage.

From Jurist you can bead off in any number of directions. I chose to find out via the internet how Harper's Weekly, the most important US national periodical of the time, covered the Johnson trial. Harper's Weekly coverage of the trial has a fascinating contemporary view, with its own cartoons.

But the video search engine is the real star, because its significance goes far beyond the current trial. Produced by Virage for AltaVista, it allows you to put in any word and to see a minute-or-so clip of the trial. alone with the text. "Betty Currie" yields 42 snippets, "sexual" 43 and "lie" 26. Virage has done the same for Bill Gates' testimony in the Microsoft antitrust case. When the technology is applied to every court case every parliamentary debate. every speech by Fidel Castro, the potential for حكذا من الاعل

time-saving will be formidable American Bar Association www.abanet.org/publiced/

www.nirist.icop.pizt.edu Video search Harper's Weekly

Flu seems to be very much

in the air at the moment, so it is a good time for drugs companies to sell their wares. The Web's interactivity gives them plenty of opportunities to be clever - but they have to be careful: atrimmes and regulations on the marketing of drugs are much stricter in the

European Union than in

ZymeTX is a US company that makes ZstatFlu, a swab test for flu. One of its sites, flu101 or "Your influenza resource on the Web", is full of scary stuff: 90m flu cases are reported in the US every year, costs exceed \$10bn, and so on. But a linked site, flu-alert, is the intriguing one. Select your (US) state and discover whether it is on "alert", "watch" or "no activity". This week it was bad news for Florida and

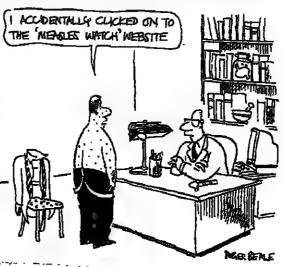
Oklahoma, with perfect health only in Wyoming. The statistical basis of flu-alert is questionable. Florida's gloom was based on a handful of positive ZstatFlu tests, and the National Flu Surveillance Network turns out to be a rather small number of

tests. Never mind: it is early days and this is an intriguing example of drugs companies using the interne to offer a service that would be impossible in any other Whether such subtle

doctors carrying out the

advertising is desirable is, of course, another matter, a point highlighted by the Pravachol site. Pravachol is a heart treatment produced by Bristol-Myers Squibb, and the site kindly helps you find out if you are likely to have a heart attack. Fill in an interactive questionnaire to see what your "risk score is, show this to your doctor, and with luck you will be

prescribed Pravachol. The kicker here lies in the small "US residents only" badge on each page. In Europe, drugs companies are forbidden from marketing prescription drugs direct to the public, so this sort of site is quite unacceptable. Trouble is, Europeans can



view the site as easily as

Americans can. Something will have to change. But will the drug companies be hammered by the regulators, or will the transatlantic chasm in regulatory attitudes have to Tarrow?

www.flu101.com *** www.fw-aiert.com www.pravachol.com

The Monet exhibition starting in London tomorrow is likely to be massively popular. I went to the Royal Academy's site to find out more. I was amazed. There were no pictures, nothing about opening times or prices, only an old news release in plain text. The site also provided

information for potential sponsors and Friends of the RA. I could sign up for study courses, but only if I printed out a page containing the form on six sheets of A4 paper (the form is neatly cut in half). I also found a link . to details of the Summer Exhibition - last year's. If anyone at the RA ever buys a computer, they may like to look at the Boston Museum of Fine Arts' site.

The museum was the previous host of the Monet exhibition. It presents practical information attractively and has a couple of pictures which lighten the page without slowing the loading too much, It will also sell you a Monet trivet (\$18) and Monet Lily Pond earrings (\$50). What joy! The RA appears to have

got this site free (it was designed by students): a definition of a false economy. Royal Academy of Arts . www.royalacademy.org.uk overall * design * navigation *** Museum of Fine Art www.mfa.org overall ****

navigation *** David Bowen is editor of Net Profit newsletter (wtow.net-profit.co.uk; infotanet-profit.co.uk).

design ****

he good

 $\mathcal{P}_{\mathcal{F}}^{(1)} : \mathcal{Q}(t_1) \hookrightarrow$

LINDON

The good, the bad – and the ugly

Antony Thorncroft finds anything goes at London's contemporary art fair, Art 99

20th-century British art, has for less than £5,000. reached maturity. This might not be quite the image sought by the price worth paying.

Last year the attendance jumped

and the state of t

by a third, to 40,000, and immediate es were valued at £6.5m, with subsequent deals back at the gal-leries perhaps doubling that total

You might feel that Damien Hirst's spin paintings are

overpriced and starting to look old-fashioned

Art 96 reflected the trendiness of BritArt, the confidence found by a

new generation of collectors in the

work of those Sensation seekers, the Young British Artists. Earlier aspirations to make the frit international have been abanmed, and attempts to lure in the aggest names in the London modern art market, the Waddingtons, the D'Offays, the Lisson, with offers of cut-price display space,

have also been dropped. But after 10 years the fair, which opened this week in north London, has created its own momentum. It is reassuringly predictable, but still able to shock. The trendiest exhibitors, such as Jay Jopling and Alan Cristea, are given the best selling spots near the entrance. Then come the respectable traders; Bernard Jacobson, Agnew's, and Mariborough, allotted generous spaces close behind. Finally the Young Turks, new dealers showing young artists, are coralled off into their

own section, this year called Start. The fair offers the best crosssection of the good, the bad, and the ugly in contemporary and modern British art from 90 dealers. There are pictures priced at more

Art 99, the leading fair of £100, but most transactions will be

Most of the big-money art sold at the fair is by the older, perhaps organisers, who like to think of long-dead, masters of the 20th centhemselves as cutting-edge, but if it tury - Ben Michalson and Henry means a large and loyal audience, and decent sales, it is surely a price worth paying.

Moore, Graham Sutherland and Ivon Hitchens; or purely decorative items that the public loves but the critics despise. The hit on opening night was the photo realist work, rooted in the movies, of Jack Vettriano, whose paintings, priced at between £3,000 and £8,000, walked

off the Portland Gallery stand. But fashion is crucial in art, and that now focuses around a group of conceptualist, installationist, videoobssessed, non-painting artists whose work can only really be dis-played in museums. This coterie of publicity touting artists, originally associated with Damien Hirst, ensured that Art 98 was a great success, and the continuing band-wagon has ensured that Art 99 has got off to an equally cracking start.

This year's fair is similar to last year's. But thankfully there are variations. The persistent thinning-out has removed a fifth of the 1998 dealers, often out-of-town purveyors of the meretricious.

Among the big newcomers are such established names as Browse & Darby, offering Euan Uglow and Anthony Eyton, among others; the Piccadilly Gallery, with Anthony Green and Adrian Berg; and Spink-Leger, showing Terry Frost, Patrick Heron, Elisabeth Frink, all the good establishment names, likely to appeal to seasoned collectors with £20,000 or so in their wallet.

But the younger generation of art lovers will be making their way to the Start section, where the organisers, and Bloomberg News, are subsidising displays by 16 tyro dealers including Anthony Wilkinson, Hales, and Jibby Beane. Here you can follow in the footsteps of Charles Saatchi, the UK's leading collector of contemporary art, and buy installations by Tomoko Takahashi, spotted last year at Art 98 and the star of Saatchi's Neurotic



THE ARTS

Pairground attraction: Brett Whiteley's portrait of Francia Beggr

lery; Charles Asprey, represents John Chilver, who pipes on colour through a cake icer; Jibby Beane offers Mira Bernabell who works in colour photography on aluminium.

There are not many videos on display - they are more loved by museum curators than the public but much work in new media. The Contemporary Art Society is on hand to guide the unsuspecting around this section, which at the least is cheap - prices range from £80 to £4,000.

You might find much of the contemporary art vacpous. You might feel that Damien Hirst's spin paint-

signs of Jessica Voorsanger and overpriced at £50,000-plus, and berg and Sutherland. There is the monochromes of Simon Cal-starting to look old-fashioned. You might worry that some of the older artists, such as Peter Howson, have great painterly skill but choose joylessly sombre figurative subjects.

But the attraction of Art 99 is the range of art on show. There are dealers such as Jonathan Clark offering some of the best of 20th century British - a rare Ivon Hitchens nude of 1960 and another by Christopher Wood; paintings by Victor Pasmore and William Scott; ensembles of Nicholson and Hepworth.

Bernard Jacobson is showing artists with secure reputations such as the Americana Stella and Rausings on Jay Jopling's stand are chenberg and old Brits like Bom-

Agnew's, with the under-appreciated Sidney Nolan, and Marlborough, with everyone from Paula Rego to Stephen Conroy, including a £100.000-plus portrait of Francis Bacon by Brett Whiteley.

Many artists, like Matisse. Moore, and Rego, whose oils are far beyond the purse of most, can be collected at Art 99 through their drawings, prints and lithographs. The Serpentine Gallery, the fair's official charity, is offering limited edition prints by Caulfield, Rego, Irvin and others for between 520 0357 DOS

Art 99, Business Design Centre, Lon-

Flawed but compelling

THEATRE

ALASTAIR MACAULAY The Pit, London EC2

Any drama student could probably tell you at some length what is wrong with Robert Holman's play, Bad Weather. And, when the Royal Shakespeare Company launched it last year in Stratford-upon-Avon at The Other Place, several critics got no further than its faults. It sprawls, it bites off more than it can chew, it often feels more like a novel than a play, more than half suspense; the its plot is implausible, it never seems to be on the cutting edge of drama, and . . . And that much is easy.

What is hard is to explain why it is so very touching. You never know where it is going next, and each of its six characters keeps growing larger and less predictable, Can people change? Bad Weather suggests that they can, and that a change of environment is one way of

helping them to do so. It starts and ends in Middlesbrough, where the weather seems always bad. Nineteen-year-old Jamie goes to prison for GBH, his pregnant girl/riend Rhona and his friend, her 21-yearold brother, Luke both know that he is innocent, although he has been fairly convicted of previous crimes. Luke is the one guilty of the crime. Jamie, appalled by prison and so fiercely defensive that he is hard to love, will not grass on his friend. Luke, engaging and so irresponsible that he is virtually amoral, is, by contrast, easy

deepest emotional water. During Act Two, five of Luke, the pregnant Rhona, and Kay's lover Noel - go to France: to Agnés's home. Luxe, calme, et volupté pre-

and Jamie is almost forgot-

does her friend Agnès, arriv-

ing from France; it is their

ten. The change is not always for the happier or better. Luke enters into a very strange mixture of somnambulism and denial. But when Kay returns home and visits Jamie in the final scene, one change for the better does begin.

I write about Bad Weather now as if viewing it from a great distance; in the theatre you feel very close to it indeed. Now that it has

The first half has lost something in second half feels considerably

more taut

arrived at the Pit, it feels in several respects quite different. The physical look of the play is greatly altered in this different space; the first half has lost something in suspense; the second half feels considerably more taut.

Steven Pimlott remains the director, and - as used to be true of most Pimlott productions, but as was not so when Bad Weather was new - there are moments when the acting seems slightly calculated and schomatic. But only moments. As before, Susan Engel and Susan Brown are Agnès and Kay: the delicacy and authority of their playing are wholly compelling. Barry Stanton as Noel and Emma Handy as Rhona, the two characters who become outsiders to the play's more central and mysterious drama to love. Or so Jamie's and yet who do much to promother Kay finds, and so pel it, bring great tension and colour to all their scenes. Paul Popplewell as feelings for Luke in particu- the open and beloved Luke lar that lead the play into its and Ryan Pope as the entrenched and guarded Jamie, rightly, steer their the characters - Agnès, Kay, characters into completely opposite directions; and yet you cannot miss just how conflicted both of them are.

dominate, at least at first; Sponsored by the Ulanov part-

Short measure for the Bard's dark comedy

THEATRE

SARAH HEMMING

Measure for Measure The Barbican, London EC2

Though difficult, Measure for Measure can be a thrilling play, charged with sexual tension and heady moral debate, riddled with conundrums and carried by a narrative that twists and turns like a mountain road. Michael Boyd's bold RSC production seizes on this dark comedy with relish and squares up to some of its tougher scenes with unpredictable and illuminating insight. Yet the staging is patchy and doesn't carry off the narrative's cut and thrust with such success. and so it never fulfils its own

Boyd's innovations begin with the drama's many puzzles is why the Duke of Vienna so abruptly abandons his office, leaving power in the hands of his starchy guise, manipulates events and

deputy. Here we see the Duke (a people to trap Angelo and only own puritan loins. Likewise, driven Robert Glenister), in Edwardian dress, in a desperate and drunken fever, dictating his graph then fleeing, leaving his appointment of Angelo to be listened to in his absence. This suggests that his departure may have been brewing for some time and also that, while he is tormented by the debauchery into which his state has fallen, he might also be fearful of Angelo's capabilities.

While the play is driven by ethical and moral debate, it is also very much about power, and Boyd centres the production on the power struggle and abuses of power to which both Angelo and the Duke succumb. So we see Angelo, "dressed in a little brief authority", abusing his might by demanding of Isabella the very the tricky opening scene. One of act for which he has condemned her brother, and then using his position to conceal his sin. We note also how the Duke, in dis-

can seize control and play judge and juror himself, however mercifully. It is a stark lesson in how power can corrupt. in this respect, the production

of the conflict between the buttoned-up law and unfettered instinct, yet Tom Piper's austere set with its blonde wood and dominating elegant staircase, would not look out of place in an upmarket 1990s eaterie. But while some aspects of the play emerge freshly, others are muted. and the narrative twists, as the characters struggle with their principles, can be far more dramatic than they are here.

Most notably undernowered are the central scenes between isabella and Angelo. Stephen Boxer is excellent as Angelo in many respects. But I never felt the turmoil, the struggle within him, as he realises that the young nun's passionate chastity arouses his

recovers his composure when he Clare Holman beautifully suggests Isabella's modest integrity. but she does not catch the zealous edge to her purity that inflames Angelo, nor the intense pleading for her brother. is imaginative and modern. The Both characters are extremists caught off their guard and this Edwardism setting makes sense combination of fire and ice is what makes their scenes so intellectually and physically

electrifying. Holman and Boxer are both riveting at the end, however. He, trapped, deflates visibly, while she is moving in her compassion for him. The denouement is strikingly realised and the comedy in the play is very well handled, with Jimmy Chisholm making a wonderfully camp Pompey and Adrian Schiller splendid as the garrulous, decadent Lucio. This is a provocative produc-

tion, but is very good only in parts - it doesn't give us the full

nsored by HatWest.



INTERNATIONAL

Arts Guide

ANTWERP

OPERA Flanders Opera Lulu: by Berg. Conducted by Bernhard Kontarsky in a new staging by Ivo van Hove, with Constance Hauman in the title role; Jan 27

BERLIN **OPERA** Deutsche Oper Tel: 49-30-34384-01

 Die Zauberflöte: by Mozart. Conducted by Jiri Kout in a staging by Günter Krämer, with designs by Andreas Reinhardt, Jan 24, 27 Turandot: by Puccini. Marcello

Viotti conducts a staging by Gotz Friedrich; Jan 23

*CHICAGO Lyric Opera of Chicago Tel: 1-312-332 2244 www.lyricopera.org

Metistofele: by Boito. György Győnványi Rath conducts a revival staged by Peter

McClintock. Samuel Ramey sings the title role; Jan 22, 25 Roméo et Juliette: by Gounod, Conducted by John Nelson in a staging directed by Nicolas Joël. The cast stars Roberto Alagna and Angela Gheorgiu: Jan 23, 26

DUBLIN THEATRE Abbey Theatre Tel: 353-1-878 7222 The Rivals: by Sheridan, New production directed by Brian Brady and designed by Conor Murphy; to Jan 23

LAS PALMAS CANARY ISLANDS

CONCERT Auditorio Alfredo Kraus Cleveland Orchestra: conducted by Christoph von Dohnányl in works by Schnittke, Bartók and Schubert, Jan 22

LONDON DANCE Sadler's Wells Tel: 44-171-863 8000 Tanztheater Wuppertal Pina Bausch: Viktor. Long-awaited return to London by the Pina Bausch company, which is celebrating its 25th anniversary. With designs by Peter Pabet and a score including jazz, folk and classical music; Jan 27

LOS ANGELES

Los Angeles County Museum Tel: 1-213-857 6000

www.lacma.org Van Gogh's Van Goghs: Masterpieces from the Van Gouh Museum, Amsterdam. Display of 70 paintings on loan during the period of the Dutch museum's renovation. Includes mesterpieces such as Potato Eaters (1885) and Wheatileid with Crows (1890); to May 16

LYON OPERA Opéra National de Lyon Tel: 33-4-7200 4500 Zelmira: by Rossini. Conducted by Maurizio Benini in a staging by Yannis Kokkos, with a cast including Mariella Devia; Jan 24, 27

MADRID CONCERTS Auditorio Nacional Tel: 34-1-337 0100

 San Francisco Symphony Orchestra: conducted by Michael Tilson Thomas in works by Bernstein and Mahler,

 San Francisco Symphony Orchestra: conducted by Michael Tilenn Thomas in works by Ives, Canteloube and Prokofiev, with violin soloist Gil Sheham; Jan 24

MANCHESTER CONCERT Bridgewater Hall Tel: 44-161-907 9000

BBC Philharmonic: conducted by Yan Pascal Tortelier in works by Poulenc, with the BBC Singers and Leeds Festival Chorus: Jan 23

MUNICH CONCERTS Philharmonia Gast Tel: 49-89-5481 8181 Munich Philisamonic Orchestra: conducted by Kent Nagano in works by Liszt, Prokofiev and Stravinsky. With violin soloist Kyung-Wha Chung; Jan 22, 24 Symphonieorchester des Bayerischen Rundfunks:

conducted by Lorin Maszel in DANCE works by Mozart and Bruckner, **Neil Simon Theatre** Tel: 1-212-307 4100 with plano soloist Murray Perahia; Jan 23, 27 Vienna Symphony Orchestra: Swan Lake. British conducted by Vladimir Fedosejev in works by Mozart, Mussorgsky

and Borodin. With mezzosoprano ballet: to Jan 23 Mariana Lipovsek: Jan 25 OPERA Bayerische Staatsoper Tel: 49-89-2185 1920 www.staetstheater.beyem.de Lohengrin: by Wagner. Peter

Schneider conducts a staging by

Götz Friedrich. Cast includes

Adrianne Pieczonka and .

Waltraud Meler, Jan 23, 27

San Francisco Symphony

Orchestra: conducted by Michael

MURCIA CONCERT OPERA Auditorio y Centro de Center Tel: 1-212-362 6000 Tel: 34-968-341 060

Tilson Thomas in works by Ives. Semstein and Prokofiev; Jan 25

NEW YORK CONCERTS Avery Fisher Hall, Lincoln Tel: 1-212-875 5030

www.lincolncenter.org London Symphony Orchestra: conducted by Colin Davis in works by Elgar and Beethoven. Jan 24, 25, 26 New York Philharmonic: conducted by Riccardo Muti in works by Brahms, Busoni and

Ravel; Jan 22

Adventures in Motion Pictures: choreographer Matthew Bourne's all-male version of Tchaikovsky's

EXHIBITION Metropolitan Museum of Art . Tel: 1-212-879 5500 www.metmuseum.org Mary Cassatt: Drawings and Prints. Coinciding with a major retrospective at the Art Institute of Chicago, the Metropolitan Museum has organised an exhibition of most of its extensive collection of Cassatt's work; to

Metropolitan Opera, Lincoln

Werther: by Massenst. Donald

Runnicles conducts a staging by Paul-Emile Deiber. Cast Includes Susan Graham (except Jan 27) and Thomas Hampson; Jan 23, 27

PARIS CONCERT Salle Pleyel Tel: 33-1-4561 6589 Orchestre de Paris: conducted by Neeme Jārvi in Orff's Carmina Burana: Jan 27

PERUGIA EXHIBITION Galleria Nazionale dell' Umbria Tel: 39-075 574 1247 Beato Angelico and Benozzo Gozzoli: Renaissance Painters. Organised to mark the 500th anniversary of Fra Angelico's death: to Apr 11

ROME EXHIBITION Palazzo delle Esposizioni Tel: 39-06-474 5903 Poussin: Early Years in Rome. Display of 41 works produced between 1624 and 1628. The centrepiece is 'The sacking of the temple in Jerusalem by Titus' (1925/6), commissioned by the Barberini family and rediscovered by Denis Mahon, the show's

TOKYO CONCERTS Suntory Hall Tel: 81-3-3584 9999 Japan Philharmonic Symphony

curator, to Mar 1

Orchestra: conducted by Ken-Ichiro Kobayashi in Mahler's Symphony No.7; Jan 22

TURIN EXHIBITION Biblioteca Reals Tel: 39-011-545303 Leonardo drawings: 12 works from the library's collection, on display in their new air-conditioned and fireproof home. Includes preparatory sketches for The Virgin of the Rocks and nude studies. Advance booking necessary; to Jan 31

TV AND RADIO WORLD SERVICE BBC World Service radio for Europe can be received in western Europe on medlum wave 648 kHZ (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

 CNN International Monday to Friday, GMT:

06.30: Moneyline with Lou Dobbs 13.30: Eusiness Auto 19.30: World Business Today 22_00: World Business Today

• Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:32; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.



PHILIP STEPHENS

Look who's smiling

The resignation of the leader of the UK's third political party has delayed the great work of reshaping British politics

after such a famous victory.

minister whether this indeed

had been his plan. He looked

answered a slightly different

question. I took this to mean

yes. And even since the

election there have been

discussions along similar

representatives of the two

fearful of the reaction. John

Prescott, the deputy prime

minister has reminded us

recently that Old Labour is

still susceptible to tantrums.

Others like Jack Straw, the

home secretary, and David

Blunkett at education make

little secret of their visceral

hostility to coalition. In any

event, caution has prevailed

Looking back, a turning

came last autumn with the

publication of the Jenkins

House of Commons. A more

proportional voting system.

is the ultimate prize for the

Commission report on

electoral reform for the

Liberal Democrats, the

easure which would

ermanently entrench its

influence at Westminster.

A referendum on the

report had been promised for

this parliament. Mr Blair,

opposition in his own party,

kicked the issue into touch.

referendum is still possible

this side of the election. But

he will not promise it. Lord

Jenkins, elder statesman and

unofficial tutor to the prime

minister, is less impressed

these days by his protege.

resignation. Mr Mandelson

coalition. He was Mr Blair's

personal representative in

was the most important

cabinet enthusiast for

A second blow to the

concordat came in late

December with Peter

Mandelson's enforced

facing a swelling tide of

He will tell you that a

point in the relationship

leaders. One can only

surmise that Mr Blair is

lines hetween

I once asked the prime

a little nervous and

There is a nice rule in politics which says that the best way to understand the significance of an event is to see who is smiling. Well, Tony Blair was not smiling this week when Paddy Ashdown announced his departure as leader of the Liberal Democrats, Mr Blair thought he had sewn up British politics for the next several decades. The centre-left rules, OK. Mr Ashdown's going opens a large tear in the strategy.

Let's step back a bit here. cannot remember the last time that the passing on of the baton in Britain's third party raised more than a flicker of interest in 10 Downing Street. It is 80 years since Liberals (as they were then called) occupied the corridors of power. For most of the time since their place on the political scene has been one of an occasionally interesting but more often irritating irrelevance.

Mr Ashdown, with Mr Blair's help, set about changing that. Between them, they hatched something called The Project. This took a hard look at the history of the present contury and came to the unstartling conclusion prospered because their opponents were divided. It was time to stamp out this destructive tribalism. Mr Blair's New Labour and Mr. Ashdown's Liberal Democrats would recreate in the 21st century the radical coalition that prospered in

the 19th. It was a task to which they were temperamentally suited. Both are political interlopers, holding more in common with each other than with their own tribes. Mr Ashdown, a former special forces officer, heads a party until recently best

known for its beards and sandals. Mr Blair, public schoolboy-turned-barrister; has never exactly worn his socialism on his sleeve.

The personal chemistry is good. Mr Blair has more time for the Liberal Democrat leader than for some of his senior ministers And it should be no surprise that Mr Ashdown told the orime minister some time ago of his impending departure - and kept his own colleagues in the dark.

So until recently it all went along quite smoothly Mr Blair ignored mutterings of dissent from Labour tribalists. Mr Ashdown managed to persuade his internal critics that the deal was delivering. Liberal Democrats, he could claim, now had a voice in the cabinet on the issues they cherished most constitutional reform and policy towards Europe.

Grown-up politics is popular with voters. The vah-boo version may set. pulses racing in the Westminster village. But the electorate is more mature. All the evidence from opinion polls is that Labour and Liberal Democrats alike have prospered from their liaison. William Hague's Conservatives shout to be rarely heard.

Mr Blair has toyed with the idea of permanent places in the cabinet for Mr Ashdown's party. It is often said that had he won a much smaller majority in May 1997, the prime minister would have proposed an immediate coalition. I think that is right. The paradox was that he became a prisoner of his own success His party's tribalists might have gone along with the idea of coalition if their grip on power had been tenuous. But they were not going to share the spoils of office

talks with the Liberal Democrats. If the prime minister needed stiffening he provided it.

So now the project is in something of a ditch. Mr Blair may be glum but Mr Prescott et al bear more than a passing resemblance to cats with cream. There are one or two smirks too among the contenders for Mr Ashdown's job.

Even before he announced his departure, there was chafing among some Liberal Democrats, A slice of the party will always prefer the polities of protest to that of power. Mr Ashdown says the sniping was not the trigger for his departure. A decade in the job was enough. I am. inclined to take him at his word. He is quitting at the top. The Liberal Democrats are a fractious lot. Their idealism has a certain charm. But for the leader it.

makes for an exhausting life. The tempting inference to draw from all this is the moment has now been lost. The permanent political realignment of Mr Blair's dreams, the century of centre-left hegemony, will pass into the realm of what-might have been. Charles Kennedy. front-runner in the race to

replace Mr Ashdown, does

not sound enthusiastic about

Lib-Labbery. I wonder, though. There is more at stake here for Mr Blair than most people realise. Pluralist politics is not a gimmick or a tactic. It lies at the core of his political persona. Sure roters like him because he seems a decent, God-fearing chap. But what really appeals is a sense of political purpose which breaks out of the narrow boundaries of partisanship. Mr Blair's

politician. Mr Ashdown's departure alters the contours of British politics. But a much bigger event - the promised referendum in two or three years time on participation n the euro – will remake the landscape. New Labour and the Liberal Democrats will then stand on the same side of the most important vote in the nation's postwar history. Was that a beginnings of a smile I saw

perpenth Mr Blair's frown?

strength resides in this

powerful self-projection of a

national rather than a party

LETTERS TO THE EDITOR

Corporate capture of defence industry | Bush and the

From Prof John Lovering. Sir, The proposed incorporation of GEC-Marconi into New British Aerospace has far wider implications than the press coverage has recog-

The defence industry is in the midst of a bewilderingly complex and radical restructuring on a global level. In effect, a new postcold war military industrial complex is being constructed. New British Aerospace will have a significant role in this, based on collaborative projects with numerous European, Aslan and southern hemisphere companies, and larger ones with the US defence industry.

already given defence com- strategy itself (the recent panies considerable leverage over national governments, since such programmes tend to become insulated from what the companies regard as the vagaries of national politics. That is one of the main reasons they are 60 attractive. The BAe-GEC deal will land a giant arms company at the doors of the UK's Ministry of Defence, Department of Trade and

of public funding. The danger of corporate capture of defence industrial policy is acute. Worse than this, there is a real danger

The growth of this sort of that the interests of compacross-border networking has nies will influence defence Strategic Defence Review reproduced many of the arguments and proposals that companies have been putting forward over the past few years).

It is vital that the merger receives more than cursory examination by the competition authorities, and that a public debate addresses wider issues than the promised costs savings

exchange rate regime for

However, no regime will

work in Brazil (or anywhere

else) without co-ordination

of macroeconomic policies

Thus, fiscal discipline

remains a priority in Brazil,

and the political class can-

not escape its responsibili-

ties in this area simply by

adopting a new exchange

Institute of Latin American

Victor Bulmer-Thomas,

senior research fellow,

31 Tavistock Square.

London WC1 9HA, UK

Industry and other sources John Lovering: dept of city and regional planning, University of Wales, Cardiff, UK

Brazil

rate regime.

death penalty

From Mr Bernard

Sir. Hillary Durgan's report on George Bush Jr ("Bush takes Texas outh in shadow of Washington DC January 201 failed to make reference to that "compassionate conservative's record of breach of human rights of the hundreds on Texas's Death Row.

Securit

This man, who has allowed the execution of mental defectives, social inadequates and others who had the misfortune to come from the bottom of the socials ladder, wishes to renew social ety from the bottom. I suppose their wholesale execution could be considered as

one way of doing so, He wishes to bridge cultural and ethnic differences. yet has allowed the execu tion of a disproportionate number of blacks and Hispanies. His record with regard to the death penalty and human rights disquali fies him from candidature for the presidency.

Bernard Cunningham, Estudio Juridico Mateo-Lorano, Dr Fleming 30-7°C. 28038 Madrid, Spain

X: the truth is out there

From Dr Richard Hadfield Sir, I finally understand how to price internet stocks. in order to pay \$6.7bn for Excite. Tom Jermoluk, chief executive of a Home, shows us how: "The shareholders together say that one and one makes 10 here." Obviously, for internet stocks the equality $1 + x = 1 \times 10^{4}$ holds true for all x, not only zero.

Landmark, Hong Kong

Crawling peg has worked well for Chile many, but the Argentine stances, an adjustable peg

From Mr Victor

Sir, You were too hasty to write off adjustable exchange rate pegs ("Fall of the Real", January 18). It is true that the peg failed in Brazil, Yet Chile, still the star in the Letin American firmament, has used a crawling peg to good effect in the last 10 years, while Colom-

bia, Costa Rica and Peru have also benefited. Almost any exchange rate regime can be made to work if it is backed up by appropriate fiscal and monetary policies

Argentina's currency board is held up as a model exchange rate regime by

From Mr Bert Edy. Sir, Stephen Fidler, in

Dollarise or die" (January

19), states, as have many

other commentators, that

Hong Kong and Argentina

have absolutely fixed

That is wrong. Argentina

and Hong Kong have abso-

lutely floating exchange

exchange rates.

may not have been the best peso was seriously overvalued until recession in 1995 and a tight fiscal policy helped to lower the price level and restore competi-In Brazil, by contrast,

there has been an absence of fiscal discipline, and this was the single most important reason for last week's muxi-dayaluation. Brazil's notoriously undis-

ciplined politicians and fragmented party system make it very difficult for the administration to control Congress, and this weakens the executive's grip on fiscal

rates because the currency

to which they are tied - the

US dollar - is itself a float-

ing currency. Any currency

tied rigidly to a floating cur-

The Real: the price of a peg

currency.

'Fixed' currencies that cannot help but float at great cost. That is why a "direct float", which the leading countries enjoy, is

> rency is itself a floating Bert Elv. Of course, the float of the Kly & Company. tied currency is not driven 901 King Street. Alexandria. by its own economic fundamentals, which is why "tled

far preferable.

Richard Hadfield, DKB Financial Products. Gloucester Tower,

Number One Southwark Bridge, London SE1 9HL

We are lesen to encourage letters from readent worldwide. Letters may be fixed to +44 171-873 5936 (set for fine") e.mod. letters.editor@it.com Published letters are also evaluable on the PT web also, http://www.PT.com Trenelation may be available for others windon in the mem intermational languages. For 0171 873 9036. Letters should be typed and not hand written.

PERSONAL VIEW JEFFREY SACHS

Self-inflicted wounds

It is dangerous to fall in love with exchange rate pegs, as Brazil discovered to its cost. Countries should discard them as soon as they have stabilised internal prices

he International Monetary Fund's dealings with Bra-zil in the past two years constitute a textbook failure in monetary management. As a result of monetary policy errors, Brazil sary recession. At one level, the story is straightforward: Brazil defended an overvalued currency until it finally snapped. The greater mystery, and greater concern for of the US government and the IMF in this blunder.

As in so many policy fail-

ures, the Brazil debacle began with a great success. in 1994, Fernando Henrique Cardoso, then finance minis ter and now president, led a team of reformers in design ing and implementing an ingenious programme of monetary Stabilisation in which a pegged exchange rate played a crucial part. în a unusual design brîlliantly adapted to Brazilian circumstances, a new currency, the Real, was phased in between March and July 1994 with a nearly constant value against the dollar. As predicted, wage and price inflation began to slow markedly as the exchange rate stabilised. But as in many other "exchange rate based" stabilisations, the slowdown in wage and price behind. While the new monetary unit was nearly stable after April 1994, wages and prices approximately douquarter of 1994 and the end

The result was an elegant and essentially costless stadeliver the 1994 presidential elections to Mr Cardoso. But the legacy was an overvalued exchange rate. The next step should have been clear. It was time to move away from the pegged rate, system. This is the path successfully taken by Israel after its 1985 stabilisation, and by Poland after 1990.

of 1995.

professional lore of antiinflation programmes, in part through the academic writings of Stanley Fischer, uty director of the IMF.

ever, fall in the love with the exchange rate peg since an goods and high real wages in urban areas. Thus, Mexico rate change in 1993-94 in large part because the government feared the political consequences in the 1994 election year. The consequences, of course, were dreadful in 1995, following a December 1994 devaluation when Mexico had exhausted its reserves in a futile defence of the currency.

Brazil (and Thailand for

that matter) had the Mexico debacie clearly in view in 1995-96, and so too did the IMF. What happened therefore is even more remarkable. Brazil delayed needed exchange rate changes, presumably with a view towards Mr Cardoso's forthcoming re-election campaign, it introduced a very gradual deprectation that was not enough to compensate for the past overvaination. In the autumn of 1997, when the Asia crists hit, the indeed, the basic stabilisa- Real was heavily attacked tion strategy of an early understandably and predictpegged rate followed by a ably in view of Brazil's curattack once again. So here modest depreciation and rency overvaluation its sig-

around 4 per cent of gross domestic product), and its large stock of short-term internal and external debt. At that point, an urgent

re-assessment of monetary and exchange rate policy was due. And yet the IMF ardently defended the Brazilian decision in October 1997 to put up interest rates to 50 per cent per year precisely in This decision was fateful. It cemented the end of Brazilian economic growth, and built in a fiscal time bomb. When the misguided defence of the currency began, the deficit was about 4 per cent of GDP. A fiscal adjustment, supposedly of 2 per cent of GDP was announced, and praised by the IMF. But nstead of reducing the deficit to 2 per cent of GDP, the 1998 budget deficit in fact jumped to about 8 per cent of GDP, in large part the result of the self-induced economic slowdown (which reduced tax collections) and the rapid build-up of interest payments on public debt.

Any careful observer in 1998 could recognise the Mexico debacle clearly, When Russia fell into the same currency trap in midyear - for the same reason: an exchange-based stabilisation programme held too long with IMF encouragement - Brazil was the subject of intense speculative was Brazil in October 1998. subsequent flexibility, had nificant budget deficit (then now with zero economic

ing internal debt, a clear view of Russia's collapse and the support of the IMF to defend the currency. Of course, a major part of the story (as in Mexico in 1994) was that Mr Cardoso's reelection was just around the

The DMF, the US government and Brazil worked out a fatuous \$41bn stabilisation programme predicated on a continuation of the pegged exchange rate regime. Once again, the IMF leadership disparaged "academic observers" who suggested the Brazilian currency was Substantially overvalued.

The IMF does not, presumably, have a death wish. So why has it been a party to such damaging and unsuc-cessful policies?

There are, I think, four reasons. First, the IMF and the US Treasury have listened far too much to Wall Street importunings since the mid-1990s. US investors wanted to get their money out of Russia and Brazil without devaluation losses. Second, the IMF believes it can outsmart the market when in fact the market ioutsmarting the IMF. The IMF (and US) wanted to support Mr Cardoso's reelection. Ironically, he most likely would have won with a devaluation in 1996, or in late 1997, or even in late 1998. Now he faces a financial disaster of his own Contrivance.

Third, as an anti-inflation zealot, the IMF cooly accepts deep recessions if it thinks that the output collapse will save a few percentage points on the price level. Last, the IMF remains

impervious to criticism. The critics can carp, but the IMF and the Treasury hold the bucks. True to form, after two years of receiving disastrous advice from Washington, where did the new Brazilian central bank governor go for ideas the day after the currency collapse? Why of course, to the IMF and US

The author is the director of the Harvard Institute for



With the presence of Shirnon Peres from the Peres Center For Peace

Eric Banhamou, Chairman & CEO of 3 Com Eckhard Pfeiffer, President & CEO of Compag Michel Bon, President of France Telecom Bill Gates, Chairman & CEO of Microsoft Guy de Panafieu, President of Buil Serge Kampf, President of Cap Gemini



February 5: 1999

Pierra Bonelli, Chief Executive Officer of Sema Group Art Cook, President of SAS Institute Henning Kogermann, President of SAP Ray Lane, President of Oracle Rool Pioper, Executive Vice President of Philips Paul Walker, Chief Executive Officer of Sage



February 4, 1999

With the presence of Dominique Strauss-Kohn, Minister of Economy, Finance and Industri Giuliano Borretta, President of Eutelsat

Ed lacobucci, Founder & Chairman of Citrix Dave House, President of Nortel Francis Lorentz, President of the E-Commerce Mission for the Minister of Economy Serge Tchuruk, President of Alcatet Mark de Simone, Executive Vice President of Lucent Technologies



February 5, 1999

With the presence of Cloude Aliègre, Minister of Education, Research and Technology

Alain Couder, President of Packard-Bell NEC Jo Lernout, Co-Chairman of Lernout & Hauspie Bernard Liautaud, President of Business Objects John Luongo, President of Vantive Gil Shwed, Chief Executive Officer of Check Point



Get your free pass at 33 1 43 13 23 02 - www.filst.desor.fr

f ht PARIS-NORD VILLEPINTE FEBRUARY 2 TO 5, 1999

مكذا من الاجل

is out there

but float

and a second

wounds

Harman Strain Strain Strain

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Friday January 22 1999

Universal Social Security

There is no perfect answer to the for the elderly. But even as his Security solvent until 2055. trial continues in the Senate, President Bill Clinton has set useful terms for the US debate. The central idea is that the bulk of the projected federal surplus over the next 15 years should be saved for pension provision. This is surely right.

universal Social Security system, tary accounts. The government and will find much public sup-port. Under his plan, the surplus will be used to shore up the finances. Unlike in most other rich countries, the US state pension is not paid out of general revenue. The increasing costs as baby boomers retire will not be disguised. For this reason, current contributions are greater than benefits. From around 2015, this positive balance changes. Soon after 2030, the trust fund will be exhausted. After that, standing would be in place. either taxes go up or benefits fall.

Mr Clinton proposes that 62 per cent of the surplus forecast over should be paid into the trust fund. Under the plan, the surplus will effectively be used to pay off debt rather than spending it or cutting taxes. Government bonds would be placed in the trust fund, to "save" the surplus. On all stayed in bonds, Social Secutop of this, Mr Clinton proposes that up to 25 per cent of the transferred surplus be invested in the stock market. Historically, the return on equities is greater rity in the black.

question of how best to provide says the plan will keep Social

Mr Clinton's defence of Social Security will please Democrats, but not conservative Republicans who would rather see big tax cuts and a private pension system. However, to appeal to con-servatives Mr Clinton proposes a surely right.

Mr Clinton wants to maintain a ual, privately managed, volunwould contribute 11 per cent of the projected surplus to provide

an incentive to save. Much of this is sensible. Social Security remains a highly popular programme. Only half the US public has a private pension. Government assistance could be designed to most help the poor. If, in the longer term, the US pension system moved more towards the funded second pillar, infrastructure and public under-

The major concern, voiced this week by Alan Greenspan, chairman of the Federal Reserve, is the next 15 years, some \$2,800bn, that the US government would become the country's biggest single equity holder. This raises difficult, though not necessarily insurmountable, questions. But where the trust fund is invested is a second order question. If it rity would still remain solvent until 2049. The important, and welcome, proposal is that the surplus be used to keep Social Secu-

Relieving debt

The proposals on debt relief for outstanding position to improve poor countries put forward by what is on offer still further. Gerhard Schröder, Germany's chancellor, in his article in yesterday's FT are well judged and well timed. They also mark a commendable change of heart in a country that, under its prerighteous attitude.

The already established debt initiative for heavily indebted poor countries (HIPC) has made some progress. Rightly, relief was not ladled out to all indebted countries, regardless of merit. It was used, instead, as an incentive and reward for improved policies, both economic and social. So far seven countries - Bolivia, Burkina Faso. Côte d'Ivoire, Guyana, Mali, Mozambique and Uganda - have received relief with a net present value of about \$3.1bn. But a total of 15 should have qualified for relief by the year 2000, provided reform pro-

grammes remain on track. Nevertheless, critics have for more and faster relief. These demands will not be stilled: the Jubilee 2000 campaign, for cancellation of the "unpayable" debt of the poorest countries, industrial countries this tions mark a welcome further year, Mr Schröder is in an step in that desirable direction.

His proposal is aimed at "intensifying and accelerating the implementation of HIPC". It has three elements.

The first is speeding up the process, to ensure all countries vious government, adopted a entitled to take part will know somewhat rigid and, given the their position by 2000. In some debt relief Germany once cases cancellation of commerreceived, unbecomingly self- cial credits and loans from governments is to be considered. The second element is cancella tion of those debts owed by eligible countries that are caused by bilateral development assistance. The third is assistance to the World Bank and International Monetary Fund with their own contributions to debt relief. This is to take the form of contributions to the World Bank's HIPC Trust and the Fund's "enhanced structural adjustment facility".

These ideas appear well judged. The whole process will cancelled, where appropriate, but relief will remain linked to good policy and performance. This is as it should be: there is been justified in their demands no case for letting, say, Sudan's government off the hook. But it thas always been important to treat governments that are making a serious effort to improve the lot of their people will ensure that. As chairman with generosity and some disof the group of eight leading patch. Mr Schröder's sugges-

Testing the euro's mettle

FT writers suggest the standards Europe's single currency must meet to be a success in the real world

was a triumph in a narrow sense: it went off smoothly. But if more than merely not cause market maybem in week one. It will have to influence the behaviour of many other actors for years the world's capital markets, the treasuries of big companies and the euro-zone's 370m consumers. in an attempt to provoke thought (ie, don't hold us too strictly to these) FT writers suggest some yardsticks for judging the euro's CAPITAL MARKETS

The euro will have to account for at least 30 per cent of interna-tional bond issues by the end of

At present, about half of all international bonds are denominated in dollars, with the yen, sterling and now-defunct conti-nental European currencies making up most of the remainder. Volumes in the euro-zone's fledgling bond market, therefore, will indicate whether financial markets think the euro is a success and also whether it stands any chance of becoming a viable alternative to the disline

This implies two things. First, the largest global borrowers, such as the World Bank and leading emerging market governments, ought to tap debt in euros as frequently as they do in dollars. They will only do so if the currency is viewed as stable and if the pricing is competitive with interest rates in the dollar market. So the development of a viable swaps market in the euro is a precondition of its success. Second, international inves-

tors, notably the large US mutual and pension funds and the big Japanese life insurers, should be keen to invest in the euro. Again, the attractiveness of eurodenominated bonds depends on the stability of the euro-zone's broader economy and on whether the single currency is trading within a stable range against the dollar and the yen. One clear pointer of this is whether leading central banks, including those of Japan, China and Taiwan, become large buyers of European government bonds. At the moment about 65 per cent of foreign reserves of central banks are held in dollars. This should have fallen to nearer 50 per cent by the end of 1999.

BANKS

Half a dozen pan-European banks must emerge within the next few

A pan-European bank can be headquartered anywhere in the region, but to be worthy of the name it must have retail and commercial banking activities throughout the euro-zone and a management structure that gives equal opportunities to nationals of any of the region's countries.

Although most big European banks now lend to big businesses throughout the region, few conduct business with individuals and smaller businesses outside their home market. For pan-European banking to achieve critical mass, there must be at least five big institutions that attempt to appeal to the mass market across the euro-zone. That does not mean replicating

outside their home markets the

the era of "bricks and mortar" branch banking. But it does mean appealing to a range of customers, perhaps using alternative distribution techniques such as direct mail, agents, and telephone banking

payments systems such as Target. and the Euro Banking Association clearing system can successfully move money from one end of Europe to the other. They must also ensure that mistomers get the right balances in their accounts, despite the complexity of operating in national currencies and euros simultaneously.

Bank customers will expect improvements in service and better terms. For corporate treasurers, this will mean much cheaper cross-border transfers, but also the ability to sweep money and a goal blocked more by tax and accounting difficulties than by

foot-dragging by the banks. Perhaps the decisive question will be how quickly consumers (who will not feel the full force of the euro before 2002) start to benefit from lower interest rates and better service conditions. Mortgage rates in countries such as Portugal, Italy and Belgium have already fallen considerably as they have converged on those of

brauch networks built at home in countries with lower rates. The band, though, remains wide

COMPANIES

it means writing - and using - a European companies law, and it implies a European-wide consen-

mium, to reflect their "exotic"

One test of the success of the

Another combines legal and practical aspects. The European Commission and the Council of Consumers will judge the euro a

nies to incorporate themselves

sus on corporate governance. Big companies are already operating on a pan-European scale in consumer goods, business-to-business sales, and services. But few make as much money abroad as they do at home. Pricing is also different. They may attempt to sell cheaply, to overcome unfamiliarity, or they may charge a pre-

euro, therefore, is an end to these national characteristics. Firms that operate on a pan-European parable profitability and market share in all the main markets of the euro-zone, and comparable CONSUMERS pricing as well.

delayed European company statute, which would allow compa-

under a European, rather than national, structure of law.

the story: this statute must be Of course, for all that to hapCompanies really have to treat many of Europe's big businesses
pen. banks must first sort out
Europe as one market. That to re-incorporate themselves some basic operational details. means having roughly the mar-under it. Tax and other complica- products of monetary union. They have to make sure untried - ket share, profits and prices in tions must be resolved, and should be structural reforms, parevery main part of the euro-zons; national governments must ticularly in labour markets. encourage such conversions. Critical mass here is at least 20 of the valve closed, adjustment prestop European companies, with a sures will fall elsewhere, particustrong representation from each larly on workers. Exchange rate of the euro-sone's big economies. certainty will increase the attrac-Without such a migration, tions of moving production Europe's corporate structure will remain balkanised.

> The third corporate test is a more subjective one. It requires an emerging consensus on corpo-higher cost labour markets. This, rate governance, the role of in turn, will generate resistance, stakeholders, and the priority to with efforts being made to create attach to shareholders' interests., euro-zone wage bargaining and Without such a consensus, Surope's capital markets will not function efficiently and the "stateless" companies the European company statute will encourage will not achieve their

Ministers must agree the long- success if it drives down price

differentials across the single market and makes prices instantly comparable across bor-

The potential for the curo to make an impact is extremely high. A survey carried out by Test Achats, the Belgian consumer organisation, on the eve of the single currency's launch. revealed sharp national differences in the prices of consumer goods. Car radios in London, admittedly pot yet a member of the euro-zone, are up to 36 per cent more expensive than in Rome. Part of such price differentials can be put down to local taxes and the cost of labour, but all these should become more transparent under the euro.

Transparency will occur only when retailers start to label their goods in the local currency and euros, something many are com-mitted to doing before the end of this year. One measure of the euro's success, therefore, will be how far dual pricing has extended beyond the premises of big European-wide retailers to local shops. The range of items bearing dual price tags will also be important.
One further benchmark will be

the impact the euro has on mobility. Out of a population of 370m. people, only about 5.5m European Union nationals live and work in another EU country. Although language and culture influence mobility, the euro will make it easier to compare salaries, social benefits, house prices and other living costs.

ECONOMY

In macro-economic terms, the euro-zone will be judged not just by how well it performs on average, but by divergences in performance across member states.

How might this be assessed? First, how well does the "one size fits all" monetary policy work? Does it give roughly the right monetary policy for all member states or are there widely divergent macro-economic conditions, with over-heating in some economies and recessions in others? Second, are member states able in practice, to use fiscal policy to stabilise their economies as and when needed?

Success will mean that the citizens of each member state are Legal formalities are only half content with the outcome for themselves - or at least happy attractive enough to encourage enough for there to be no serious

talk of secession. One of the most important by-

With the exchange rate safety towards member states with relaresult is likely to be strong pressure on the more inflexible and raise labour standards to those of the highest cost countries. Success would then consist of

failure would consist of eurowide wage bargaining and standards throughout the zone. In the end, however, the eurozone will be a success if citizens conclude it has worked well

liberalisation and reform; but

enough to be bearable. This will be a subjective political judgment, not an objective econor

Asia's real worry

A week after Brazil's devaluation minister and two other senior this adds up to the impression the mend.

Celebration could be premature. Brazil's move was widely means devaluation has little weak coalition. direct competitive impact. The steam has gone out of the hedge funds whose earlier activity proved so destructive. And the strong yen has eased pressure on other Asian currencies.

response also confirms that a crisis which began in the financial real economy and now, increas-Thanks to the region's strong balance of payments surplus, today's danger lies less in cur-rency market meltdown and Hong Kong, Singapore, Indonesia more in doubts over the endur and Japan - contracting this ance of governments as they year and several others barely in

grope for an elusive recovery.

Asia seems to have escaped the ministers face a censure motion contagion effect that hit emerg- next week that could be a preing markets after Thailand let its lude to an eventual election. currency slide in 1997. For once, a large devaluation in one part of loggerheads with the opposition the world has not brought a col- and facing differences within its lapse elsewhere. Together with own coalition. China's prime this week's restoration of invest- minister Zhu Rongii is under ment grade status to South Korea pressure as a result of the weak economy. Tung Chee-hwa, Hong that the Asian crisis is finally on Kong's chief executive, is also on the defensive as the territory grapples with record unemployment, while Japan's prime minisexpected. The relatively low ter Keizo Obuchi is struggling to share of trade in its economy maintain the authority of his Only in the case of South

Korea is the internal bickering a luxury which the politicians feel they can afford because of optimism about the economy. While consumer confidence remains But the lack of market weak and the labour market under pressure even that optimism could easily prove misarena has moved on, first to the placed. For the others, it is more a matter of tired governments ingly, to the political fabric. desperately trying to escape from recession.

Consensus forecasts for the region show four economies positive territory. The economic Concern is not just focused on crisis is not over. Indeed, it may the looming elections in Indonesia and the widely publicised sure on politicians gets in the travails of Dr Mahathir Mohamad way of sensible solutions. That in Malaysia. Thailand's finance calls for care, not complacency.

You have to hand it to the talians for sheer perseverance Farlier this week, the constitutional court in Rome decided to allow the petition for a referendum that seeks to abolish proportional representation in parliament's ower house. Following the court's verdict,

To vote or

not to vote

voters will soon have the chance to rationalise the electoral set-up by voting for changes aimed at eliminating all those bothersome splinter parties. Getting a referendum off the ground takes organisation and unpaid hard work - but this will be the sixth time that Italian voters have been called to the ballot box in the 1990s to decide issues by

in a referendum four years ago, they had to settle 12 matters that the country's politicians ducked. Among the eight issues decided in 1993, Italians voted overwheimingly to abolish state funding of political parties, Some

hope. Since then, the will of the people has been conveniently ignored by members of Opinion polls suggest a massive majority in favour of the atest move to abolish proportional representation in the

lower house. But will the

politicians listen? At least they

when a referendum called for withdrawal from nuclear power. But that cost the Italian taxpayer

Passing the puck Alexel Yashin's popularity soared

hockey player announced he'd donate C\$1m to Canada's cash-strapped National Arts Centre in Ottawa. No matter that cynics called his donation a public relations play to win over fans after a year on the bench with the Ottawa Senators

because of a contract dispute.

Now the superstar player has dropped the idea after making only one of five annual ments. Yashin's agent said his reasons for cancelling the donation were "personal". There's talk he's been annoved that the NAC hasn't made a creater effort to feature too Russian concert performers. Another theory is he cancelled the cash after a dissorreement over tax receipts from the NAC.

while others reckon he pulled out because the NAC wouldn't employ his parents. So will his image take a bruising? Fans may well forgive his change of heart, given he's a key reason why the team has risen to the top echelons of the

National Hockey League this One thing's certain, however. He won't be appearing on stage with NAC officials later this

month: the centre has indefinitely postponed its much-heralded "Pucks and Tux" gala concert.

Paddy put off Most leading politicians can't

OBSERVER

their careers to paper once they bow off the national stage. But there's very good news for the electors of Britain, who are bidding goodbye to Paddy Ashdown – leader for 10 years of the Liberal Democrats, the country's third party. Ashdown, 58, may have shocked parliamentarians by announcing his unexpected

departure but they'll be even more surprised to hear he's got no Intention of writing his memoirs Though the man credited with bringing the Liberal Democrats back from the brink of extinction may soon have time on his hands - as a trained commando

his hands were said to be capable of killing people - but he's not going to spend it hunched over a word processor. For which Observer is rather grateful; the lost leader's account of how he fended off ranks of party activists set against change and finally found safe haven by

cuddling up to prime minister Tony Blair's government in hardly the stuff of movies. in any case, he's quite likely to end up with a proper job next time, possibly as a Blair emissary to Brussels. One of Britain's

Leon Brittan, is due to step down later this year and there's already speculation that Blair could give Ashdown - who had been tipped for a post in the British cabinet the job. The other favourite is Conservative minister and Hong Kong governor.

commissioners to the EC, Sir

Mersey mania

David Fisher, merchandising boss of Bloomingdale's in New York, is an unreconstructed Beatles fan. He's got pictures of the "Fab Four" on his office walls to prove it. Fisher has just been coaxed

over to Liverpool by fellow New Yorker and honorary Liverpudlan Sid Bernstein, who first took the croup to the US in the 1960s and who's been recruited by the city as an "ambassador". The emart department store is keen to set up a Made in Liverpool stall in its New York store selling locally made Beatles souvenirs. clocks, clothes and sofas. If it works, they'll do the same in the store's other US outlets.

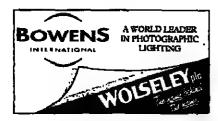
"He's a dyed-in-the wool Beatles fan and we've got him interested in Liverpool's renaissance," says Bernstein, who's also planning a Liverpool revival concert in New York's Central Park later this year. He's also pushing for the two cities old trading partners - to be twinned. Lime Street meets Lexington? Yeah, yeah, yeah.

Ginancial Times 50 years ago

5% French Loan

Paris, Jan. 21. The announcement to-day of a new Government loan at 5 per guarantees against depreciation of capital and interest unprecedented in French financial history, Is one of the sharpest tests of public confidence in the future of France and her currency since 1944. On the response to the new loan may well depend the future of this or any other Third Force Government in France. The new bonds can be issued "to bearer" and will be exempt from present or future taxes on securities. The amount aimed at is Frs. 100.000m.

Outlook For Tea it is now clear that tea producers generally may be in a strong position for at least another year. This strength has been apparent in the way the Indian and Ceylon authorities have been able to reject the British Government proposal that London tea auctions should be resurned, in 1942-46 Indian and Cevion tea supplies were subject to international allocation. From the beginning of 1947, however, the Indian and Ceylon Governments adopted the principle of encouraging sales by auction.



FINANCIAL TIMES

BUILDING HOMES OF INDIVIDUALITY FROM SCOTLAND TO THE SOUTH COAST

FRIDAY JANUARY 22 1999

THE LEX COLUMN

Clipped wings

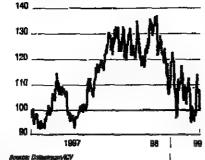
Plans by United Airlines, the largest carrier in the US, to swoop down on America West, the ninth biggest, make a lot of sense. It would strengthen United's position on the West Coast, and parts of America West's 110-strong fleet could be shifted to Washington DC, where United intends to expand. Moreover, America West can be had for a snip. Even after a one-quarter jump in its shares, it is capitalised at barely \$900m. United might even be able to secure a 50 per cent voting stake from financier David Bonderman for much less. All in all, a neat deal.

Unfortunately, It is not that simple. Continental Airlines, a bitter rival of United, has the right of first refusal over Mr Bonderman's stake, and already owns 8 per cent of America West. The Justice Department would surely question the merger of two of the top 10 airlines - after all, it sued Northwest Airlines when it took a stake in Continental last year. And United's unions, which own 55 per cent of the carrier, will have to be won over.

Nevertheless, consolidation is essential. Over the past six years, US airlines have co-operated as never before, restrained capacity increases and produced record profits. But the industry still does not earn its cost of capital over a business cycle. With profits set to fall by 15-20 per cent this year and share prices already weak, pressure to raise returns through rationalisation will only increase.

Nissan looks a tempting morsel. The world's fifth largest car manufacturer has top-class European and US production facilities and a 20 per cent market share in Japan, where foreigners have struggled to make headway. As for synergies, Renault, if successful, could push its classy models through Nissan's US and Japanese distributors, as well as generating savings in Europe. DaimlerChrysler could make huge cost reductions in Nissan's dire US distribution network. Both of them could generate economies of scale from common procurement and rationalising research

Moreover, Nissan looks a bargain. At yesterday's close, a 50 per cent stake local cement prices. And by swooping good to be true, it is. Nissan is a case of close to replacement value and only a



Officially Nissan's net debt is Y2,500bn (\$22bn) against equity of Y1.030bn. That would be bad enough. But the group has also made off-balance sheet loans to ailing suppliers and dealers, which could add up to another Y1,000bn. Certainly, any foreign investor would need to inject a large amount of capital. This risk should be

reflected in the price. But the biggest stumbling block to any deal would be Nissan's managers. After all, why should a foreign investor provide cash to executives who have destroyed value on such a consistent basis? The cost of Nissan's survival is likely to be their

Cemex

Cemex must consider itself earthquake proof. The more the rest of the world shies away from emerging markets, the more the Mexican cement producer digs in. While Brazil rocked global markets last week. Cemex announced a \$577m expansion in troubled Asia. It has long eyed prospects in Brazil itself.

its Far Eastern strategy makes long-term sense. In the Philippines, it plans to become the number two producer after raising its stake in Rizal and buying out APO Cement. That would give multinationals almost full control of the market at the expense of cut-throat locals, increasing their power to raise depressed would cost just \$4.4bn. If that sounds too now, Cemex is buying these assets at nice assets, shame about the liabilities. fraction of their pre-crisis cost.

When the Philippine economy eventually recovers, Cemex should reap the rewards. Similarly in Indonesia. Cemex's 22 per cent stake in PT Semen Gresik gives it market clout at low cost. Rebuilding the economy of one of the world's most populous countries will eventually require bags of cement.

Of more concern is the balance sheet Cemex's rush to expand has left it with \$4.6bn of net debt balanced on a market capitalisation of \$2.4bn. Granted, much of it is in hard currencies at relatively low interest rates. And Cemex has promised to cut borrowings - hence the recent sale of some Spanish assets. But a period of consolidation now looks in order.

Mirror Group

For a company in the communications industry, Mirror Group deserves to be lambasted for allowing a poisonous atmo-sphere to fester. Shareholders ought to be sitting pretty as the company's executives try to winkle a better price out of Regional Independent Media.
Instead, resentment lingers that an

alternative deal with Trinity was allowed to slip away. And for that they blame David Montgomery, the chief executive as does Trinity. Mr Montgomery denies the charge. Whatever the truth, it is evi-dence of a dramatic breakdown in trust if some shareholders do not believe what the chief executive tells them. And Mr Montgomery must carry some responsibility for that. Furthermore, the company has not helped its case by allowing rumours to persist of a split between Mr Montgomery and chairman Sir Victor

Shareholders deserve better. At the very least, they deserve a board that is united on Mr Montgomery's position, as well as on which deal to favour. If the board is split, it is incumbent on the non-executives to break the deadlock. This they must do, or face the nuclear option of shareholders requisitioning an extraordi-

What of Mirror's negotiations? The board is continuing to talk to Regional Independent Media, But since it has failed to convince some shareholders that the Trinity merger was a bad one, the non-executives should review this conclusion and report back to shareholders.

Brussels seeks to block US banana export sanctions

The dispute between the US and the European Union over trade in bananas escalated yesterday after Brussels tried to prevent Washington from obtaining the approval of the World Trade Organisation to impose sanctions on EU exports in

The US attacked the move, saying it reflected "eleventh hour desperation tactics". A spokesman for the US trade representative claimed the EU was evading its obligations by trying to make the WTO rewrite the

Trade diplomats in Geneva said the EU's unprecedented move took the WTO into uncharted legal territory and could provoke a political showdown with the US.

Washington plans to ask the WTO's dispute settlement body on Monday for authorisation to impose sanctions on \$520m of European exports from February 1, because the EU has not complied with a WTO ruling against its banana import regime. Under WTO rules,

the US request cannot be blocked. The US says the regime - which gives banana imports from former British and French colonies in Africa, the Caribbean and the Pacific preferential treatment - discriminates against US distributors in Latin America.

Brussels sought yesterday to spike Washington's guns by calling for an emergency meeting of the WTO's general council, its ruling body, to decide whether the US sanctions request was valid.

The EU insists its request for a meeting should be heard before any decision about US sanctions.

Brussels argues that the US can-not legally retaliate because the WTO has not decided whether the modified scheme, introduced at the start of this year, complies with the earlier finding that EU banana imports breached the rules.

The EU is also asking the general council to clarify whether the US will have the right to retaliate against European exports if a WTO panel rules against the new banana

WTO members are allowed to ask the general council to interpret the rules, but this is the first time it has been done. Although the council is obliged to accept the EU request, it is not expected to meet before mid-February - about two weeks after US sanctions are due to start.

A majority of three-quarters of the WTO's 133 members is needed to decide on an interpretation of its rules and the process could take at least a month.

EU officials expressed confidence last night that WTO members would rally to their support. They said several governments were expected to call on the chairman of the disputes settlement body on Monday to delay the US sanctions request.

However, trade lawyers doubted whether the chairman could do so without violating WTO rules and depriving the US of its rights.

The conflict arises from ambiguity in the WTO rules. Although they allow retaliation against members that do not comply with a disputes ruling, they are unclear about how

Japan forecasts need to issue extra \$1,228bn of bonds

Japan's central government will need to issue around ¥140,000bn (\$1,228bn) worth of additional government bonds during the next five years to maintain spending, even if growth rebounds sharply, the Ministry of Finance will admit today.

The forecast value of net new bonds issued, based on the ministry's own medium-term projections, would take the value of outstanding central government bonds to about Y430,000hm in 2008, or about 80 per cent of 1999 gross domestic product.

This would represent one of the highest central government debt burdens in the industrialised world, and mark a sharp rise from the Y273,000bn worth of outstanding central government bonds recorded in March last year. The ministry yesterday said

details of these projections were still being finalised with politicians. But the projected deterioration in government finances is already alarming the ministry, particularly as long-term interest rates have governor, yesterday insisted that the recently risan sharply.

Some senior bureaucrats are now warning that the government must cut its spending in the coming years - in contrast to some LDP politiadditional spending measures to be considered this year, if growth does

Analysts yesterday warned that even these grim forecasts from the Ministry of Finance appeared excessively optimistic, given the weakness of tax revenues and the government's reluctance to implement real spending cuts. Kunji Okue, analyst at Dreedner Kleinwort Benson, yesterday said: "These ministry figures are definitely an underestimate.

The ministry's projections, for example, were drawn up assuming an average of 1.75 per cent annual GDP growth each year, in line with the government's official stance that the economy will rebound this year, stimulated by recent spending mea-

Masaru Hayami, Bank of Japan Bonda, Page 12

recession should bottom out soon. However, most private-sector economists expect little growth this year. Robert Feldman, economist at Morgan Stanley Dean Witter, said: "If cians, who are calling privately for you assume an average of zero growth each year, then you end up with [a central government bond] ratio of 90 per cent [compared with 1999 GDPL"

The ministry is considering the issue of up to Y50,000bn governmentbacked bonds to fund its bank reform package. This would be in addition to the Y50,000hn of outstanding government-guaranteed bonds that already exists. "We consider these off balance sheet, so they just appear in a footnote," one offi-

The level of outstanding local government bonds is also projected to rise to Y135,000bn by March 2000, according to current budget plans. But most officials expect this is also

CONTENTS

Markets

American News Latiers ... International News Ada-Pacific News World Trade Name

Features

on riot police vesterday fired tear cas at striking coal m to march on the capital, Bucharest, At least 66 per

- I.com Companies & Finance

via FT Electronic Publishing

Explane: Now to get share prices and p

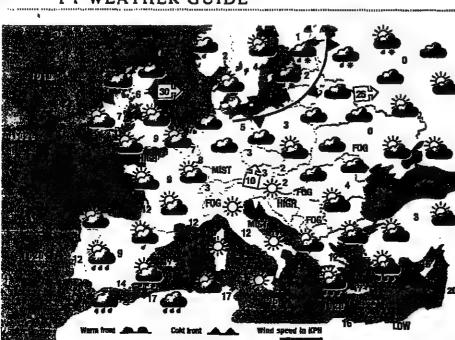
FT WEATHER GUIDE

heavy showers. North-west Spain and Portugal will have Jediterranean will be sumry.

Greece and Cyprus will have

High pressure will keep much of m, central and north-wes and frost slowly lifting to leave sunshine in most places Germany and Poland will be be siest and snow in north-east Europe. The southern half of Scandinavia will be mild. Five-day forecast

A large area of high pressure across much of central, southern and eastern Europe will bring fine conditions, but overnight fog and frost will be slow to clear from some places. Northern Europe will be changeable with some rain, and snow is likely in the



PAWEATHERCENTRE TODAY'S TEMPERATURE Madrid
Majorca
Martin
Marchister
Manila
Melboutne
Majorca City
Majorca
Missan
Montreal
Moscow
Munich
Nariobi
Naples
Massau
New York
Mico
Paris
Perits
Prague
Rangoon Barcelon Beiling Beilinst Beilingsbein Bermudg Bogota Bombay Brussels Budapes Cutagen WITHOUT CONTROL ,2000

The first corporate bond to settle in Euros.



Hermes Europe Railtel

€85,000,000 10%% Semor Notes due 2006

\$200,000,000 10%% Senior Notes due 2009

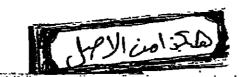
Donaldson, Lufkin & Jenrette

Merrill Lynch & Co. BT Alex. Brown

Bear, Stearns & Co. Inc. Lehman Brothers

One more reason why DLJ is the Leader in Global High Yield.





need to issue

f bonds

urate bond

fures.

e Ralitel

FINANCIAL TIMES

COMPANIES & MARKETS

FRIDAY JANUARY 22 1999



INSIDE

Novartis falls as growth rate slips Novartis shares fell after it reported sales in its core pharmaceuticals business grew by 6 per cent in 1998 - nearly half the rate in its first year of operation. Profits have been growing on the back of cost-savings, but there has been concern that this has led to a loss of sales momentum in its pharmaceuticals arm. Page 27

Oil groups struggle after price cuts US drilling activity has fallen by 45 per cent in a year. Oil prices are hovering at their lowest levels in more than a decade, and each time they sip, another project is in danger of collapse, equipment is mothballed, jobs are cut, and more consolidation takes place, Page 26

Sega set to raise \$702m from issue Sega, the troubled Japanese computer games group, has set out to raise Y80bn (\$702m) in a convertible bond Issue - the biggest yet from a Japanese company. Capital Markets, Page 32

IPE, Nymex meet for merger talks The International Petroleum Exchange board meets with the New York Mercantile Exchange next week to negotiate plans that would see the world's two benchmark crude oil futures contracts at one exchange. Commodities, Page 34

China B shares in terminal decline China's B share markets are in decline. Their combined capitalisation is just \$2.2bn, less than the assets held in China by some of the biggest foreign banks, while the Chinese stock market for local-currency A shares has swollen to \$234bn. Emerging Market Focue, Page 44

Maido looks to acquire LTCB arm



Daido Mutual, a second-tier Japanese life assurer, is hoping to purchase the investment trust arm of the Long-Term Credit Bank of Japan, it would be the first sale of an LTCB operation since it was placed under state by the government of

Kelzo Obuchi (pictured) to wrap up the affairs of the group, which was nationalised as part of the drive to reform the banking sector. Page 29

Low demand hits Asian steel makers Asia's steel makers are in crisis as their two biggest customers, the construction and automotive industries, have been hit by recession, contributing to a 9.3 per cent year-on-year plunge in world steel production in November one of the biggest drops on record. Page 28

ECME chief announces resignation Rick Kilcollin, president and chief executive of the Chicago Mercantile Exchange, one of the two big US futures exchanges, is to step down

COMPANIES IN THIS ISSUE

29 Nippori Stee

48 On-Line

Pathé

Pfizer 27

Posco

Renault

Repsol

Rizal

SEC

Segs

26 TF1

8 Toyota

Shougang

Sears Roebuck

27 Thai Farmers Bank

29 Thei Military Bank

Siam Commercial Bank

Pool Energy Services

28 Peugeot

Northwest Airi

24.25

24,28

26 Maleyan United ind. 26 Marsh & McLennan **APO Comuni America** West 26 Mirror Group Ameritech R Nabors industries BP Amoco

Bangkok Bank Bank of Ayudhys

Brit Nuclear Fuel China Stee Cogema Cont' Airlines

Core Laborate Daldo Mutuel DalmierChrysie

Dan norske Barti Ford Motor **GB** Railways

GERROTT Global Marine Hasbro

John Laing LVMH

Legal & General Lego Group

1 LIAL 25 US ALVOYS 27 YPF 28 Zeneca 24 Zurich Financial

CROSSWORD, Page 34

MARKET STATISTICS

Bond futures and potions Bond prices and yields Commodities prices Dividends announced. UK BAS currency raigs **Éuro prices** Flood interest indices

38,39 Emerging Market bonds 22 32 FTSE Actuaries share indices 40 32 Foreign exchange 33 GRS prices London share service Managed funds service Money markets New Intl bond Issues Recent Issues, UK Short-term int rates Stock markets at a glance US interest rates

Ford predicts tough year ahead

1998," said John Devine, finance director, as the com-pany announced 1998 fourthquarter group earnings per share of \$1.35, comfortably above analysts' estimates of

Carmaker's fourth-quarter earnings ahead of estimates

that industry production will top a healthy 15m units.

pricing in North America to be at best flat and "maybe down a bit" in 1999, and predicted that marketing costs, which increased in the fourth quar-ter, would remain at similar levels for the immediate future. "It's going to continue to be very competitive," he

market in 1999 to be "down a or \$1.67bn excluding one-time Europe, there was a full-year bit" from 1996's strong levels. charges. This took full-year profit (before charges) of But, like its competitors, the earnings to \$5.94bn after \$330m, up \$13m, but fourthcharges, and \$6.57bn before charges. It had already warned of the charges that cover asset writedowns and some sever-

> Automotive operations posted a gain of \$494m at \$5.38bm (before charges) for the year, with help from cost savings of \$2.2bn. In North America, there was

an underlying rise of about 8 per cent, to \$4.97bn, with the return on sales rising to 5.8 per

quarter earnings slipped from \$95m a year ago to \$63m. In South America, Ford notched up an underlying loss of \$145m, \$185m less than in the previous 12 months. "For 1999, we have established a milestone of improving our

Mr Devine said Ford did not expect any additional charges related to South American interests, but added that it was "watching the situation very

operating results ... but we

are not expecting to be profit-

found bottom in Brazil, as an industry," he said. Ford hoped to get its main

Brazilian plant back into production by February, he went on. The company has faced a sit-in by workers in the wake of its decision to lay off 2,800 employees, and has shut down the factory temporarily.

Meanwhile, Mr Devine Ford might be seeking to acquire Volvo's car division, to the speculation". He did concede that the company's \$24bn cash pile was a "lazy asset", although he said it was

LVMH to buy Krug champagne for \$177m

By Robert Graham in Paris

LVMH, the French luxury goods leader, is to buy Krug from Rémy-Cointreau, the wines and spirits group, for FFR1bn (€152m, \$177m).

The price is the highest ever paid for a champagne house and the fifth change of ownership in the champagne business in the last 12 months. Owners have been cashing in run-up to the year 2000 celebrations, when demand for champagne is set to outstrip Krug was founded in 1843

and has kept its distinctive squat bottle and V-shaped label, which have become hallmarks of the finest cham-

LVMH is already the champagne leader, owning -through Moet & Chandon -Dom Perignon, which has total group annual sales worth

"This investment completes the strategic portfolio of LVMH in the champague sector with a caves...of exceptional quality," LVMH said yesterday. Krug will be marketed through LVMH's Veuve Cliquot brand distribution net

Krug has 19 hectares of vineyards and annual sales of FFR118m. Analysts said LVMH was believed to be paying 20 times profits and is getting Krug free of debt in a business where many houses are heavily indebted. The price also reflects the fact that Krug holds stocks for seven years exceptionally long for a champagne house.

Champagne producers are seeking to raise production from the 270m bottles of 1997 to at least 300m, ahead of 2000. But this is still expected to leave a gap in the demand for pagne industry has put in place measures to try to ensure that demand in 2000 does not produce an excessive fluctuation in prices, including holding down the price of

Another element affecting the current wave of property changes, including a possible Seagram sell-off of Mymm and Perrier Jouet, is that after 2004 the region covered by the champagne denomination will not be extended.

Ford Motor Company, the second largest US car and truck maker, yesterday fore-cast only a slight weakening in the strong North American auto market this year - but said it expected more losses in its South American operations in the wake of the Brazilian

Ford said it expected the

Paris to

support

Renault

link with

and Alexandra Harney in Tokyo

prime minister, yesterday

threw his weight behind a pos-

sible tie-up between Ranault

He signalled that the French

political establishment would

back an agreement between

the partly state-owned French

carmaker and a Japanese com-

pany "if an agreement...can

Renault this week acknowl-

edged it was talking to a number of potential Asian part-

But they rule out any prospec

of Nissan taking an equity

stake in the 44 per cent state-

Mr Jospin's comments came

owned company.

ond biggest carmaker.

Renault in Asia".

Nissan

company is still forecasting Mr Devine said he expected

Ford reported profits of cent, helped partly by a more

North American automotive \$1.04bn in the fourth quarter, favourable product mix. In A year for reflection for the Berkshire Hathaway faithful

When shareholders in Berkshire Hathaway converge on Omaba this year, the cele-brations are likely to fall a little flat.

The folksy wisdom of Warren Buffett, Berkshire's chairman, will flow, and long-term shareholders will smile over the huge profits the "world's most famous investor" has made them over the years.

and Nissan Motor, Japan's sec-But nothing will disguise the fact that the many small investors who climbed on to the Buffett bandwagon nearly the ride they hoped for.

in addition, had it not been for a giant acquisition comhelp the development of plated late in December, Berkshire Hathaway's performance last year would probably have been behind the Standard & Poor's 500 index - for

ners, including Nissan, and the first time since 1980. For the shareholders who was not ruling out an equity stake. It is understood to have make the trip to Omaha this been in talks with the Japa-Mr Buffett's genius has its limnese carmaker since last year. itations. Yet the Berkshire French government officials Hathaway stock price, despite are upbeat about the prospects ing the process is too far advanced to come to nothing. runs in the stock market.

"Investors are paying a big premium for Warren Buffett," Value Line.

on the eve of an expected meeting in Tokyo between Yoshikazu Hanawa, Nissan's Berkshire's existing shares president, and Jürgen at around \$88,400 - jumped at the chance when the company Schrempp and Robert Eaton, issued a new class of "B" co-chairmen of Daimler-Chrysler, the German-US shares in May 1996.

rompany: They are expected to make an announcement on the progress of talks over Nissan Dissel, the carmaker's troubled 39.8 per cent-owned engine and truck affiliate, and possibly on Nissan itself.

Rumours of a tie-up between heavily-indebted Nissan and DaimlerChrysler, Renault or Ford of the US - in what would be the latest example of global car industry consolidation - started this month.

Nihon Keizai Shimbun, the Japanese newspaper, reported that Renault had offered to buy a 20 per cent stake in a deal that would be worth about Y208.5hn (\$1.8hn) at yes-terday's share price of Y415. Mr Hanawa recently said he would allow a foreign group to buy a stake of 33.4 per cent or more in Nissan.

A deal would be timely for the once-struggling Renault, which has staged a financial recovery under Louis Schweitzer, chairman, on the back of successful models such as the Mégane Scénic.

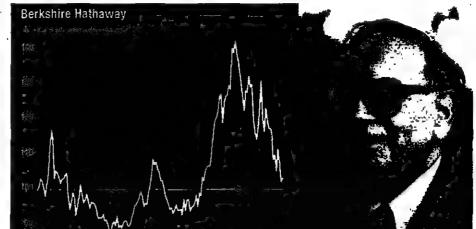
It has embarked on rapid international expansion in line with a plan to boost output to 4m vehicles by 2010.

Carlos Ghosn, another Renault executive, recently indicated the group wanted to lift the proportion of sales outside western Europe to 50 per cent by 2010 from 20 per cent. Although several Japanese

carmakers have sales and marketing or technological tie-ups with European counterparts, a deal with Renault would probably be the largest between two independent European and Japanese car groups. Among the main issues in

any alliance would be Nissan's enormous debt. It had Y4,300bn in interest-bearing liabilities as of March 1998, including debt from retail financing operations. It expects after-tax losses of Y80bn in the year to this March, which would be the sixth year out of seven in which it has recorded

Lex, Page 24



own cautions about the high level the shares had reached. A \$1,000 investment in the B will be a reminder that even stock would now be worth around \$1.750. Had it been invested in the S& P500, it would be \$1,900.

conveys the confidence in Mr Berkshire's shares were worth Gillette, whose growth has Buffett's ability to hit home more than three times the underpinned Berkshire's own company's underlying book value, against around 2.2 times when the B shares were says Peter Azone, an analyst at issued. In effect, investors have improved much in the were placing an extraordi-Some 40,000 small investors harily high premium on 68unable to afford the price of year-old Mr Buffett's ability to keep making market-beating

tment decisions. For much of last year, things do not seem to have worked out that way. Berkshire Hatha-Yet they would have done way's 1998 results have not

signs were not encouraging. per share had fallen 2.6 per cent, while the S&P was up around 5 per cent.

been published. But in the first Mr. Buffett from reporting his

performance over the years, trailed the market last year. And things are not likely to final quarter. The four investments that together represented more than 70 per cent

of Barkshire's portfolio gained 21 per cent, roughly in line with the rise in the S & P500. The late-December acquisition of General Re is likely to

nine months of the year, the first year of under-performance in nearly two decades The company's book value Using stock valued at more than three times book value. Berkshire läst June agreed to buy the reinsurance company Big investments in such at a multiple of little more ries as Coca-Cola and than 2.2 times General Re's vre that lifts Berkshire's book value per share, while providing Mr Buffett with a new pot of investments to manage.

For the faithful in Omaha, neering should save what would have been a forgettable year. But they may wonder whether Mr Buffett's fortunes are tied more to his auccess as a wheeler and dealer on Wall Street than a long-term value be the only thing that saved investor on Main Street.

Gazprom set to fund pipeline via offshore group

Gazprom, the natural gas producer and Russia's largest company, is to set up a special offshore company to secure foreign credits for its key \$2bn pipeline project in an innovathe wake of the Russlan finan-cial crisis.

Alexander Semeniaka, Gazprom's finance director, said the project-finance company would be set up with a strategic partner to secure funding against the collateral of Gazprom's foreign exchange earnings from exports.

Gazprom, owed Rbs182bn (\$5.75bn) in payment arrears from domestic gas users, has also suffered an erosion of profits from the devaluation of the rouble. But it urgently needs to raise money to go ahead with the Blue Stream, its key project, which envisages building a 396 km pipeline across the Black Sea to Turkey and which is due to be

completed next year.

The dramatic downgrading rating in effect severed Gazprom's access to the international capital markets. An offshore company that would be set up with a highly rated foreign partner would allow Gazrating and borrow money at a a bond issue was conceived

prom to win a higher credit its export sales. A plan to have better rute. "This system allows Gazhigher than that of a sovereign

Stephen O'Sullivan, an analys at the Moscow-based United Financial Group, believes it could be Kni of Italy. Sergei Dubinin, Gazprom's

vice-chairman and the former head of the central bank, said Gazprom was also in talks with the Russian government to launch rouble-denominated debt and possibly equity instruments designed to attract foreign holders of

Under Russia's proposal to restructure its domestic bonds, foreigners who originally invested \$15bn in GKOs were allowed to convert some of their holdings into new Rusgian securities. Allowing foreign investors to

buy the Gazprom bond instead of worthless Russian sovereign paper - is likely to be welcomed by foreign banks which had previously described the conditions of debt restructuring as "confiscatory". Moscow is still locked of Russia's sovereign credit in restructuring talks with foreign investors.

Mr Semeniaka also said Gaz-

prom was still hoping to tap international capital markets later this year by issuing corporate bonds fully secured by shortly before the crisis.

Mr Dubinin and Mr Semenprom to create a structure that lake also confirmed plans to de facto has a credit rating sell an extra 1.5 per cent of Gazprom shares to Ruhrgas, and allows it to attract financ- the German gas group, which ing for particular projects," Mr last month paid \$660m for a 2.5 Semeniaka said. He added that per cent stake in Gazprom. European based conveyor car wash business

£138 million **Institutional Buy-Out**

Led, structured and arranged by NatWest Equity Partners

Banking facilities provided by **Paribas**

NatWest Equity Partners

Lucent posts strong advance in first term

in San Francisco

Lucent Technologies, the US communications equipment manufacturer, reported a strong gain in first-quarter earnings despite lower than almost expected revenue growth.

Net income, excluding special items, rose 36 per share, for the quarter ended December 31, up from \$1,1bn, or 86 cents. However, contracts signed in

Worldwide revenues from law" in accounting terms. equipment and services supplied to network operators were \$6.1bn, up

Business communications systems rose 2 per cent to semiconductor revenues increased 6 per cent to

clouded by deferral of more corporate communications the precise letter of the overreached in the prior

These would be recognised achieving sales goals, then as revenues in the first eased back in the first quarter, said Richard quarter. McGinn, chairman and chief

over into January and would However, revenue growth

In Europe alone, Lucent The revenue picture was was also slow in the added 75 telephone and network operators to than \$800m worth of systems sector. This was an its customer list during the anomaly, Mr McGinn said: past quarter, said December that "did not meet The business unit had McGim

Total revenues outside the

US grew 49 per cent as the

formerly the technology arm

of AT&T, forged new

quarter, more than estimates for net income and margins," he said. "This was a blow-away quarter. 19-20 per cent and earnings

over \$1hn in revenues this growth for the second quarter was expected to be share to double from the 14

predicted revenue growth of per share growth of about 35 per cent, excluding special items.

These estimates excluded anticipated growth based on the planned acquisition of Ascend Communications, data networking equipment company, which Lucent announced earlier

this month. The acquisition would add to robust growth in 2000, he

Greenbergs bestride US insurance

By John Authors to New York

Marsh & McLennan, the world's largest insurance broker, yesterday announced that it had chosen Jeffrey Greenberg as its chief executive. He will succeed AJC Smith, who plans to retire from the company next year. Mr Greenberg's appointment, to take effect next year, cements the remark-

able power of his family in

the insurance business. His father, Maurice "Hank" Greenberg, is a legendary figure in the US, having been chief executive of American International Group, the largest US-based insurer, for more than 30 years. AIG's president and likely successor as chief executive is Evan Greenberg, Jeffrey Greenberg's

likely successor to his father at AIG, where he worked for 18 years, but he moved to Marsh & McLennan four years ago. At the time, his father said he was "personally saddened by Jeff's decision, but I respect his

my whole career at AlG and

Marsh & McLennan, and from great leaders in both Mr Smith, who will step down as chief executive this year, said he expected a

"seamless" transition. He

described his successor as "eminently qualified" after an "extraordinary career". Mr Greenberg has spent three years working in Marsh & McLennan's investment arm, which structures and manages private equity insurance investments. He

takes over as president

Marsh & McLennan has emerged as the largest global insurance broker after consolidation in the industry. In the last three years, it has bought Johnson & Higgins, a privately held US wick of the UK in 1998. It also owns Mercer Consulting, the management consultancy, and Putnam, the Bos-

ton-based fund manager. Mr Greenberg said: "In the insurance business we aren't thinking in terms of acquisttions right now. We think that strategically we are very well positioned, and Jeffrey Greenberg said yes have a strong business that terday. "I've learned through can meet our targets on its

NEWS DIGEST

US BANKING

Russian turmoil pushes **Bankers Trust into red**

inkers Trust, the US bank being acquired by Deutsche Bank, yesterday reported a loss in 1998 of \$6m. Net income of \$96m in the fourth quarter was down from \$207m a year ago. But the bank lost \$488m in the third quarter, when its high yield and emerging markets businesses were badly hit by financial market turmoll in the wake of Russia's default on its domestic debt in August. Fourth-quarter earnings of 89 cents a share, half last year's level, were substantially higher than analysts' esti-

Frank Newman, chairman and chief executive officer, said fourth-quarter revenue of \$1.43bn showed the bank's renewed momentum as we prepare to join with Deutsche

Bank in creating the world's largest bank". Donaldson Lutkin & Jennette, the US investment bank, reported fourth-quarter net income of \$68.7m. 32 per cent below last year's fourth quarter. Joe Roby, president and chief executive officer, said the high yield trading problems ' of the third quarter continued well into the fourth, and earnings were also affected by the winding-down of emerging markets proprietary trading. "The new year has started off in great fashion," he said.

Earnings per share of 47 cents were in line with analysts' expectations. Earnings of \$371m were the second best in its history, while total revenues set a record of \$5.4bn, up from \$4.6bn in 1997. Tracy Corrigan, New York

ALLIMINIUM

Alcan to sell Irish plant

Alcen, the Canadian aluminium producer, yesterday agreed to sell its Aughinish alumina refinery in Ireland to Glencore, : to sell its Augustical international trading group specialising in raw materials. The price was not disclosed but Alcan took a US\$120m after-tax fourth-quarter write-down

reflecting lower aluminium ingot prices, although the results were in line with expectations. Fourth-quarter earnings fell to \$89m, or 38 cents a share, from \$146m, or 63 cents, a year ago. Revenues fell from \$1.95bn to \$1.9bn. Cost-cutting and increased shipments of fabricated goods could not fully offset a 20 per cent drop in LME aluminium

Alcan said 1999 would be another challenging year, with western world aluminium demand in 1999 rising 0.9 per cent to 25.6m tonnes. Demand fell by 1.1 per cent in 1998 to 25.4m tonnes. Scott Morrison, Toronto

RETAILING

Sears Roebuck flat

Weak sales of clothing and soft goods prompted Sears Roebuck, the second largest retailer in the US, to report a fall in fourth-quarter sales and flat profits. Revenues were \$12.2bn, down from \$13.1bn. Arthur Martinez, chairman, said elow soft goods sales had offset fairly strong trends in home appliances and electronics, and that the quarterly clothing results had been "disappointing".

Fourth-quarter after-tax profits were \$535m, or \$1.39 a

share, compared with \$536m, or \$1.35, previously. The latter figures, however, included one-off items, and Sears said that there was an underlying improvement of 14.7 per cent in earnings per share, to about \$1.48, mainly as a result of the better performance of its recently-troubled credit business. That underlying figure was slightly better than the market had predicted, with analysts' forecasts about \$1.45. Sears shares rose \$1/2 to \$42½ yesterday. Nikki Tait, Chicago

ENGINEERING

Utd Tech beats forecasts

Fourth-quarter earnings at United Technologies, maker of Pratt & Whitney aircraft engines, Otts elevators and Sikorsky helicopters, beat forecasts with an 18 per cent rise to \$287m after \$244m last time. Earnings per share were \$1.16 compared with 97 cents and Wall Street predictions of about \$1.11, and George David, chief executive, said he expected a further 15 per cent growth in the current year.

Full-year results, which included a 20 per cent earnings

rise, marked the fifth consecutive year of growth of 20 per cent or more, he added, and were all the more creditable since the company took restructuring charges of \$330m.
The company, which is considering the sale of its automotive components arm and yesterday named Goldman Sachs to explore alternatives, said quarterly profits at the Christopher Parkes, Los Angeles

Collapse in price leaves oil services in deep trouble

Hillary Durgin examines how the US industry is trying to cope

at drilling sites from the oilfields of West Texas and the Every time oil prices slip a defeat.

few cents, another project is in danger of collapse and more equipment is mothballed. If times are tough for the world's oil giants, then they are even tougher for the dozens of smaller companies that provide oil-field services and equipment.

Business is "lousy", says Mr Smith, director of corporate development at Nabors industries, the world's largest. onshore drilling company. In the last year, Nabors has shed 4,000 jobs, or about 30 per cent of its workforce, and has stopped half the rigs it had working

'It's everywhere," he says

rival. Pool Energy Services. subsea construction.

enny Smith has been Mobil getting together, but looking at consolidation." watching unused oil for an industry that has rigs being mothballed prided itself on being populated by many small and feisty companies, the spate Rocky Mountains to the his- of mergers and acquisitions toric wells of the north east. is almost an admission of

> In a little more than a year, US drilling activity has surprising when oil prices have been hovering at their lowest levels in more than a decade and showing little sign of strong recovery. The services industry, whose international centre is Houston, is itself a series of niche businesses. There are seismic specialists, deep sea divers, helicopter operators

Consolidation is likely to blur the old boundaries. The the motors on more than larger companies like Schlumberger, Halliburton and Nabors are reducing their workforces and on the of the slowdown. "Nothing's look-out for distressed smaller companies in the US Apart from cutting staff, and Europe. These compathe oil service industry is nies want to become oneconsolidating. Nabors stop shops instead of having announced last week that it to subcontract services such would pay about \$272m for a as seismic data collection or

bests its peers in market downturns, is test sensitive

to weather the cycles in any

particular area.

By Richard Waters and

Dan Bögler in New York

A tussle looked set to break

out yesterday for control of

America West, a regional US

airline whose extensive net-

make it an appealing match

for several of the country's

The likely struggle follows

news, late on Wednesday,

that UAL, parent of United

America West about a possi-

other airlines with ideas

ranging from strategic alli-

approached by a number of elling.

largest carriers.

says Paul Chambers, oilfield services analyst with Lehman Brothers in Houston. traded oilfield services com penies around the world that's way too many.

It is also a very good time for lawyers. Oil companies have demanded that contracts for services be renego tlated given that projects profitable at about \$15 per barrel are not viable with the price hovering at \$12. An to be one involving Mobil which withdrew from a con tract with R&B Falcon to provide a floating, deep-water drilling rig in the North and Red Adair-style firefight-

Mobil said mechanical problems with the rig's mooring system made it impossible to start work on the project, Falcon, however, avowed it was not in default of the contract and is pursuing legal action. Oil companies are scour-

ing their partfolios for projects to cat. At the end of reduce exploration and production spending by 11 per cent to \$79.21hn in 1999, the "It's a very good time to be most severe contraction

since 1986, according to a survey by Salomon Smith Barney.

But Salomon analysts forecast that the drop in the price of oil to below \$14.50 could curtail spending by as much as 20 to 25 per cent. On top of that downturn. some oil companies are demanding that suppliers discount their services by 10 to 20 per cent.

it would cut 2,750 jobs in its energy services group and take pre-tax charges in the \$95m. That is on top of the 7,250 jobs that the company, of oilfield services employing about 108,000 people, said it would shed in October.

end charges. Halliburton said it was experiencing payment delays by oil company customers, and that some of its partners and contractors could not cover their share of expenses:

scription for further merger year. In particular, analysts expect mergers among comfourth quarter totalling panies that operate in the

day, Global Marine, the offshore driller, said it was and scope, and, on Tuesday. Core Laboratories, a seismi services company, said it was to buy GeoScience, a seismic equipment maker. for about \$167m. For its part, Nabors is

nies have scaled back activi-

looking for more acquist tions to increase its size, cut costs, and expand its array of drilling and other ser vices. "It's a matter of how much economic sense if shallow waters of the Gulf of makes," says Mr Smith. "The whole horizon is open."

Mexico, where the oil compa-Improved margins cushion Exxon fall Data

services help to

The data and wireless revolutions; that, have injected a new spurt of growth into the US telecommunications sector helped SBC Communications, the Texas-based Baby Bell, to beat Wall Street's earnings

expectations. Along with Ameritech, the Midwest local carrier it has agreed to buy, the company yesterday reported earnings that reflected another quarer of robust demand for new

For SBC, that included a 27 per cent increase in revenues from data services: for the year as a whole, data revenues climbed by nearly a third, and accounted for

22.2bn of its 226.7bn. The carrier also notched up another 20 per cent gain in revenues from "vertical" services such as Caller ID. These amounted to \$1.9bu for the year. The number of wireless subscribers rose by

over 900,000 to 6.9m. Newer services helped SBC to increase its revenues by 8 per cent during the final quarter, to \$7.7bn Excluding one-off items, net income rose 20 per cent, to nearly \$1.1bn, with earnings per share up by a similar

amount to 55 cents. Chicago-based Ameritech also saw a new burst of growth from data: revenues from these services for last year reached \$1.7bn and accounted for a third of Ameritech's growth for the year, said Dick Notebaert, chief executive. The company's wireless customers increased by 13 per cent to

3.6m. Overall, Ameritech said that it was pressing ahead with a \$500m public offering for the

Investment in the network, Sprint PCS, pushed its losses before interest, taxes, depreciation and amortisation to \$430m-\$150m in the final quarter, against \$350m

Exxon, which typically else has reported." Monsanto slides into

By Mikid Tait in Chicago

and write-down charges sent Monsanto, the acquisitive ogy and pharmaceuticals group, into the red in the The St Louis-based com-

pany, which saw plans for a \$80bn merger with the larger American Home Products group fall apart last year, reported an after-tax | ble takeover. The smaller loss from continuing operations of \$603m on sales A year ago, on the same

basis, the company broke even with sales of \$1.82hn. The fourth-quarter result left Monsanto posting a \$250m loss for the year, with sales totalling \$8.6bm

But the company said that if the charges for restructuring and write-downs were excluded, it would have By Tracy Configur in New York made a small \$27m profit in earnings per share of about 5

That was in line with market forecasts, and the shares gained \$\frac{1}{2} \to \$40\frac{1}{4}.

Yesterday, Monsanto said it was still considering additional cost-saving measures which "may require further charges". Part of the \$625m charge covered the cost of eliminating 1,700 jobs.

Last year the company's "growth spending" - which covers both R&D and product development and launches - surged to \$2.1bn,

expect that they'll maintain the same period last year barrel on average off the after excluding last year's price Exxon received for its non-recurring credits. Ana- off worldwide. that position after everyone

"So far through three- not taken special charges for quarters of this year they've writing down the value of its \$117.5bn.
been the top performer from oil and gas holdings and A 40 p an earnings standpoint of inventories or for laying off their peer group," said workers. Fourth-quarter net income

Arthur W. Tower, oil analyst at Howard Weil Labouisse

cent gain the day before as

spread. By yesterday, the shares stood at \$22%, valu-

ing the company at around

The interest in America

West reflects a desperate

hunt by the biggest US carri-

ers for ways to boost their

next downturn. While the

industry's profits remain

ble takeover. The smaller market has prepared for cuts a block of shares which carrier also said it had been in business and leisure trav-carry 50 per cent of America

inadequate returns on capi-

America West's shares is consolidation," said Kevin have special voting rights.

rumours of a takeover first

plan to report their Revenues declined 15 per, operations improved howquarterly results next cent to \$29.7bm. For the year Exxon margins in most geographic reported net income of areas and improved Euro-

Most leading oil companies lysts had expected 57 cents.

Exxon also stands out \$6.4bn, or \$2.64 share, exclu- pean-refining margins were peers including Atlantic ding a charge, down 21 per Richfield, Conoco, Phillips cent from 1897 after exclu- margins in Asia-Pacific and Petroleum and Texaco, it has ding special gains. Sales the US. not taken special charges for declined 14 per cent te?— Exma's peers are expected

morning, adding to the 8 per Morgan Stanley Dean Witter. cent of America, West

The difficulty for the big-

gest airlines is that few alli-

ances or mergers would pass

muster with Federal anti-

trust regulators. That con-sideration has added

argency to the parsuit of

smaller carriers such as

Yesterday. Continental Airlines claimed to hold the

key to America West's

future - and said that it was

\$100m of the airline's total

America West.

A 40 per cent decline in ings declines on a percentcrude oil prices in the fourth age basis. Earnings for the quarter was the main reason was \$1.5bn, or 62 cents a Exxon's earnings as it share, down 30 per cent from. shaved more than \$7.50 a fourth quarter of 1996 from a

to report more severe earn-

expected to be down an averyear ago, according to analysts at BT Alex Brown in AIRLINES UAL INTEREST REFLECTS LARGER CARRIERS' HUNT FOR IMPROVED PERFORMANCE

Takeover tussle for America West

directiv. The widespread interest in America West is likely to bring a number of national carriers to the door of David. Bonderman, an airline investor whose investment firm owns the special Class A shares that control half of

Mr Bonderman sold a controlling stake in Continental to Northwest Airlines last high. share prices have not about to give it up to a year - a deal that has drawn a lawsuit from the Justice Department, which is trying to keep the two carriers West's voting shares, apart.

Through his earlier link with Continental, the larger tal and the obvious answer market value, the shares sirline had assumed first jumped 17 per cent yesterday Murphy, airline analyst at Continental also owns 8 per America West stake.

Weak demand hits US airlines

taken a tumble as the stock rival. It has first right to buy

"This is an industry with Though worth less than

vear of strong and in many cases record earnings.

Airlines - US Airways. Continental and United Airlines have all reported falls in fourth-quarter net Low oil prices and full

planes helped to boost profits over the year, but in recent months difficulties but the yield - the average Airlines have been hit by weaker domestic demand. The company said that as special items, of \$167m were

slowdown in Asia

Purthermore, discount pri- Japan, the US market also fell to \$104m, down 78 per cing by low-cost airlines experienced a slight drop in cent, reflecting a change in the final quarter, giving US airlines have run into such as Southwest has demand for travel. some heavy weather, after a forced others to keep prices UAL, the parent of United

In the last two days, AMR Airlines, the world's largest, ever, earnings per share of the parent of American reported net income of 91 cents were above esti-\$189m. down from \$231m, mates of 77 cents, according both before special charges. However, airlines are suffering from tough comparisons after a record fourth quarter UAL benefited from lower \$100.4m, up from \$80.6m the

price paid by passengers per

seat mile - fell 3 per cent.

fourth-quarter net income of

\$66m, down from \$73m, Howto First Call. Southwest, the Dallas, Texas-based low-cost airline.

bucked the trend, reporting fourth-quarter net income of fuel costs, down 14 per cent. previous year. AMR reported on Wednesday that its fourth-quarter cent. net earnings, excluding

the company's tax position. Continental reported while operating income fell 8.7 per cent. Analysts said they expected the weakness seen in the

fourth quarter to persist into

this year, but the low price of oil would continue to offset some pricing Airline stocks were mixed yesterday, though UAL's merger talks with America West boosted America

West's share price by 17 per UAL fell 1 per cent to \$60%. AMR was slightly

reported net income of \$66im, or 61 cents a share, an increase of 12 per cent. Sprint yesterday put the losses for its new national wireless network at \$1.59bn-\$1.61bn for last year, but

a 52 per cent increase over having already suffered a well as weaker Asian down from \$195m a year ago, weaker while Continental in the previous three demand, particularly in US Airways' net income gained 3 per cent to \$37%.

Exxon yesterday reported a to oil prices, boasts a street-30 per cent decline in earn- ger balance sheet and has a ings per share to 82 cents for diversity of businesses the fourth quarter after across the industry and because unlike many of its excluding special items, around the globe that help it However the fall was less margins in its marketing and European refining quarters of this year they've operations beloed offset a 40 per cent decline in oil prices. The company, which is the first large oil company to report quarterly earnings, is also likely to be the group's the red Restructuring

303891

estock rises

a - a 1 562 1

ा हो । विकासका है

1.45 Gag Contract Section

Territ of the ALC: NO.

ocut stakes in b

A3. / 1

構構員

sian turmoil pushes

sers Trust into red

n to sell itish plant

s Rochusk Hal

COMPANIES & FINANCE: EUROPE

PHARMACEUTICALS MOMENTUM LOST

slip as sales growth halves

Novartis shares fell sharply the rate of growth in its first 1998. year of operation following merger of Ciba and Sandoz.

Novartis's profits have been growing strongly on the back of the cost-savings from the merger and it ond half was 9 per cent. sexpects a "marked improvement" in 1998 net income. In 1997 it increased net income by 43 per cent, to SFr5.2bn, not see any signs of a large and most analysts expect it to earn about SFr6bn tis's most important market.

But there has been concern that its success in cutting costs and boosting margins has led to a loss of sales momentum in its pharmaceuticals business, which prides itself on having one of the best drug pipelines in the industry. In the first half of 1998 pharmaceutical sales in local currency terms grew 3 per cent, compared with a 10 per cent growth in the first half of 1997.

- However, a 14 per cent ump in Novartis's pharmaceutical sales in the third quarter of 1998 was heralded as evidence that pharma at SFr2,715 yesterday.

sales growth was picking up momentum as new drugs were rolled out. So analysts yesterday after it reported were disappointed by the sales in its core pharmaceu- news that pharma sales ticals business grew by 6 per growth had slowed to 3 per cent in 1998, or nearly half cent in the final quarter of cent in the final quarter of

Raymond Breu, Novartis its creation from the 1996 chief financial officer, said that too much weight should not be attached to one quarter's figures and the underlying growth rate in the sec-

He said that there had been a slight slowdown in the US and Brazil but he did downturn in Europe, Novar-Sales of Sandim-

mun/Neoral, Novartis's biggest drug, grew 5 per cent to SFrl.8bn. Other growth drivers were Aredia, a cancer drug, which grew 61 per cent, and Cibacen, a hypertension drug, which grew 27 per cent. Diovan and Co-Diovan, a new class of hypertensives, posted sales of SFr409m.

Healthcare sales grew per cent to SFr17.5bn, agribusiness sales rose 4 per cent to SFr8.4bn in 1998, and consumer health sales rose 8 per cent, to SFr5.3bn. Novartis shares fell SFr164 to end

Novartis shares Lego builds on its values despite the high-tech toys

Lego: square pegs, round holes

Danish group predicts 1998 losses but its 'play and learn' approach may yet win through, writes Clare MacCarthy

unning the world's fifth too much and for too long on years of stronger revenues new generation. and higher profits, Den-

earmings plunge in 1997.

Kristiansen, president, chief executive and main shareholder of the unlisted company, said yesterday that he expected its bottom line to .come on the market. be as much as DKr300m (\$47m) in the red.

Although families in the industrialised world have greater spending power and bigger appetites for new toys than ever before, the Danish company has been forced to plan redundancy for up to 10 per cent of its workforce.

Part of the problem for the world's toy industry is that new generations of children are no longer content with the train sets or dolls their parents played with. The cyber-kids want Santa Claus to bring them the newest, sharpest, high-tech playthings available on the

Danish toymaker has relied

largest toymaker may its original core product be a lot of fun, but exect the interlocking building utives at Lego have discov- block - and has not been ered it is far from child's quick enough to produce play. After 15 consecutive high-tech_products for the

Jill Krutick; an equity anamark's Lego Group saw lyst at Salomon Smith Barney in New York, explains Now, for 1998, Kjeld Kirk that children are outgrowing traditional toys at a lower age as the internet takes technology-based products

> Toys are big business, and the total market is worth an estimated \$50bn. Lego is not the only large player feeling the pinch in

Ms Krutick, one of very few equity analysts specialising in toys, says the two driving forces in the business, the US toy manufactur-

Mattel, famous product is the Barbie doll, "has a lack of hip products", Ms Krutick says, And though Hasbro boasts an Critics of Lego say the extensive and developing product range, analysts

pocket money. present predicament not on that its new Mindstorms

was not falling behind in the tial". Lego, however, blames its high-tech toy game. He said

But perhaps of greater

tion of itself and its market. "We don't view our products as just toys." Mr Kristiansen

27

The famous little building block with which Mr Kristiansen's grandfather started constructing his empire in 1954 was designed to stimulate children's creativity.

This philosophy - combining children's desire to play with their need to learn remains fundamental to Lego's strategy, and only toys which meet both criteria ever make it to the

ccording to Mr Kristian-A sen, it is Lego's sense of values that makes it such a strong brand name and "our growth strategy is to use these values".

Despite the group's current need to trim the sails, its educational approach could keep Lego on the wish-lists to Santa for a long

In a world with increasingly affluent and educationally aware parents. Lego's ophy may yet give it the competitive edge needed to value to the company in the stay in the game.

This is no playground. this increasingly competitive ers Mattel and Hasbro, are facing rough patches of their product range, for example question whether its Tonka changing fashion but on its whose most toy truck and Scrabble and own inability to streamline which combines robotics Monopoly board games will its corporate structure with the Lego building syscontinue tempting swiftly enough. tem - had been well received children to spend their Mr Kristiansen said Lego and had "tremendous poten-

NEWS DIGEST TV AND CINEMA Pathé stock rises as TF1 acquires 9% holding Shares in Pathé, the French television and cinema group,

rose sharply yesterday after the announcement that TF1, France's biggest TV company, had acquired an 8.98 per cent stake. The move, which could could spark a battle for control

of Pathé, drove its shares 15.5 per cent higher to €300.3, after trading was suspended twice on the Paris stock market for excessive volatility. Shares in Gaumont, the other main French cinema group, closed 7.3 per cent higher at

The transaction is set to revive tensions-between Jérômie Seydoux, the chairman whose family owns 29 per cent of Pathé, and his second largest shareholder, Vincent Bolloré, the Breton financier.

Last month, Mr Bolloré took Mr Seydoux by surprise when he acquired almost 20 per cent of Pathe for roughly FFr2bn (€305m, \$353m). The purchase followed the sale by Mr Bolloré of his 12.6 per cent stake in Bouygues, TF1's controlling shareholder, after a lengthy dispute over strategy with the Bouygues family.

Mr Bolioré has said his investment in Pathé was "financial". With a market capitalisation of less than FFr10bn before the deal, Pathé, whose 17 per cent stake in Rupert Murdoch's BSkyB satellite TV was valued at more than FFr12bn, la considered undervalued. However, Mr Bolloré did not rule out adopting a more aggressive strategy should Pathé's shareholding structure change. Samer Iskandar, Paris

FOODS

Nestlé shares tumble

Shares in Nestlé, the world's largest foods group, fell sharply yesterday following a mysterious slump in sales in the final two months of 1998 and evidence that the group was unlikely to achieve its 4 per cent annual sales growth

Mario Corti, Nestlé finance director, told analysts yesterday that the company was sticking to its long-term target of 4 per cent underlying sales growth, but it was more interested in boosting margins than volume in the short term.

Nestle's disclosure that its sales grew only 3.3 per cent In 1998 comes less than two months after Peter Brabeck, its new chief executive, said he was "confident" that it would achieve its 4 per cent growth target in 1998. Nestié's shares enjoyed a substantial re-rating last year on the belief that Mr Brabeck, a marketing man, could reverse Nestlé's recent lacklustre sales growth.

It was the company's only published target and analysts are puzzled by the loss of sales momentum in the final two months. Mr Cortl said Russian sales were SFr300m (\$216m) below budget, blackmell attempts in Germany and Italy cost SFr100m in lost sales, and the Asian financial crisis cost another SFr100m. However, this is not enough to explain the scale of the undershooting and it has dented investor confidence in the the adequacy of Nestlé's internal sales forecasting.

James Amoroso of Julius Baer said It showed that Nestlé was not the "recession-resistant" machine that previous sales data had indicated. He expected its 1998 earnings per share to fall 6 per cent to SFr95.4. Nestlé shares fell SFr107, or 4.6 per cent, to SFr2,550. William Hall, Zurich

MORWAY

Oslo to cut stakes in banks

The Norwegian government has revived its planned offering of about NKr6bn (\$808m) worth of the its shares in the country's two largest banks, Den norske Bank (DnB) and Christiania Bank.

Oslo delayed the sale last year citing poor market conditions. But it now plans to reduce its more than 50 per cent stake in each bank to one-third this year, said Jan Hopland, managing director of the government bank investment fund, the body responsible for co-ordinating the sale. It yesterday appointed Salomon Smith Barney as

b global adviser for the sale. The fund has since decided to push forward its reduction in DnB shares to this year, in parallel with a reduction in its Christiania Bank shares from 51 per cent to one third, because of improved market conditions. Valeria Sköld, Oslo

Comments and press releases about international companies coverage can be sent by e-mail to international.companies@ft.com



=Your investments are here. You aren't.

Which is why it is important we are there for you. Not merely in name but with our own people, there on the ground, and from that ground. As Europe's largest custodian, with €1.3 trillion assets under custody, we are there to manage risk wherever you need it. Not just words, commitments we take seriously.

Custody Services / cover every angle.

Deutsche Bank



COMPANIES & FINANCE: INTERNATIONAL ASIA FALLING DEMAND HAS PUT THE REGION'S STEEL INDUSTRY IN A SPIN, AND REVERBERATIONS ARE SPREADING ROUND THE GLOBE

Close to meltdown

Repsol eyes front-runners with YPF buy

By David White in Madrid

Repsol, the Spanish oil company, has shifted up a gear by becoming the main shareholder and prospective future owner of Argentina's YPF, Latin America's biggest private-sector oil and gas concern. It is, say industry experts, a calculated but bold move in the circum-

Its aim is to bring Repsol. itself fully privatised less than two years ago, out of the also-ran class of international oil companies - still well behind Exxon-Mobil, Royal Dutch Shell and BP Amoco, but in the same bracket by market capitalisation as Total/PetroFina, Texaco or Elf Aquitaine.

By clinching a stake of the Argentine government on Wednesday, for \$2.01bn, it took the first step towards Integrating the two companies through a possible full takeover. Full ownership on the same basis would be worth \$13.4bn

The initial stake is already the biggest single invest-ment Repsol has ever made. It was able to get it at the \$38-a-share starting price because all five of the other companies which showed interest - BP Amoco, Italy's ENI. Enron and Consolidated Natural Gas of the US and the Argentine Pérez Compane group - decided not to bid. The price, 30 per cent over YPF's traded level at the start of the week, was already considered high. given the recent state of financial and oil markets.

In a country where selling a former state-run monopoly to foreign interests raises sensitive political issues, and at a time when oil prices have been in the doldrums and financial panies contagious enough to make most companies think twice before investing in Latin America, this was not some thing for the faint-hearted.

The "substantial increase" in Latin American exposure

1118

Top 10 oil companies

	lander best
	capitalisation
	(Start)
Notification .	247.61
EP-Amoco	146.35
Royal Dutch/Shell	151.31
Chevron	52.80
Eni	49.21
PetroFina/Total	36.49
BI	28.67
Teaco	27.48
Arco	19.84
Repsol	70.26
Source: 87 Alex. Brown	

earned a warning from Moody's, the rating agency, which yesterday put Repsol's long-term debt and preferred stock ratings under review for possible downalmost 15 per cent offered by grade. But Moody's recognised the move had "commercial logic",

reserves and production sized, with three-quarters of turnover coming from refining and marketing. YPF's downstream operations.

The Spanish company expects cost savings in Latin American countries where the two have been competing. YPF, matching its own profile as a gas as well as oil group, offers a quick way of fulfilling its ambitions for building up its international presence, with emphasis on Latin America.

Since Alfonso Cortina, Repsol chairman, took over in mid-1996, the group has invested \$3bn in the region, building up majority ownership of Astra, Argentina's third largest oil concern, taking control of Peru's main refinery, moving into gas distribution and buying petrol stations.

the region up to 2002.

	captalsation (Sort
Mobil/Esson	247.51
EP-Amoco	146.35
Royal Dutch/Shell	151.31
Chevron	52.80
Eni	40.27
PetroFine/Total	36.49
El	28.67
Teraco	27.48
Arco	19.84
Reneal	William

Repsol sees itself becoming a more balanced group with a similar mix of activities to other oil majors. Its have been relatively underupstream strength is seen complementing Repsol's in

Repsol's YPF outlay comes in addition to \$3bn it was already planning to invest in

The cranes perched over most of Asia's empty construction sites are static. The automotive factories are, at best, working well below capacity, at worst

mothballed. These industries, the two biggest customers for the region's steel industry, are stricken by recession, contributing to a 9.3 per cent yearon-year plunge in world steel production during November, one of the biggest drops on record.

The result is that Asia's steel makers are reeling, and the reverberations are spreading round the globe. The biggest danger is that the crisis in Asia's steel sector could ignite a damaging trade war. International

increasingly volatile as Asian manufacturers try to offset slack domestic demand to export their way out of trouble. Bill Clinton, US President, has already warned Japan about dumping. Yesterday Kelzo Ohuchi Japan's prime

minister, felt obliged to

flows of steel have become

appeal for calm. President Clinton's alarm is understandable. In October, US net steel imports iumped 56 per cent year-onyear to Lim tonnes, the second highest monthly total ever. South Korean US exports surged 56 per cent, those from Australia 98 per cent. from Japan 219 per cent, and those from China

245 per cent. Operating rates at US mills in November and December dropped to 72 per cent at one stage, compared with 96 per cent at the start of the year.

Within Asia, too, there have been huge distortions of trade, exacerbated by the big currency devaluations that rocked the region last China, which did not

devalue its currency, suffered a 26 per cent collapse in exports to just 2.98m tonnes during the first 11 nonths of 1998 Officials at Capital Iron

and Steel Works in Beijing, commonly known as Shougang, explain: "In the past,



Shougang could export of Nippon Steel, the world's 700,000 800,000 tonnes of steal products each year, most of which went to south-east Asia. But our products have become more expensive since the beginning of last year because of the renminhi. Even if we could sell our products abroad, there would be no profit."

Similarly, Taiwan, whose currency is also pegged to the US dollar, has suffered. in recent years, the island's steelmakers have faced dumping charges in the US, Europe, South Africa, Canada and the Philippines.

But late last year, the island reversed its traditional role in trade disputes and imposed anti-dumping tariffs on steel beams imported from Japan and on products from Poland, Russia, India and South Korea. Most regional manufacturers have reacted to low demand by slashing production.

downward pressure on Akira Chihaya, president

Despite the cuts in produclargest steel maker and tion, supply continues to outsirip demand and prices have fallen sharply. and Steel Federation, esti-China Steel. Taiwan's only mates his country's output dropped to 91m tonnes last integrated manufacturer.

year, and says it could be has cut prices of standard 92m tonnes this year. That hot-ralled product from compares with 102.8m tonnes T\$10,000 a year ago to just T\$8,000 (\$248) a tonne. Similarly, Broken Hill Pro-Favoured customers are prietary, the largest steel offered a price of just maker in New Zealand and T\$6,200. Australia, announced on Similarly, stainless steel prices in December were just Tuesday it had cut production during December by 11

HK\$1,100 (\$142) a tonne against HK\$1,550 at the start of the year. Production cutbacks in Japan had helped it recover from a year low of HK\$975. But in most cases, prices remain below production costs. The collapse in volumes

and prices has ensured that the regions' steel makers. almost without exception, recorded an abysmal year. Japan's five largest steel manufacturers are expecting

es this year, apart from

its earnings upward after selling its semiconductor ber two steel maker, has warned of Y88bn (\$775m) losses after absorbing Toa Steel, its failed electric furnace subsidiary, last Baosteel, which has histor-

ically been the most profitable company in the Chinese steel sector, is expected to announce sharply lower earnings for 1998, initial company figures show profits down by more than a half last year to about RMB1bn (\$121m) compared with RMB2,2bn in 1997 and sales lower at RMB24.3bn (RMB29.3bn).

In Taiwan, China Steel's pre-tax profits (ell from T\$20.11bn to T\$16.83bn last year, as prices were driven down by a flood of cheap imports and domestic over-

The exception is South Korea's Posco, the world's second largest steel maker which this week announced record full-year profits of Won1,120bu (\$187m), a jump of 54 per cent. Sales also reached record levels, up 14 per cent at Won11,140bn. Warburg Dillon Read expects earnings to decline only marginally this year.

One reason for Posco's record sales and profits was the collapse of the Won. from Won880 to Won1.800 against the dollar at the end of 1997. This boosted the volume of overseas exports as well as the foreign exchange value of those exports.

Posco decided to cut overeas sales by more than 5 per cent this year to avoid a trade conflict with the US. although exports to that country accounted for only 14.2 per cent of Posco's total non-domestic sales last year of 7.5m tonnes. Manufacturers have also

reacted to the profits collapse by attacking costs, giving raw materials suppliers a rough 12 months. The Australian authorities have cut their forecasts for coal and iron ore export values and volumes, and are predicting flat world consumption. Coking coal prices for 1999

Economic woes beset Asian steelmakers delivery in Japan have fallen Nippon Steel, which revised 18 per cent since last year. In Taiwan, producers have business to a Taiwanese trimmed personnel and prochipmaker, NKK, the num- motion costs. China Steel aims to cut costs by up to 20 per cent.

But so far, cost cutting has not encompassed removing capacity.

For example, Japan, despite years of restructuring, is plagued by about 20 per cent excess capacity, according to Kenichtro Yoshida, steel analyst at Salomon Smith Barney in Tokyo. Nippon Steel has at least

semiconductor division, but otherwise the Japanese industry shows tow signs of rationalisation. Glimmers of hope have been provided by the decision of many of the region's manufacturers to put addi-

rid itself of its lossmaking

tional capacity on hold. The Chinese government forbade the construction of new from and steel plants late last year. In South Korea. Posco has cancelled planned investments in several plants, although it has raised research and development spending to maintain a lead in high-quality steel

Such postponements are not enough. Global crude steel production last year fell 4 per cent to 760m tonnes, according to brokers Warburg Dillon Read in l Tokyo. They expect it to fall 2 per cent this year, as output is cut and maintenance shut-down periods are extended.

Brokers predict prices in some grades could stabilise in the first half and might rise slightly in the second half. But average price of hot rolled coil in the US will be \$315 a tonne this year, against \$340 last year and \$425 in 1995, according to the brokers. With demand likely to remain subdued and prices in the mire, the outlook for most of Asia's steelmakers is grim.

Reporting by Paul Abruhams in Tokyo, John Burton in Seoul, Mure Dickie in Taipei. James Harding in Shanghai, Alexandra Harney in Tokyo and Guern Robinson in

PROPERTY MARKET

By Order of Court of La Spezia

SHORT NOTICE SALE BY AUCTION

Sale of a Terminal Area behind the Harbour of La Spezia (Italy)

On 26 January 1999, the following assets will be sold by auction, as a single entity:
A storage yard for the handling of containers and bulk cargos located in Santo Stefano Magra (La Spezia) localita' Posticol (close to the port of La Spezia) connected by rall and near the

A15 La Spezia-Parma and A12 Genoa-Leghorn motorways. The yard consists of two adjacent areas of 45,449 sq.m. (handling containers) and 46,019 sq.m. (facilities).
Other facilities include: Shed "A", 8 m high, (offices and changing rooms) total area 3,628 sq.m. Shed "B", 8 m high,

shed 6.5 m high, 205 sq.m. Canteen, changing room and other services 3.5 m high - total area of 174 sq.m. Electric booth 3.9

ed warehouse 1,609 sq.m.) total area 3,233 sq.m. Tool

Live and work unit.

1500 sq ft.

Five floors including

basement

New refurb.

£550pw

Columbia Estates

0171 613 0975

FREEHOLD INVESTMENT

CITY LOCATION EC3

FOR SALE

CALL FLEURETS

0171 636 3992

SOLE SELLING RIGHTS

Public House with additional

Total £62,300 - P/A restal

Price £800,000 + VAT

PLC Coverant

incurre

For further details of the sale, please contact Banca Carige Tel: +44 171 600 2608 London Fax: +39 010 579 4000 Genoa

HIGH QUALITY B1 PROPERTY INVESTMENTS ~ from £200,000 ~

Gross yields from 11% Southern England Tel no. 0118 950 8366 Fax no. 0118 959 5857 www.countryestates.co.uk

OLD STREET Investment Opportunity London ECI

m and 9 m high total area 40 sq.m.

Zurich, Switzerland Office building

High quality, excellent location, only a few minutes from Zurich city and airport 6.floors with approx. 5000 m' of office space, fully let. Built in 1989.

Price 14.5 mios. CHF, gross vield 6,7% p.a. For further information please contact

BARRIER & CO. and VERBINA AG

Manustrawe 15, 8034 Zurich phone +41-1-387 99 80 Fax +41-1-383 17 49 Please ask for Mr Barrier or Mr Meier.

B&V are specialised in the sale of commercial buildings in Switzerland, mainly Zurich, Geneva, Lausanne. Bale, Bern etc.

Mauritzberg Slott in Sweden A superb Manor House with more than one mile of sea frontage along the Baitic Sea, located last than 100 miles South of Stockholm.

Exquisitely refurbished the Mauricaberg Slott is today a Countryside Hotel with a well established clientele. The two wings accommodate eleven bedrooms and a suite as well as a wned restaurant. The cosps de logis comprise there suites and two bedrooms as well as a dining room, drawing room and a library rogether with four smaller rooms which are used for conferences. The grounds also comprise a small and sought after Chapel for welding ceremonies and Art

The surrounding land, about 1000 acres (400 bectare has recently been remond enabling a full Golf Course and about two hundred Second homes to be built along with two Marinas. A building permit has already been graneed for a separate sixty room Hotel and Conference building



FREEHOLD

Retail / B1 Building

LOTS ROAD, SW10

(NEAR CHELSEA HARBOUR)

10,700 sq. ft. approx.

To be sold by Informal Tender

FULL DETAILS: Sole Agents

Reiff & Company **Estate Agents & Property Consultants**

20 Conduit Street, London W1R 9TD

Tel: 0171-491 3154 Fax: 0171-629 1168

Forthcoming World-wide Colour Property Supplements

The Financial Times will publish two world-wide colour supplements:

• 13 February 1999 'London Property Market' 27 March 1999 World-wide Property Market

For further information please contact: The Property Team in London Tel: +44 171 873 3211/3591 Fax: +44 171 873 3098

email: robert.bryson@FT.com



per cent year-on-year. The

bureau of agricultural and

resource economics esti-

mates Australian steel pro-

duction will fall 4 per cent

In China, however, Baos-

teel, the Shanghai-based pro-

ducer, raised output last

year, but the 1.8m tonne

increase to 10.16m tonnes

could do little to offset the

decline in exports and the

this year to 8.7m tonnes.

NORMA COHEN THE PROPERTY MARKET

Taking a pan-European line

The ultimate local business is beginning to look further afield

Development Securities, the quoted UK development specialist, and MAB Groep, a large Dutch property developer, this week announced what they called a strategic alliance to undertake joint projects in

"With the advent of European currency integration, we see this relationship as a timely move," said Martin Landau deputy chairman of

Development Securities Idiosyncratic? In what is arguably the ultimate local usiness, property is showing definite signs of

becoming pan-European. Recently, two leading teams of UK real estate ecurities analysts, at Credit Suisse First Boston and HSBC Securities, said they intended to spread their research to cover large listed property companies in the

rest of Europe. "The reason we are moving that way is that 50 per cent of our target client list already want a pan-European service," says Andrew Penny, analyst at HSBC. "If this trend continues, all of our clients will want it that way."

Institutional investors, he adds, are increasingly benchmarking their performances against proader international indices, such as the Dow Jones Stoxx series, and are unlikely to be investors in companies whose market capitalisation is too small to be included in those universes. This means that smaller FTSE 250 stocks such as Bradford, Burford and Brixton may be demoted in investors' portfolios, and only those with a particular specialisation or unusually strong management will be able to attract attention.

Thus, the vast majority of UK property companies will have increasing difficulty competing for capital, and analysts who research them will find their audiences shrinking. Cynics may point out that employ these analysts are in business to do deals. The stubborn refusal of the UK quoted property sector to consolidate means bankers have to look elsewhere for The recent move by Italian

insurer Ina. which spun off

its property assets to create

italy's largest listed property company, is precisely the sort of business in which banks want to participate. A hank with a pen-European property research team on hand is in strong position to compete.

Analysts at CSFB also argue that real estate will become increasingly pan-European, despite the fact that the underlying economies of EU member states and their real estate cycles remain dislocated.

CSFB is forecasting increasing liquidity in the shares of European property companies. This partly reflects a shift among European pension fund ' managers away from bonds and into equities, as they

seek higher returns. Quoted European property companies outside the UK are few, and the UK quoted sector accounts for half the market capitalisation of the Stoxx index. The low inflationary

Dow Jones Stoxx Buropean etock Index real estata components

Rodameo Ne	theriands	0.08
Union	Italy	0.04
GFC GPE. Pin. Can.	France	0.00
Maria de la companya della companya	Spain	0.03
Sincu R	figure.	0.03
Unital R	THEFT	0.03
Vallationiques	Spale	0.03
Fonciare Lymmese	France	0.02
Selfeneg	1200	0.02
Ball Investi.	fiams.	6.01
invieubles de França	France	0.01
Skeline	fares	0.01
Total 8K		0.34
Total Europe		8.34
Real optate sector		0.66
Source Chinates (CV)		

environment promised by the new European Central Bank means property investors can no longer rely on being bailed out by rising prices.

"Lower nominal property returns should force property companies to move away from being hunter-gatherers and fallow-asset collectors into operating companies. requiring the cost-of-capital advantage and economies of scale of the US Real Estate investment Trusts," the CSFB analysts say.

Relatively low debt.

financing costs and emerging opportunities in European regions are also likely to spur the growth of companies. Floris Van Dijkum, real estate securities analyst at Morgan Stanley Dean Witter (who already produces pan-European research). says US investors have long viewed Europe as a single zone, albeit one with varying

currency risks. The euro, however, minimises those risks. making it easier for investors to compare companies

But Mr Van Ditkum cautions against concluding that UK property companies will begin collecting assets across Europe. After all, real estate markets are localised, even if currencies are not. One fundamental

characteristic of the US Reit

market is that so many of

the highly rated players have concentrated on a single local market and become the dominant operators within it. Reckson Associates bas been the leading office and industrial real estate company on New York's Long Island, while Spieker Properties is a highly regarded office and industrial property company which dominates the Silicon

Valley market in California, Mr Van Dijkum says there is no reason to assume that pan-European activity will predominate any more than US Reit operators invest across America.

property types are likely to 二二 《韓華 lend themselves particularly well to transcontinental investment, and any company contemplating cross-border expansion can do so successfully only by concentrating on a single

Mr Van Dijkum says retail property developers are in a strong position to grow pan-European companies. Retailers tend to be the same wherever they go," Mr Van Dijkum argues, "Marks & Spencer and The Gap are the same in any country and, as a landlord, you tend to have the same relationship with these tenants everywhere."

property type.

However, he says, some

and third largest shopping mall operators in the country, are among the most successful nationwide Reits. "That's how you get pricing power." says Mr Van Dijkum. Retailers anxious to rent space in these companies' best mails can be

pressured to take space in

Indeed, in the US, Simon

Properties and General Growth Properties, the first

pressured to take space in secondary properties as well.

Some of the largest US Some of the largest US retail Reits have caught on to this and are scouring Europe for opportunities. Simon Properties has taken a stake in Groupe Beg, a French developer which builds for the hypermarket chain Carrefour in Europe. Likewise, industrial, distribution property providers can also benefit from pan-European expansion, as the US Reit Pro-Logis has already done. Offices are more of a commodity product, argues

He points to the Swedish-based Astica, which has exposure to the London, Paris and Brussels office markets. "It has never really taken off," he says. But with investors, developers and tenants increasingly focused on a pan-European marketplace. it is difficult to believe that

property can remain a

purely local business.

Mr Van Dijkum, and less

expansion.

well suited for cross-border

مكذا من الاحل

misions

w1. 14

418

an gi manag

- FY - 18.00 The Parket A Think with The same of the same of the

Trues I would Arymore A

THE STREET The same of the same भगा जिल्ला<mark>स्या</mark>

· breedy distributed مشيرة -

CEL Wat dans The state of the s The second secon See Beat Courses MA To laterate the Lavory Co

The second of th The state of the s

A STATE OF THE STA

AS SHIP THE U. -

COMPANIES & FINANCE: ASIA-PACIFIC

Provisions push Thai banks deep into loss

By Ted Bardacke in Bangkok

profitability and capital analysts said.

banks appeared to have fall 2.3 per cent. strengthened their balance sheets enough to sustain fur- try's largest private bank, 2000. ther losses to be incurred in lost Bt49.5bn (\$1.96bn) in debt restructuring and to 1996, compared with a profit

Two mid-tier banks -

State

bank

calls

default

on Astra

Astra International, the

to restructure debt set back

when an Indonesian state

bank joined Japanese banks

Astra is one of Indonesia's

largest debtors, with \$2bn in off-shore debt mainly to Japanese banks, and Rp2,000bn

creditors with detailed debt restructuring plans but

stopped interest payments on 70 per cent of its loans. However, some Japanese banks, many of which are struggling under a burden of

from non-core business.

interest pa

opean line

in calling a default.

Military Bank - which bad debt during the year, the year before. It made That Farmers' net interest cing expensive bank debt on missed yesterday's deadline raising its provisioning level B138.50m worth of provisions margin increased to 1.7 per the domestic bond market, reported huge full-year ings, were using delaying losses yesterday as provi-sioning for bad debt bit both tal until later in the year,

Bank stocks fell 4.6 per Despite the losses, the cent yesterday, leading the country's top two private That market as a whole to

Bangkok Bank, the counof Bt4.2bn the year before. The bank said it had added Bank of Ayudhya and Thai Bt48.8bn in provisions for with a net profit of Bt800m and lower interest rates.

Thailand's leading banks for reporting full-year earn- to 63 per cent of non-per- in the year and recorded a cent in the fourth quarter, forming loans.

Under strengthened rules of Bi9bn. implemented by the Thai government last year, all banks must have provisions non-performing loans, which allay fears that rising nonfor 20 per cent of had loans stood at 37 per cent of all by the end of 1998, rising by 20 per cent every six months to 100 per cent at the end of slightly from 36 per cent at

Thai Farmers Bank, the Bt38.9bn in 1998, compared permanent loss on securities up from just 0.3 per cent in

The bank said it had provi- to Sriyan Pietersz of SG Asia signed for 62 per cent of its Credit. This was likely to loans at the end of the year. This figure was up only tract so much that banks indicating that the dramatic country's second largest pri- rise in non-performing loans vate bank, said it lost is beginning to slow down, owing to debt restructuring cern that profitable Thai cor-

Brand awareness would be

one of the critical elements

larger share of the European

market, Last week, Toyota

launched the Vitz, a compact

car it hopes will spearhead

its expansion in Europe.

Toyota holds a 3 per cent

market share in that region. Toyota executives said the

move was also prompted by

nical skills by working on

high-speed engines and with

other engineers on the inter-

But analysts warned that

benefits from participation

the third quarter, according performing loans could cause interest income to con-

Nevertheless, there is con-

spreads of as much as six

Siam Commercial Bank, the country's fourth largest bank, said it lost Bt12.9bn in 1998, compared with a profit of Bt3.2bn in 1997. The bank gave no details of its proviwould be losing money on sioning levels but it has deposits despite interest applied for government assistance to raise new capi tal, which will require the bank to meet the end-2000

forcing local banks to shrink their portfolio of performing loans even further.

eyes purchase

JAPAN INVESTMENT TRUST ARM TARGETED

Daido Mutual, a second-tier Japanese life assurer, is hoping to purchase the investment trust division of the Long-Term Credit Bank of

Yesterday's announcement highlights the degree to sensitive job in the financial which Daido, like other troubled life-assurance groups, is scrambling to carve out a business strategy to ensure its survival as Big Bang financial deregulation gets ımder way.

Life assurers have been battered by plunging equity and land prices, falling bond yields and rising policy cancellations

If successful, this would be the first sale of an LTCB operation since the group was placed under temporary state control last autumn and would boost the government's attempt to wrap up the affairs of the troubled

LTCB, which was nationalised as part of the government's drive to reform the banking sector, is trying to complete the sale of its subsidiaries and affiliates by the end of the fiscal

timetable considered excessively ambitious by many of LTCB will be a crucial

to resolve quickly the

In a sign of the government's commitment to the revealed that it has asked Goldman Sachs to assist in the sale - the

firm has been appointed

to such a politically

Daido Mutual, which is based in yesterday said that it was attempting to strengthen its fund-management capabilities by means of the acquisi-

LTCB Investment Trust Management, established in by the LTCB Group, had Y211bn (\$1.86bn) of assets under management at the

The move follows Daido's recent announcement that it would form an alliance with the Tokyo-based Taiyo

Daido yesterday refused to comment on the price of the acquisition. However, the Japanese media reported that it could cost about Y2.8bn.

Separately, Japon Leasing, a bankrupt subsidiary of LTCB, has indicated that it may sell its operations to GE

GE Capital has so far refused to comment on this, although Japan Leasing has test case for the indicated that it has also government's ability appointed Goldman Sachs to

Toyota Motor set to join Formula 1 pates in the World Rally Championship, the Le Mans 24-Hour Endurance Race, a very reliable, stable brand. Toyota Motor yesterday but it lacks a certain youth and freshness element," he

announced it planned to join the Formula 1 racing circuit in an effort to remake its image as a young and sporty

rival Honda's announcement last month that it would return to F1. was seen by analysts as an inexpensive way for Toyota to raise its brand image among younger Indonesian carmaker, yester-day saw efforts to be the buyers and in Europe, where F1 racing enjoys great popularity but where Toyota has suffered from a low Hiroshi Okuda, Toyota

president, said he aimed to

Bank Bumi Daya declared start design of an engine and Astra in default over coupon chassis for a team racing on payments on a Rp50bn con-vertible bond due earlier this month, echoing default calls the international Grand Prix circuit in 2002 or 2003. Prepaon other loans by Japanese and Singapore banks. Anslysts said two other big Japanese lenders to Astra were about to follow suit.

ration would start this year. Although Toyota executives would not comment on the size of the investment, analysts estimated the project would initially cost the

and the CART-sanctioned FedEx championship series, which are managed by subsidiaries in Japan, the US and Germany. It plans to increase investment to improve co-ordination between the group's racing business, but did not specify the amount.

The racing team would be based in Cologne, Germany, with Tovota team Europe, its World Rally Championship designed and developed in Japan by Toyota Techno-craft, the Tokyo-based assembly and design subsidiary owned 85 per cent by Toyota, the company said. Toyota and Honda are the in P1 were unlikely to show

with full participation in F1

only Japanese carmakers up quickly in Toyota's pas-SETIMET CAIS. Yoshimi Inaba, director in significant technical devel-charge of European opments to come out of F1 operations, said that the move was also intended to

"It is not very common for opments to come out of F1 auto analyst for Jardine



Intel to invest in (\$236m) in local debt. In October, the group presented Korea chip group

mounting provisions, have insisted that Astra can Samsung Electronics yesterday said Intel, the US afford interest payments. pointing at a rebound of the rupiah and strong income South, Korea's biggest. semiconductor company by pur-Astra said some unnamed banks had offered to accept chasing \$100m of convertible bonds, equivalent to 1 per eventual payments of only cent of Samsung's outstand-30 per cent of principal if

at once. But Astra does not want that," a spokesman added. "Astra wants to treat everyone the same. We offer to resume interest payments in D-Ram, chips. Samsung, the January 2000 and still hope to reach an agreement by world's largest D-Ram pro-March. Our proposal has not ducer, promised to use the Intel funds for building Ram-

changed." The company is making an exception, however, for holders of Rp250bn in convertible bonds due next month. It said it had set aside \$50m for buy-backs of most of these bonds, which, unlike most loans, were secured against

Analysts suggested Bumi Daya's default call was merely a formal response. required by banking regulations, to the other calls.

One analyst said the Japanese banks had no intention of suing either but were playing tough with Astra, a high-profile company, to persuade other debtors to become more co-operative.

He added that another motive to call a default was large blocks of Astra shares, obtained by the government from conglomerates in payment for large bank bailouts, which could alter majority shareholdings.

Some creditors want to block the bond buy-back and push for a speedier sale of non-core assets. But some of these non-core businesses finance the moribund car

chipmaker, had signed a let- to a price slump and have

Intel invested \$500m in Intel, the world's largest chipmaker, will make the ory chipmakers, including investment to secure a supply source for next-generation Rambus dynamic random access memory, or

bus D-Ram facilities. The investment is

about a supply shortage of Rambus D-Rams as makers face cash-flow problems due ter of intent to invest in not invested adequately in new plants.

> Micron Technology of the US last October for Rambus D-Ram chips. Analysts said another \$400m in other mempossibly Korea's Hyundai Electronics once it commestic rival, LG Semicon.

> Hyundai Electronics yesterday said that it was planning to invest \$170m this year to complete the construction of Rambus D-Ram plants.

Tan gives up direct management of PAL

Chinese business tycoon, relinquished direct management control of Philippine Airlines yesterday in an attempt to gain support from creditors for a rehabilitation plan, writes Tony Tassell in

The move by Mr Tan, who still controls 70 per cent of the equity of the ailing national flag carrier, was to discourage the sale of part of a management revamp following recruitment of fire former execu-tives of the Hong Kongbased Cathay Pacific to run the airline on an advisory

Creditors have largely rejected the rehabilitation plan for PAL announced in December, which called for suspension of debt repayments and an equity injection of up to \$150m. One of

Lucio Tan, the Flipino- the stumbling blocks had been Mr Tan's managem He remains chairman

Replacing him as chief executive and president will be Luis Juan Virata, the president of Exchange Capital Corp. Mr Virata is closely connected to Joseph Estrada. the Philippine president.

of the airline will be directed by Peter Foster, a former Cathay Pacific executive. who has been appointed chief company adviser. Three of the former

Cathay Pacific officials, including Mr Foster, will also join the interim rehabilitation receiver.

Mr Foster said the airline would be in a position to make a payment to some secured creditors by the end of January but declined to

specify the amount.

Ford Credit Auto Loan Master Trust Series 1997-1, Floating Rate Auto Loan-Asset Backed Certificates Due April 15, 2002 (ISBN # IS0075763150)

> In accordance with the term of the documents governing the above-referenced Certificates. notice is hereby given that the Certificate Rate per amount for the Interest Period commencing January 15, 1999, to April 14, 1999, shall be 5.128160%. The amount of interest payable on April 15, 1999, in respect of each U.S. \$1,000 principal

The Chase Manhattan Bank es Calculation Agent



ECU 3,000,000,000 Euro Medium Term Note

Euro Depositary Receipt Programme Lavoro Bank Overseas N.V. Banca Nazionale del Lavoro S.p.A.

Series N° 3 Banca Nazionale del Lavoro S.p.A. - Hong Kong Branch - US\$ 100,000,000 Subordinated Floating Rate Depositary Receipts due 1999

In accordance with the terms of the Senes Nº 3 Depository Receipts (the "Receipts") described in the Pricing Supplement dated as of July 15, 1994, notice is hereby given that for the Interest Period from January 22, 1999 to April 22, 1999 the Receipts will carry an Interest Rate of 5,34609 % per annum.

The Interest Amount payable on the relevant interest Payment Date, April 22, 1999 will be US\$ 2.67 per Receipt of US\$ 200, US\$ 26.73 per Receipt of US\$ 2,000 and US\$ 267.30 per Receipt of US\$ 20,000.

Krediethank

COMMENT

On-Line

pestors

COMPANIES & FINANCE: UK

MEDIA THREE INSTITUTIONS MAY CALL FOR DAVID MONTGOMERY'S RESIGNATION

Attack on Mirror chief

Leading shareholders in Mirror Group, the newspaper the removal of David Montif he stands in the way of a takeover or merger with another group.

which hold 28 per cent of Mirror want its board to seek his resignation if he proves an obstacle. One shareholder has aiready written to ask it to consider appointing a new chief exec-

RESULTS

Montgomery, who is blamed by some of the shareholders for blocking a possible company, are pressing for merger with Trinity, the regional newspaper group, gomery, its chief executive, has come amid a public dis- fund manager and Mirror pute over the future of the Mirror Group.

Talks with Trinity broke led to a division between Mr Montgomery and Sir Victor Blank, Mirror's non-executive chairman. Trinity wants Mr Montgomery to play a limited role in any merger. Mr Montgomery will today

0.376

investors that has expressed disquiet, to give it assurances that he is not an obstacle to a deal. This follows a meeting between the directors yesterday.

Phillips & Drew Fund Management, which holds 22 Three City institutions down this month, and have per cent of Mirror, and Prudential Corporation, which has 5 per cent, have also holders say they want to see Mirror's board demonstrate that it is united.

Current Sensent (c)

Date of payment

utive. The revolt against Mr meet Hermes, one of the might call an extraordinary meeting of investors to force Mr Montgomery's resignation if it remained dissatisfied. "One person appears to be standing in the way of Mirror's progress," it said.

The moves came as Mirror's board rejected a £913m (\$1.5bn) offer for the company from Regional Independent Newspapers, owned by the private equity firm Canvoiced concern. Other share- dover Investments. It said the offer level of 200p per share was "not adequate".

One shareholder said it Lex, Page 24

Sears accepts
increased offer
from Green

By Paggy Hollinger

Sears surrendered vesterday to an increased offer from Philip Green, the retail entrepreneur whose daring bid for the struggling conglomerate drew initial derision from the market.

Mr Green, backed by the wealthy and reclusive Barclay brothers, increased his £519m cash bid for Sears by 6 per cent to £549m (\$904m) or 359p a share. The offer was unanimously recommended by the Sears board. which includes Lord Tebbit, the father of one of Mr

It is understood that a deal was agreed between Philip Green and Sir Bob Reid, Sears chairman, late Wednesday night in a London hotel. This was hours after Mr Green's bid vehicle, January Investments, posted its offer document accusing the target's management of

m Term Notes, Series E

U.S.\$500,000,000 6.75 per cent. Notes due September 19, 2005 U.S.\$1,500,000,000 Programme For The Issuance of Debt Instruments

U.S.\$200,000,000 Floating Rate

TTL2,750,000,000,000 Zero Coupo

TTL810,000,000,000 Zero Coupon

PTE10,000,000,000 Zaro Compo

ordinated Loan Parti

U.S.\$300,000,000 6.34%

Notes due October 2037

2100,000,000 7.25 %

Notes due June 2004

Notes due May 2002

W8 000,000,3812A

Notes due April 2001

Notes due July 1999

Notes due May 1999

Notes due January 2027

2150,000,000 7.375%

£200,000,000 7.75%

US\$100,000,000 9 3/8%

U.S.\$300,000,000 6.625 %

U.S.\$200,000,000 6.25%

U.S.SS5,000,000 Floating Rate

U.S.S200,000,000 Floating Rate Subordinated Loan Participation Certificates Due 2001

TTL2,000,000,000,000 Zero Compor

U.S.\$2,000,000,000 Euro Medium Term

U.S.\$1,000,000,000 Secured Euro Medium

\$1,000,000,000 Clobal Medium Term

U.S.S300,000,000 Floating Bate

CanS250,000,000 9.125 per cent.

U.S.\$200,000,000 8.5 per cent.

U.S.\$400.000,000 Floating Rate

JPY40,000,000,000 5.625 per cent. Bonds Due 2003

[PY20.000,000,000 5.875 per cent.

JPY 300,000,000,000 Secured Euro

£250,000,000 9 5/8% Subordinate

U.S.\$258,750,000 2.875 per cent.

U.S.\$300,000,000 Euro Medium Term Notes

U.S.\$50,000,000 3 per cent. Convertible

JPY15,000,000,000 7 per cent. Bonds Du

JPY15,000,000,000 5.05 per cent. Bonda

JPY 500,000,000 6.25 per cent. Secured

JPY 3,500,000,000 7.45 per cent. Secured

U.S.\$5,657,000 12.65 per cent. Secured

U.S.\$8,398,000 10.15 per cent. Secured

£100,000,000 7.625 per cent. Guaranteed

£100,000,000 7.125 per cent. Guaranteed

U.S.S40,000,000 3 per cent. Convertible

U.S.\$731,610,000 1 per crut. Convertible

Japanese Yen 20,000,000,000 5.875 per cent. Bonds Due 2001

Notes due 2003

Notes due 2002

ads Due 2007

Bonds due 2015

es due 2001

Notes due 199

Bonds due 2014

Bonds due 2004

U.S.\$300,000,000 6.625%

U.S.9500,000,000 6.75 %

11.6.8250.000.000 6.875%

Callable Notes due August 2006

PTE10,000,000,000 Zero Coupon / Floating Rate Convertible Notes due 2007

Certificates Due 2001

JPY10,000,000,000 3.85% Bonds Due November 6, 2015

DM225,000,000 5,25% Bonds Due 2001

DM125,000,000 3:25% Bonda Due 2000

presiding over an "incredible shrinking company". Analysts said the agree-

ment was remarkable, coming just two weeks after the formal bid was launched. "Normally investors think it is against their interests to give up so early, but in this case they are mightily relieved," the analyst said. Sears' record has drawn much criticism from the market having underperformed the FTSE-100 by 85 per cent in the last 10 years. However, the 359p bid repre-

to the share price the day before news of his bid plans emerged. The shares closed yesterday 71/2p up at 354p. Both sides claimed to have delivered a good deal for shareholders. Sir Bob, who had claimed Sears Was worth more than 2519m, said the increased cash offer was "in line with the board's

strategy to return value". Wolves lifts cash offer for Marston

Wolverhampton & Dudley Breweries yesterday raised the stakes in the bid battle with rival regional brewer Marston Thompson & Evershed by increasing the cash element of its offer.

Analysts suggested that Wolves had done enough to overcome the so-called Pacman defence launched by Marston two weeks ago. "All being equal the balance has swung back in favour of Wolves - Marston shareholders have now been offered more cash and fewer

shares," said one. Wolves, making its final offer, has lifted the cash element from 182p to 230p for each Marston shars. It also reduced the share element from 0.235 to 0.175 new Wolves shares for each Marston share. Wolves valued the offer at 306.1p a share and its target at £289m against 2282m in November. But the news knocked 7%p off Wolves shares, which ciosad at 427%p. valuing

target at £279m. Marston attacked the revised offer as a further attempt to bounce shareholders in both companies into a hurried decision. Wolves' need for a short-term boost to earnings "has long been apparent," said Nick Letchet, Marston's chief executive

As Wolves moved into action yesterday the ink was scarcely dry on the first offer document from Marston, published late on Wednesday. Marston is offering its own shareholders a special dividend of 123p and Wolves shareholders a mix of 246n cash and two new Marston shares for each Wolves share. Marston shares closed yesterday off 5p at 288%p, valuing the target at £319m.

Marston's offer will lapse if Wolves wins more than 50 per cent of the shares. The closing date for the Wolves offer is now February 4 - the day before Marston's extraordinary meeting seeking approval for its bid.

Wolves said it was hoping to avoid the further costs that would arise if Marston's EGM went ahead. Its own costs have reached more than £16m, and it expects them to total about £30m if its bid is successful.

hands, they bear some of the blame for poor liquidity. Reducing their stakes seems so sensible. But the board has promised Mr Chambers shares or options at the as those he sold, so he can restore his holding. This raises novel corporate governance questions for minority shareholders. At the very least, the company sents a 42 per cent premium should explain why it has diluted their holdings to protect those of Mr Chambers, and what criteria are attached to the

options and shares they have promised him. To cap it all, On-Line admitted last night that the recent share price rise was probably not justified. Such candour would have been welcome before directors sold some shares near the top.

On-Line, a little-known inter-

net games maker, com-

plained 10 days ago that two

directors had reluctantly

agreed to sell shares to allevi-

ate a stock shortage. As the

share price was rising by the

hour, their irritation looked

understandable. But one

director, Clement Chambers,

has since sold 25 per cent of

the company's stock, leaving

this argument looking thin.

As 80 per cent of the com-

pany was in the directors'

In Sears' view, it was all a matter of holding out for a fair price. In reality, Philips & Drew's decision to pull the rug by accepting the £548m offered by January Investments yesterday was the main reason for the retailer's tame acceptance of the raised bid. The proactive P&D has secured a clean exit from a painful investment, at about the right price.

Despite the board's last minute efforts, it could find no

venture capital buyer or corporate white knight prepared to take on the whole group. A break-up could have created 10-15 per cent more value, but investors were in no mood to accept the risks of such a strategy - particularly given the constraints of the bid timetable. It is hard to muster more than half a cheer for Sears, though, given its miserable share price performance this decade.

Sears may be relieved, but there will be losers in this deal A Sears break-up was the best bope for N Brown, the catalogue retailer, to get its hands on Freemans, Sears' home shopping business. If, as is rumoured, January plans to sell Freemans to Otto Versand, of Germany, N Brown faces either a costly auction or a lonely future.

On-Line shows Net volatility

and Christopher Price

On-Line, a small Aim-listed computer games group, gave a vivid illustration of the volatility of Internet-related stocks yesterday, as its shares-plunged 53 per cent to 129p on further share sales by Clement Chambers, its marketing director.

Mr Chambers also showed what a lucrative market the company's executives are more than £1m in share disposals in the past 10 days.

reversed the rise since Monday, but the closing price to 14 per cent. was still 10 times its level as recently as January 4.

On-Line put out two statesaid the shortage of shares in the market had "forced"

his stake. After the marketclosed. On-Line said although it had struck some minor deals, the share price increuses reflected investors' valuations of the company in comparison to US internet stocks.

Mr Chambers to sell some of

Mr Chambers' latest sales of 370,000 shares at prices, between 150p and 250p. means he has made eight such disposals since January 11, when the company said operating in when it he had "reluctantly" sold emerged that he has made 50,000 shares at 30p for the sold 820,000 shares for The share price fall £1.14m, cutting his holding, from more than 38 per cent,

The company said it would issue Mr Chambers with "options or shares at the ments yesterday. The first same price at which the shares were released to the market".

これが機能数額

4 14 19 19

9

ない。

L&G lifts new business figures

by Christopher Brown-Humes

A near doubling of new pension fund business added sparkle to a strong set of 1998 new business figures from Legal & General yester-

£11.3bn (\$18.6bn) in new pension fund mandates last year, up 87 per cent on 1997. It now boasts it is Europe's fastest growing fund manager, helped by the strength of its index tracking business. It took £2bn in new mandates in 1996, rising to 24bn in 1996 and £6bn in 1997.

L&G and Barclays Global

largest index-tracking pension fund managers. Worldwide new business at the group rose 21 per cent

• The UK life and investment operations of Zurich Financial Services yesterday The life assurer received announced an 18 per cent increase in new business during 1998 to £435m (\$718m), writes Andrew Bolger.

to £494m.

ZFS was the product of last year's £33bn merger of BAT's financial services business and Zurich Group, Europe's third largest insurer. The figures include UK results from life companies Allied Dunbar, Sterling Investors are Europe's two Assurance and Zurich Life.

Zeneca moves to hasten merger with Astra

By David Pilling in London and Tim Burt in Stockholm

Zeneca of the UK has taken another step towards combining with Astra of Sweden through a \$35bn merger by calling an extraordinary meeting on February 18 to seek shareholders' approval Analysts said the merger

had reached its "danger period" in terms of a possible counter-bid for Zeneca. with the focus on Glaxo Wellcome. Sir David Barnes, Zeneca's chief executive, said: "Hypothetically it is possible for someone to act as an interioper. But I don't think that is likely to hap-

.Glaxo or anyone else would "have to show that

there were real, enduring long-term prospects that were better for Zeneca shareholders than the transaction we have proposed", said Sir David, who will become executive deputy chairman of the enlarged group.

Zeneca's offer document, issued yesterday, revealed the cost of the transaction at a total of just over £100m (\$165m) for both companies. Zeneca, which was advised by Goldman Sachs will pay £58m, with Astra, advised by Morgan Stanley, paying Skr550m (\$70m).

Sir David said Astra and capacity to work together by issuing the offer document

The combined company, which will have half its sales in the US, will account in dollars. Shares will also be denominated in dollars, but 3 UK investors will receive their dividends in sterling. The deal has been structured so Swedish shareholders do. not have to pay stamp duty. Astra said there would be restructuring charges of

about SKr9.4bn, to be taken against AstraZeneca's 1999' Zeneca announced pre-tax

profits for the nine months to September of £845m, down." Zeneca had proved their £4.15bn (£3.95bn). To har monise dividends, Astra will only 27 working days after the deal was announced.

Skr1.90, while Zeneca will pay a second interim of 28p.

54.2 7.9L 0.15† 1.52† 15.6 2.3 6.6L (23.8) (55.6) (4.1L) (0.14) (1.64) (15.6) (10.3L) (17.52) (0.16) (62.5) (21.6) (14.7) (6.68) (0.267) (8.88) (618) (712) (13.4) (61.9) (129) (1.78L) (0.026) 12.1 585 608 9.4 70.4 5.3 (0.394**4**) (9) (0.2) Yr to Sept 30 8.25 15.2 6 miths to Oct 31 Yr to Sept 30 6 miths to Oct 31 (3.52L) (3.64) (1.12) (584) 4.37 0.634 4,150 Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge, credit. †On increased capital. Aim stock,

Notice of a Change of Agent to the Holders of Each Issue of Bonds/Notes Listed Below

A\$100.000,000 8.23% Guaran

Notes 1995 due 3 November 2000

U.S.\$100,000.000 3.5 per cent. Curant

Ir£1,250,000,000 Euro Medium Term Note

£100,000,000 12 per cent. Bonda 2014

ledium Term Note Programme Series 18 "E" DEM9.000,000 Non-Recourse

Yen2.000.000.000 Non-Recourt

JPY10.000,000,000 ? Per Cent.

JPY50,000.000.000 7.3 Per Cent.

U.S.\$75,000.000 Suboro

275.000,000 10 3/4 per cent.

JPY5,000,000,000 Variable Rate

Can\$100,000,000 8.375 per cens. Notes Dua 2003

Can\$175,000,000 8.75 per cent.

U.S.\$1,000,000,000 Euro Medium Term

A\$100,000,000 10.5 per cent. Notes Due 1999

A\$175,000,000 9 per cent. Notes due 2002 US\$3,000,000,000 Euro Medium Term

U.S.\$400,000,000 6.5% Bonds Due 2003

Floating Rate Notes

Notes due 2002

2200.000,000 10,375%

2200,000,000 8.75%

Cuaranteed Bonds Due 2002

£125,000,000 9% Guaranteed

Programme for the Issuance of Debr

U.S.\$1,000,000,000 Floating Rate Notes due 1997

Can\$250,000.000 tt.5 per cent.

£100.000.000 11.625 per cent.

U.S.\$2,000.000,000 Note Issuance

U.S.S10.000,000,000 Programme for the

275.000.000 10.75% Bonds Due 2002

(originally issued in the name of Weish Water PLC)

£125,000,000 9.5% Bonds Due 2016

Insurance of Debt Instruments

ITL150.000.000 8% Subordin

Rate Notes Due April 2005

Due November 2003

Notes due March 2004

£150,000,000 8.75% Bonds Due 2006

U.S.\$1.000,000,000 Programme For The

U.S.S200.000.000 Subordinated Floating Rate Notes Due August 2002

U.S.S300.000,000 Subordinated Floating

CanS250.000.000 6.875% Subordinated

U.S.\$250,000,000 Subordinated Floating

Book due 2000

U.S.\$10,000.000,000 Non-Recourse Euro

Yen700,000,000 Non-Recourse 5 per cent.

Yen3.000,000,000 Non-Recourse Floating Rate Notes due October 2000

U.S.\$5,000,000 Non-Recourse Floating Rate

NOTICE IS HEREHY CIVEN to the holders of each issue (the Issue) of Bonds/Notes listed below (the Notes) of the relevant issuer listed below (the Issuer) that with effect from 22 February 1999 (the Effective Appointment Date), the relevant offices/affiliates of Morgan Guaranty Trust Company of New York (Morgan Entities) will resign from their respective agency roles in relation to the Issues listed below and that branches/subsidiaries of Citibank, N.A. located in the same cities as the relevant Morgan Entitles will be appointed in their place (Citibank Entities). The Citibank Entities replacing the Morgan Entities in the respective agency roles in relation to the Issues listed below will be Citibank, N.A., London office, Citibank, N.A., Paris office, Citibank. N.A., Brussels office, Citibank, N.A., New York office and Citibank AG, Frankfurt office as the case may be. The addresses of the various Citibank Entities are listed at the end of this notice.

McDonalda Corporation

McDonalds Corporation

McDonalds Corporation

Merck & Co., Inc.

Merck & Co., inc.

Morgan Guaranty GmbH

Morgan Guaranty Trust Company of New York

Morgan Guaranty Trust Comp of New York

Morgan Guaranty Trust Compar of New York

Morgan Guaranty Trust Company of New York

Morgan Guaranty Trust Compan of New York

Morgan Guaranty Trust Company of New York

Morgan Consumty Trust Company of New York

Morgan Cuaranty Trust Company of New York

Nacional Financiara S.N.C. (acting through its Grand Cayman Branch)

Nacional Financiera S.N.C. (acting through its Grand Cayman Brane

Prime Euro Investment Limited

Region of Lazio

Republic of Austria

The Royal Bank of Scotland plc

Shangri-La Asia Capital Limited

Toshiba Ceramics Co., Ltd.

Toyo lak Mig. Co., Led.

Toyo lak Mig. Co., Ltd.

Universal Five Limited

Universal Five Limited

Universal Five Limited

Welsh Water Utilities Finance Plo

Welsh Water Utilities Finance Plc

Zurich Insurance (Jersey) Limited

Yamato Transport Co., Ltd.

Sharp International Finance (U.K.) Ple

ABN Amro Australia Limited

Advan Co., Ltd.

Allied trish Banks, p.l.c.

Anglian Water PLC Augus Limited and Tarquin Lin

Angus Limited

Angus Limited

Asshi Breweries, Ltd.

Axa Re Finance S.A.

Banque et Caisse d'Epargue de l'Etat, Luxembourg Banque et Caisse d'Epargue de

Banque Nationale de Paris

Banque Nationale de Paris inque Nationale de Paris Banque Nationale de Paris Bayerische Motoren Werke Aktiengesellschaft Cable and Wireless International Finance B.V.

Cable and Wholess Public Limited Cable and Wireless Public Limited Company Castle Transmission (Phoance) plc

Compagnie Financière de CIC et de l'Union Européene The Kingdom of Denzmark

The Kingdom of Denmark The Kingdom of Denmark

Eclipse Securides Limited (Formerly BiF Limited) Exe Finance Company 8 V.

Hyder ple ING Verzekeringen N.V.

J.P. Morgan & Go. Incorporated

J.P. Morgan & Co. lucorporated J.P. Morgan & Co. Incorporated

J.P. Morgan & Co. Incorporated

J.P. Morgan & Co. Incorporated J.P. Morgan & Co. Incorporated

J.P. Morgan & Co. Incorporated

J.P. Morgan & Co. Incorporated

J.P. Morgan & Co. Incorporated

Kingdom of Sweden Kingdom of Sweden Kingdom of Sweden Leo 2 Plc

Leo 2 Plc

Lives XXVII Limited

Malaysia

McDonalds Corporation McDonalds Corporation

5 Carmelite Street
London EC+Y OPA, U.K.

Cilibank, N.A.

P.O. Box 18055

22 January 1999

Morgan Guaranty Trust Company of New York

Citicentre. 19 Le Parvis

Citibank, N.A. 111 Wall Street, 5th Floor Zone 2, New York NY 10043, L.S.A.

مكذا من الاجل

Hyder ple

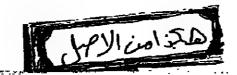
Rate Notes due November 2002 USS600,000,000 Reset Notes ITL250.000.000,000 8.95% Step up NLG230,000,000 6% FFR1.500,000,000 6.625% JPY10,000.000.000 2.52% J.P. Morgan & Co. Incorporated AUD100.000,000 6.75% Notes due February 24, 2000 J.P. Morgan Australia Limited £100,000,000 9.75 per cent. Loan Stock 2014 £50,000,000 13.5 per cent. Loan Stock 2010 £100,000,000 11 per cent. Loan Stock 2012 Class A2 £313.000.000 Mortgage Backed Floating Rate Notes due 2039 ing Rate Notes due 2032

Class B 254,000,000 Mortgage Backed Floating Rate Notes due 2032 JPY5,000.000,000 Secured Variable Rate

U.S.\$650.000.000 Floating Rate DM200,000,000 2,50% Bonds Due 2002 U.S.\$401,895,000 Medium Term Notes.

Building 726 1931 Bruenzgo Brussels, Belgiun

Bonds Due 2003 Neue Mainzer Strasse 75 60311, Frankfurt am Main



On-Line EQUITIES

-- 41

1272

1002

.

. Santa . train :

EURO PRICES

Investors start glancing towards exits

EUROPEAN OVERVIEW

By Bertrand Benoit

pects at home closed about 1 Meanwhile, more evidence per cent lower after the Brazilian Real resumed its fall.

Associated about 1 Meanwhile, more evidence of economic slowdown in the UK service sector had hit inside and outside the euroPTSE Eurotop 300 lost merce said domestic soles in pects of interest rate cuts, 15.71 to 1.214.21, while the service sector had hit inside and outside the euroPTSE Eurotop 100 settled Section 100 settle

the Brazilian parliament to pulling out.

FTSE Ebloc 100 "

zilian Real resumed its fall Germany and the UK left a six-year low.

yesterday, rekindling fears of economic stownown in zilian Real resumed its fall Germany and the UK left a six-year low.

"With the market trading of a crisis in emerging whether to rush for the exit at 22 times earnings, the bad end of the comfort zone," 13.49 to 1,026.56.

Nestlé lost €62.30 to

a fresh dollar flight. The ness climate index yester- Alex Brown, Real was down 6.5 per cent day, down 0.3 point to 91.4 Other anal

FTSE Actuaries Share Indices

Nervous European markets against the dollar to R\$1.70 from November, while the said such bearishness was count to the US." facing poor economic pros- as European markets closed. British Chambers of Com- unwarranted given the pros-

The green light given by fall before cashing in and for February-March could pean equity strategist at \$1,591.52 on news of disaphe Brazilian parliament to pulling out. \$\text{company results we expect pean equity strategist at pointing sales in 1998, send-

European series

the government's austerity The Ifo institute published per cent," said Ian Harnett, too early to pull out because programme failed to prevent its December German busi- European strategist at BT of the phenomenal liquidity Other analysts, however, trades at a 30 per cent dis-The FTSE Eurotop 300 lost

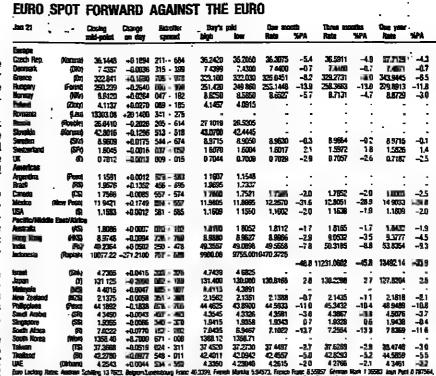
of economic slowdown in the UK service sector had hit inside and outside the euro- : FTSE Eurotop 100 settled

ing shockwaves across the Assau food sector. Danone lost €11.40 to €220.60, while Unilever shed €2.50 to €67.95.

lever shed €2.50 to €67.95.

France Telecom fell on profit-taking after Wednesday's rise, closing 20 cents off at £82.35, while Novartis lost €97.50 to €1,694.51 on lower-than-expected sales.

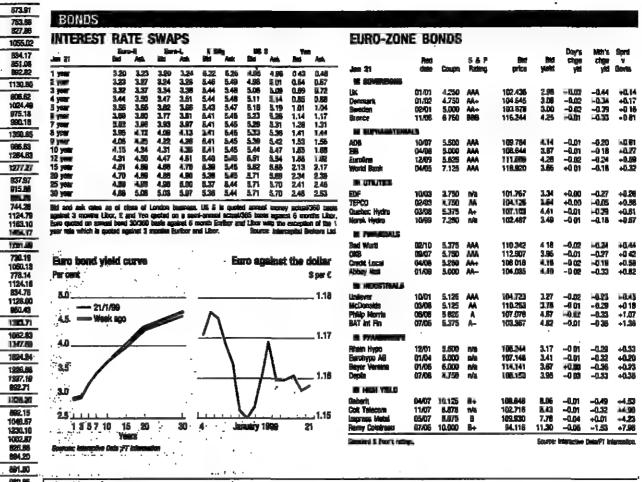
Zeneca, about to merge with Astra, lost 60 cents to €41.02 amid speculation of an imminent counterbid from Glaxo Welicome or Rocche.



37 4497 42 4557 42615

CURRENCIES & MONEY

Yfield grots % 20 80 201 FISE Eurosop 300 FISE Eurosop 100 FISE Eurosof FISE Eurosof FISE Eurosof FISE Eurosof 2.24 2.31 2.01 2.94 2.33 1214.21 2790.23 1028.58 1144.09 1200.17 -1.28 -1.36 -1.39 -0.27 -0.32 ~16.71 ~38.41 ~13.49 ~3.08 ~3.91 ~4.66 0.28 1.95 0.24 0.80 1.17 0.80 FTSE Eurotop 300 Fundáno -15.65 -13.34 -15.89 -17.06 FTSE Eurolog Industry Rectors 834.76 -0.96 -8.26 3.43 -1.31 -13.69 2.80 0.15 1055.02 -11.30 -4.00 -2.52 9.16 834.17 0.00 851.08 0.00 862.82 SHERAL HOUSTEAUS 1107.12 -0.28 -2.84 EAN 0.13 1130.80 795.84 Bett police Change 97.060 97.140 97.195 98.940 +0.015 +0.010 +0.015 +0.015 CYCLICAL CONS 60008 131456 -0.81 -10.72 2.50 obles 977.57 -0.97 held Goods & Teste 1273.75 +0.12 +1.48 0.00 MON-CYC COMS 60008 1243.02 -1.69 -23.96 0.05 1277.27 -3.46 2.81 -33.76 1.70 -3.46 6.50 411.00 1.21 -10.57 -18.70 1.10 -27.59 3.30 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Mar Acr Jul 0.015 0.080 0.080 918.15 0.235 0.235 Mer Apr Jun 0.245 0.170 0.190 0.385 985.22 882.75 743.34 1115.77 1156.82 1435.42 CYCLICAL SERVICES 1244.87 -0.36 -1.39 - 2.45 0.67 1701.49 722.08 +1.18 1077.91 -0.58 762.29 -2.77 1112.36 +0.38 808.47 +1.77 1110.18 -0.78 943.04 -1.20 Distributors Geomet Retailers Lethers Entertain & Holein Macin & Produgraphy Resis, Pubs & Brawerian Bupport Stryless Transport Open Set price Change High Law 2824.0 2808.0 -41.0 2839.0 2805.0 2812.0 -41.0 Est. vol. Open int. 8627 1344.37 . -2.15 -29.52 9.00 -5.99 -33.57 Food & Date Res 1929.07 -1.64 -25.MI , 2.89 3.35 1824.24 -2.10 -0.86 +0.19 -25.45 -18.58 +1.53 1184.96 1213.49 947.90 2.96 1.65 6.25 3,42 1*.98* 0.90 1203.81 -1.20 -11L00 2.54 . 0.13 579.48 -1.63 -13.68 3.34 1077.05 -1.05 -10.00 1.35 1274.33 -0.77 -40.05 1.07 179.18 -0.24 -2.31 1.63 570.78 -2.59 -10.18 1.63 689.68 -0.10 -0.16 2.56 0.18 0.00 0.00 OTHER INDICES Jan Jan Jan 1986/9 21 20 18 High Low 889.39 -0.34 -3.05 1.16 11.00 891.00

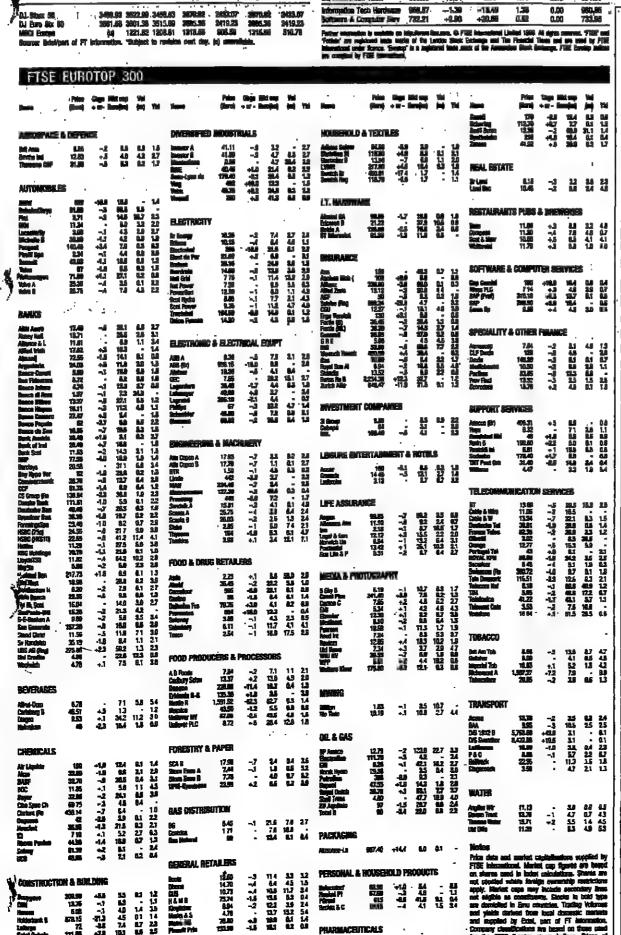


G lifts new iness figures

-Line shows

t volatility

ves to hasten



Euribor momentum LIFF

LIFFE has over 90% of all Euro money market business. We're in.

Following an innovative auction, LIFFE has seized the initiative in Euribor contracts, with the successful conversion of **Three-Month Euromark** positions into LIFFE **Euribor contracts.**

To find out more information . . .

Bloomberg **Telerate**

Bridge Station

+44 (0) 171 379 2419 http://www.liffe.com ERA <CMDTY> CT <GO>

The following designated Market-Makers support LIFFE's Euribor contracts:

Futures

Phoenix Futures Limited, acting on behalf of FCT Europe Ltd SGF Futures & Options, acting on behalf of The Chase Manhattan Benk

Options

FCT Europe Ltd TradeLink LLC

Think Euribor, think LIFFE.

No LIFFE or LCH transaction charges • Strips and strategy trading . Margin offsets



The London International Financial

Sega convertible to raise Y80bn

By Variet Boland

Sega, the troubled Japanese computer games group, has set out to raise Y80bn in a convertible bond issue to help finance production and distribution outside Japan of its Dreamcast game, seen as a make-or-break product for

the company. Sega is issuing Y30bn of convertibles targeted at Japanese retail investors and Y50bn separately aimed at international investors. The issue is the biggest so far and follows a resurgence of issuance in the country's Floating convertible bond market.

The Japanese convertible bond market, one of the large to the world has been rate issues est in the world, has been slack in the past two years as share prices and interest rates have collapsed. But so far this year, the market has seen more issuance than in all of 1998 because of the recent jump in Japanese government bond yields.

Proceeds from the Sega some will be used to finance the launch of Dreamcast in Europe and the US, which is expected in September.

Sega has to increase the production and distribution of Dreamcast, and the money will be used to create software alliances and create a distribution network," said Nomura International, lead manager and book-runner.

This was a little tighter than The launch of Dreamcast a bond of the same maturity issued by Dresdner this week. Commerzbank's deal in Japan last year was hit by capacity problems. It competes directly with Sony's 12 per cent was bought by duced by Nintendo.

Sega has Y150bn of convertible bonds maturing over the next two years. Its new issue will be priced next Wednesday. The Y30bn piece has a life of seven years; the Y50bm tranche of four years.

Brazil factor boosts prices

BENCHMARK BONDS By Arkady Ostrovsky in London and John Labate in New York

The Brazil factor returned to haunt the markets yesterday, pushing up government bond prices and denting equities as investors sought the greater safety of the fixed-income markets.

US and European bonds per cent against the dollar. half a percentage point. The renewed weakness of the currency is unsettling. Investors have been relaweather its crisis; further

come to

the fore

By Khozem Merchant

Concern over Brazil is

taking the shine off fixed-

rate notes and, together with

underpinning issuance of

floating-rate notes. Commerzbank led the way

yesterday with a five-year

\$1bn note priced to yield

Libor plus 14 basis points.

sold mainly in Europe, but

A strong flow of redemp-

tions is also supporting

demand for FRNs. A \$2bn

Asian commercial banks.

NEW ISSUES

make the government's task interest rates cuts by the harder, analysts say.

Brazil's Brady bonds fell sharply, despite the approval by parliament of a bill to increase civil servants' pen-gion contributions. The benchmark "C" was nearly \$5 weaker in afternoon trading at 54.125/54.75, and other Brady markets also fell. Argentine FRBs were down moved higher as the Brazil- one percentage point at 79.25 ian Real tumbled another 6.5 and Mexican PAR bons fell

US Treasurles led the main markets higher, further boosting the European tively sanguine up to now sector, which was already in about Brazil's ability to positive territory following a falls in the value of the Real the European economy that

STERLING

limatora & Binoloy

E GWEE FRANCE

LEW Capital Markets

The redemption of a £150m

bond next month also

encouraged Bradford &

Bingley, a mortgage lender,

to issue fresh paper. Its

£400m FRN was the largest

ever by a mutual. Bradford

& Bingley retains its mutual

status.

unlike Abbey

New international bond issues

getting stronger.

In early afternoon trading the 30-year US Treasury was building, although it was up 1 to 1012, sending the unlikely the bank would yield to down to 5.128 per react too quickly. Interest cent. Among short-term issues the 10-year note was % higher at 100%, yielding 4.685 per cent, and the twoyear note was up & at 100k. vielding 4.806 per cent.

European markets had taken their one from a sur- rose 0.50 to 120.08. vey by Germany's Ifn institute that showed business confidence worsening. Ifo's business climate order fell to series of gloomy pictures of 91.4 in December from 99.6 a

yield 12% basis points over

Cades, the state-owned

body that manages France's

social security debt,

launched a five-year €1bn

issue that will be priced

today. Pricing was delayed

until after the auction yes-

terday of £3.5bn of French

government notes, which

provided the reference price

three-month Libor.

council met yesterday but European Central Bank and left European interest rates the Bank of England was unchanged. But analysis said the case for rates to fall over the medium term was rates in euro-zone countriés

stand at 3 per cent. The March futures contract on German bunds rose 0.46 to 117.52 in Frankfurt trading while in London the March future on UK gilts

The catalyst was a survey showing that the gloom that has gripped the country's manufacturing sector has spread to services, suggest ing a wider slowdown.

The bond is likely to carry

the same yield spread as that established at the auc-

tion: about 12 basis points

over French government

bonds. It is expected to be

relevant Treasury; yester

incremed to about 63bm.

Kilcollin resigns as president of CME

By Midd Talk is Chicago

In a surprise move, Rick Kilcollin, president and chief executive of the Chicago Mercantile Exchange, one of the two big US futures exchanges, yesterday announced his resignation. Mr Kilcollin, who has worked at the exchange

since 1961 apart from a brief period with Wells Fargo Nikko Investment Advisors in the mid-1990s, will step down in two months, aithough he has offered to stay longer if a successor has not been found.

Yesterday, he linked his move to the reorganisation under way at the CME, saying he had largely met the goals he set when taking his ob two years ago.

Last week, by a wide margin, members approved the CME board's proposal to introduce side-by-side electronic and open outcry trading of its flagship eurodollar contracts this year.

Other aspects of the strategic plan, announced last year, involve introducing more electronic order routing to the trading floor, and possibly forming a strategic alliance with other participants in the derivatives/technology industry and convert ing to a for-profit company. "It was a logical opportu-

nity to look at what I wanted to do going forward," Mr Kilcollin said of the membership vote. "It's a rather personal decision ... Staying would be marking time". Scott Gordon, CMR chairman, said Mr Kilcollin would

be "sorely missed". Italy added \$1bn to a \$1bn Mr Kilcollin, who first worked as the CME's chief note issued last year. The economist and was then original bond was priced to chief operating officer yield 62 basis points over the between 1990 and 1994, said day's was at 49 points over. he had no specific plans.

Yen Libor falls as banks leave panel

Capital Markets Editor

The Libor borrowing rate in Japanese yen dropped sharply yesterday as a result of the decision to eject two Japanese banks from the panel that calculates the daily benchmark.

The two banks - Sakura and Tokai - were dropped from the 16-member committee of banks because of their declining presence in the international yen lending markets

Controversy had arisen over the accuracy of the yen inter-bank borrowing rate owing to the presence of eight Japanese banks on the committee. Japanese banks have been dogged by higher borrowing costs - the so-called "Japanese premium" - for several years due to their deteriorating

creditworthiness. This meant the eight banks were supplying con-siderably higher quotes than their eight non-Japanese counterparts. The Libor rate sharply again. - calculated by eliminating the highest and lowest four quotes and taking an average of the remaining eight was thus considered to be artificially high.

"Most derivatives contracts and international loans use Libor as a reference rate so many market players feel they are paying too much," said one banker.

However, some banks, including one or two western ones on the 16-member committee, believe more than two Japanese banks should have been ejected. The effect - resulting in the largest daily fall in the yen Libor rate for several

INTERNATIONAL BONDS

months - was mitigated by Norinchukin, a Japanese bank, being invited to fill one of the vacancles.

Bank of China and Citibank also left the panel, but for different reasons. The other new entrants are Deutsche Bank. Rabobank and WestLB. Most bankers have reacted

positively to the decision to reduce the Japanese presence on the panel to seven They also highlighted the fact that Norinchukin has credit rating of A, higher than the BBB ratings of Tokai and Sakura. This suggests Norinchukin will be quoting a lower inter-bank borrowing rate than its pre-

The British Bankers Association, which manages Libor in all currencies, says it plans to review the compo sition of all currency panels. "at least once a year". This means the yen review panel could be reconvened before next January if the Japanese premium started to widen

The Japanese premium has dropped from a high of 100 basis points last year to about 45 basis points this month owing to tentative moves by the Japanese go ernment to restructure it banking sector.

However, the premium could start to rise again before the end of the Japanese financial year in March, when banks will be scrutinised by shareholders and regulators.

The Japanese banks that remain on the Libor panel are Tokyo-Mitsubishi, Sumitomo, Sanwa, Industrial Bank of Japan, Fuji and Dal-Ichi Kangyo.

SCE 44118

National, which converted to Canadian bond matures in February while asset-backed a plc bank and recently bonds totalling \$1bn are issued a £2bn FRN. Yesterredeemable this month. day's issue was priced to WORLD BOND PRICES BENCHMARK GOVERNMENT BONDS Red Bid Bid Day cog Wik chy Month Year Date Coupon Price Yest yield yield only yit chy yit 780 -0'05 -0'0! 503 +0'0! -0'03 8,000 100,2200 4,81 -0,00 +0,12 +0,04 -0,07 8,000 107,4500 4,00 -0,00 +0,07 +0,03 -0,36 4,000 101,4800 ES2 -0.62 -0.06 +0.16 -0.85 8,000 118,3600 1.86 -0.02 -0.04 -0.12 -1.37 2.92 -0.01 -0.04 3.42 -0.02 -0.09 4.000 V(1.500) 7.790 125.6000 3.00 3.29 3.87 4.80 8.900 117.4500 4.100 113.4400 1.800 100.1380 2.700 100.5710 8 759 104.4800 6.000 118.1400 | Part | +0.48 Net -0.74 Net -0.72 Net -0.75 Spai -0.85 Spai -0.85 Sed -1.03 UK -0.85 Sed -1.03 UK -0.83 Sed -0.83 Sed -0.83 Sed -0.83 Sed -0.84 Sed -0.85 93,2081 165,4101 28,5000 9,58 5,92 39,97 +0.07 +0.07 -3.06 +0.19 +1.00 +0.20 11.45 16.52 10.97

103,8834 91,0702 101,6795

105.1914 92.8441 91 5713

67.5000 55.2500 75.3750 63.1250

838+ 88+ 888-

7.05 9.82 7.47

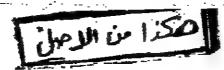
5.40 9.72 11.57

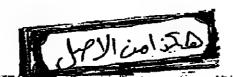
+0.06 +0.12 +0.12

+0.05 +0.12 +0.22

rance							
NO INCH	Cons	Bet price	_		Len	Bat. val.	Open Isl
	112.00	113.00	+0.23	113.15		37,555	90,825
t LONG TE	MA BING I	OND OFFICE		<u>. </u>	-	- PRTS	
Wint 18	Feb	-		•	Peb " 8.01	Mar 0.12	
Ti Už	1.91 1.01	21	ið		0.08 0.14	0.27	
13	0.36	6.7	6	-	0.48	0.49 8.66	
at. wat. later, C	allic tota Petit	ply . Physical	ander almo pa	1, 086 10	PRIO ANG		
		RIAN DITT	erith :	1007ER 000	1000s of 16	rins.	
1000	Open	Sett price	(Saude	iligh	Low Line	Ent. vol	Open int
	117.21	117.52	+0.46	117.58	117.13	483,171	357,986
: gpan		-	SHARE AN	، المطلوم ا	100%		
tries	-		18 -			PRIS -	
rice 1708	Feb. 0.42	NA CKB	o 0	101	0.30		
1760 1860	0.07 0		2 0	L16 L59	0.61 0.91		
L vol. 1601,	Calls D Pala	C. Province di		, Callo O Pai	• •		
NOTTONAL		DUND (BOR) Pariones	(070)	14251,000 1	100ks of 100	ж
iar .	Opurs 108.59	Sett price 109.71	Change +0.17	High 109,72	Low 100.58	Est. 10 159,164	Open Int. 212,466
	146-00	100.71	+4.17	/UNL/Z	104/20	106,104	416,495
I HOTTOGIAL	LPS STAN	PRITTERS		4.0% DM2	50,800 point	of 100%	
	Open	Set price	Change	High		Bat. vol	Open Int
L HOTTONAL	LTB \$100	102.33 PUTUMES (+0.11 LIFTS* 10p	4.5% DM	250,000 pain	0 is of 100%	1086
	Opers	Sett price	Change	High	Low	Est. vol	Oper let
ler lee 170000 UP	103.45 APT. AE Spi	103.38 * baseus Pgs	+0.18 : and the prin	183.45 400 day.	108.45	25	755
				-			
				•			
tally Lactionse	. FITALIAN A	01/1. BOR B	erity Futh	nes Life)" Lina 200m	1800a of 1	100%
HOTHORNE	Open	Self. price	Change	High	Low	Est. wit	Open let
HOTHORNE							
er	Open 115.01	Sett price 115.18	change +0.12	Hgh 115.43	Low	Est. wit \$719	Open lat. 42581
E LIZETANI E	Open 115.01	Set price 115.18 (STP) FUR	+0.12	High 115.43	114.94 114.94 Lina200m 10	Est. wit \$719	Open lei: 42581
ETTALIAN E	Open 115.01 10VT. BONK	Set price 115.18 (STP) Ferri CAL	Charge +0.12 stes OPIO	High 115.43	Low 114.94 Lina200m 10 Pale 0	Est. wd \$219 Other of 1007 PRES. —	Oper let: 42531 %
E TENLAM 6	Open 115.01 10VT. BONG	Sett price 115.18 (STP) Fett CAL	Change +0.12 sites OPTHO 1.5 0.54 0.20 0.15	High 115.43	Linu 114.94 Linu 200 pp. 10 Path 0 0.36 0.98	Est. vol 4719 Other of 1009 PRES.	Oper let: 42581
E TEXTEMAN 6 ETTALIAN 6	Open 115.01 10VT. BONG	Sett price 115.18 (STP) Fern CAL	Change +0.12 sites OPTHO 1.5 0.54 0.20 0.15	High 115.43	Linu 114.94 Linu 200 pp. 10 Path 0 0.36 0.98	Est. vol 4719 Other of 1009 PRES.	Oper let 42531 %
HOTTOMAL FITALIANI 6 Charles Good GOO L val. tolal, (Open 115.01 1097. BORD 0.	Sell price 115.18 (STP) First (STP) First (AL))) Previous siz	Change +0.12 	High 115.43 HHS (LIPPE)	Linu 114.94 Linu 200 pp. 10 Path 0 0.36 0.98	Est. vol 4719 Other of 1009 PRES.	Oper let 42531 %
E TTALAM C the 1900 600 L val. total (Open 115.01 OVT. BONG D.	Sell price 115.18 (STP) FERM int 12 3 3 Previous 42	*0.12 *0.12 *0.12 *0.12 *0.15 *0.20 *0.15 *0.10 *0.15 *0.10 *0.15 *0.10 *0.15 *0.10 *0.15 *0.10 *0.15 *0.10 *0.15	High 115.43 HIE (LIPPE) Calls © Pasi	114.94 114.94 Linazion 10 Pole 0 6.36 0.98 s 1006	Est. vol. 4279 Other of 1909 PRES. —	Oper let: 42581
FITTELEASE (TOTAL LASS (TOTAL	Open 115.01 1097. BORD 0.	Sell price 115.18 (STP) First (STP) First (AL))) Previous siz	*0.12 *0.12 *0.12 *0.12 *0.15 *0.20 *0.15 *0.10 *0.15 *0.10 *0.15 *0.10 *0.15 *0.10 *0.15 *0.10 *0.15 *0.10 *0.15	High 115.43 HHS (LIPPE)	Linu 114.94 Linu 200 pp. 10 Path 0 0.36 0.98	Est. vol 4719 Other of 1007 PRES. —	Oper let: 42581
RETTORAL ST TTALLAND S She ice SUC SUC SUC SUC SUC SUC SUC SUC SUC SUC	Open 115.01 OVY. BONG D. Calls & Page Open	Set price 115.18 115.18 (STP) Field 10 (STP) Field 12 12 13 13 14 15 15 16 17 17 18 18 18 18 18 18 18 18 18 18 18 18 18	+0.12 mics ormo 15 iiiar 0.54 0.15 iii qual id.	High 115.43 HIS (LIFFE) Calls & Pas (1003,000	Line 114.94 Line 200m 10 Pale 0 0.00 0.00 0.00 0.00 0.00 0.00 0.00	Est. vol.	Open let: 425311 % lifer . 1.25 1.62 0.67
HITTOMAL FITALIAN 6 TO BOO BOO BOO BOO BOO BOO BOO BOO BOO B	Open 115.01 OVT. BONG D. Code o Page Open 116.13	Set price 115.18 1(619) Filth 12 12 13 10 10 Pintone in 10000 Pinton 118.44	Change +0.42	High 11548 ME (LIFFE) Call, 0 Per C109,000 Page 118,47	Low 114.04 Linization 10 Path 0 0.36 0.56 0.56 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50	Est. vol.	Open let: 425311 % lifer . 1.25 1.62 0.67
E TITALIAN C ETTALIAN C ETTALIAN C ESTA SIGNA ESTA SIGNA ETTALIAN C ETTALIAN C ETTALIAN C	Open 115.01 OVT. BONG D. D. Date 9 Page Open 116.13	Set price 115.18 (GEP) FERM 12 12 13 10 10 10 10 11 11 11 11 11 11 11 11 11	40.12 40.12 MES OPTHO 1.5 MES 0.30 0.15 0.30 0.15 Thomas at Change +0.42	High 11548 MC (LIFFE) Cols, 0 Per C103,000 Phys 118,47	Line 114.04 Line 200m 10 Path 0 0.36 0.56 0.56 118.04	Est. vol. 8719 Other of 1009 PRES. —	Open int. 42551 Market 1. 1.25 1.25 1.27 Open int. 22,456
FITTELIAM E TOTALIAM E TOTAL	Open 115.01 OVT. BONG D. Code o Page Open 116.13	Set price 115.18 (SDF) First ist 12 2 3 3 2 Previous 42 2 5 Set price 118.44 LT FUTTIME 109.13	Change +0.12 mer +0.12 mer +0.12 mer +0.40 mer +1.40 mer	High 11548 ME (LIFFE) Call, 0 Per C109,000 Page 118,47	Low 114.04 Linization 10 Path 0 0.36 0.56 0.56 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50	Est. vol.	Open let: 425311 % lifer . 1.25 1.62 0.67
F TTALMAN Comments of the comm	Open 115.01 OVT. BONG D. C. C. S-ANCES Open TIA.13	Set price 115.18 (679°) First the 12 2 3 3 2 Previous in 12 3 4 First	Change +0.12 Change +0.42 Change +0.44 Change	High 11543 Mic (LIPPE) Calls G Per C109,000 Page 118,47	Low 114.94 Linazion 10 Rub 0.26 0.26 0.28 118.04	Bit. vol. 8719 Other of 1009 PRES. — Est. vol. 24,534	Open int. Commint. Commint. Commint. Commint. Commint. Commint. Commint.
E TTALLAN C STALLAN C	Open 115.01 OVT. BONG D. C. C. S-ANCES Open TIA.13	Set price 115.18 (SDF) First ist 12 2 3 3 2 Previous 42 2 5 Set price 118.44 LT FUTTIME 109.13	Change +0.12 Change +0.42 Change +0.44 Change	High 11543 Mic (LIPPE) Calls G Per C109,000 Page 118,47	Low 114.94 Linazion 10 Rub 0.26 0.26 0.28 118.04	Bit. vol. 8219 Other of 1009 PRES — Est. vol. 24,534 Bit. vol. 0	Open int. 42591
E ITTELIAN C ETTELIAN C ETTE	Open 115.01 OVT. BONG D. D. S. O Page 15.12 Open TIE.13	Set price 115.18 (GDP) First (GDP) First 12 2 3 3 3 4 5 5 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	Change +0.42 Change +0.42 Change +0.42 Change +0.42 Change +0.42 Change +0.45 Change +0.55	High 11543 WE (LIPPE) CHO,000 Page 11847 High	114.94 114.94 114.94 114.94 10.95 10.95 118.94 118.94 118.94	Est. vol. 24,534 Est. vol. 24,534 Est. vol. 4189	Open int. Class int. St. Class int.
ETTOMAL ETT	Open 115.01 OVT. BONG D. D	Set price 115.18 (STP) First 15.18 (STP) First 12.2 3 3 3 3 7 4 5 6 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	Change +0.12 10.50	High 11543 WE (LIPPE) CHORAGO PROP 11U.47 High CO 1008as Pigs 120.39 Igs see for j	114.94 114.94 114.94 114.94 0 0.36 0.98 1 9000 118.04 118.04 118.05 119.57	Bit. vol. 8719 Other of 1009 FREE Est. vol. 24,534 Dit. vol. 0 Est. vol. 0	Open int. 42581 1. 10
E TOURS (COLUMN) COLUMN (COLUM	Open 115.01 OVT. BONG D. D	Set price 115.18 (STP) First (Change +0.42 LETTO STILL Change +0.42 Change +0.42 Change +0.42 Change +0.42 Change +0.55 In minute #	High 11543 WE (LIPPE) CHORAGO PROP 11U.47 High CO 1008as Pigs 120.39 Igs see for j	114.94 114.94 114.94 114.94 0 0.36 0.98 1 9000 118.04 118.04 118.05 119.57	Est. vol. 24,534 Est. vol. 24,534 Est. vol. 24,534 Est. vol. 3 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Open int. Class int. St. Class int.
ITALIAN CONTINUES.	Open 115.01 10VT. BONE D. D. SPANESS Open 110.12 E VENE SPANESS TILL12 FUNE Open 118.65 Abo tessed of Fune Feb.	Set price 115.18 (609) First in 12 2 2 Printes in 12 2 Printes in 12 13 109.13	Change +0.12 15 -0.30 0.15 0.30 0.30 0.30 0.30 0.30 0.30 0.30 0.3	High 11543 00 (LIPPE) Call, 9 Per C100,000 Pign 110,47 High 120,39 In the first	Low 114.94 Line 200m 10 Path 0 C.36 C.36 C.36 C.36 C.36 C.36 C.36 C.36	Est. vol. 27:19 Other of 1009 FEES. — Est. vol. 24,534 Est. vol. 0 D. C. Vol. 0 Est. vol. 0 PEES. —	Open int. 42531 1. 100
FITTELIAM CONTROLLER C	Open 115.01 10VT. BONG 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Set price 115.18 (679') First to 12 2 2 Previous to 2 Previous to 12 3 Previous to 12 109.13	Change +0.42 Change +0.42 Change +0.42 Change +0.42 Change +0.55 +0.55 PTS \$100.0	High 11543 00 (LIPPE) Call, 9 Per C100,000 Pign 110,47 High 120,39 In the first	Low 114.94 Line200m 10 Rub 0.36 0.36 0.38 118.04 Low 118.04 Low 119.57 Low 119.57	Est. vol. 2015 — Est. vol. 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Open int. 11533 8
FOR THE SAME OF TH	Open 115.01 10VT. BONE 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Set price 115.18 (6707) First (6707) First	Change +0.12 Change +0.42 Change +0.42 Change +0.42 Change +0.45 +0.	High 11543 WE (LIPPE) C109,000 Page 118,47 High 120,39 High 120,39 High 120,39 High 120,39 High 120,39 High 120,39 High	Low 114.94 Line 200m 10 Rub 0 0.36 0.36 0.38 118.04 Low 118.04 Low 119.57 Low 01 10075 Feb. 0.14 0.44 0.92	Est. vol. 22,334 Est. vol. 24,334 Est. vol. 0 Est. vol. 0 Est. vol. 0 Est. vol. 1,10 1,10 1,10 1,42	Open int. 42511 Maria Agenta
FOR THE SAME OF TH	Open 115.01 10VT. BONE 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Set price 115.18 (6707) First (6707) First	Change +0.12 Change +0.42 Change +0.42 Change +0.42 Change +0.45 +0.	High 11543 WE (LIPPE) C109,000 Page 118,47 High 120,39 High 120,39 High 120,39 High 120,39 High 120,39 High 120,39 High	114.94 Line200m 10 Feb 0 0.36 0.98 118.04 Low 118.04 Low 119.57 Low 119.57 Feb 0.13 0.44	Est. vol. 22,334 Est. vol. 24,334 Est. vol. 0 Est. vol. 0 Est. vol. 0 Est. vol. 1,10 1,10 1,10 1,42	Open int. 42581 1. 100
FORTIONAL STREET	Open 115.01 0VT. BONG 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0.	Set price 115.18 (609) First in 12 2 2 Printes in 12 2 Printes in 12 13 10 10 10 10 10 10 10 10 10 10 10 10 10	Change +0.12 1.5	High 11543 000 (LIPPE) Code, 6 Per C100,000 Pign 110,47 High 120,39 June Ser J 120,39 June Ser J 120,30 June Ser J 120,30 June Ser J 120,30 June Ser J 120,3	Low 114.94 Line 290m 10 Path 0 0.36 0.36 0.36 0.38 118.04 Low of 190% Low of 1	Est. vol. 22,334 Est. vol. 24,334 Est. vol. 0 Est. vol. 0 Est. vol. 0 Est. vol. 1,10 1,10 1,10 1,42	Open int. 42581 1. 100
E TITALIAN E ESTA SIGNA E SECONO CONTROL CONTR	Open 115.01 OVT. BONG OVT. BONG Open Copen Tita.11 S VENUE COPEN TITA.11 FUTURES FED OPEN COPEN C	Set price 115.18 (6707) First the 12 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Change +0.12 1.15 1	High 115.43 (LIPPE) (L	Low 114.94 Line200m 10 Rub 0.26 0.26 0.26 0.28 in 1000 Low 118.04 Low 119.57 Low 19.57 Rub 0.92 10075 Rub 10075	Est. vol. 2015 Est. vol. 2015 Est. vol. 0 Est. vol. 0 FFITS — 0 Est. vol. 1100 FFITS — 1100 Est. vol. 1100 FFITS — 1100	Open int. 42591 42591 42591 42591 42591 42591 42591 42591 42591 427 427 427 428 427 427 427 427 427 427 427 427
E TITALIAN	Open 115.01 OVT. BONG	Set price 115.18 (610°) First in 12 12 12 12 13 14 15 112 12 15 118 14 15 118 16 118 16 17 18 16 17 18 17 18 18 18 18 18 18 18 18 18 18 18 18 18	Change +0.42 1.5	High 115.43 Mile (LIPPE) 115.43 Mile (LIPPE) 115.43 Mile (LIPPE) 115.47 Mile 116.47 Mile 1	114.94 114.94 114.94 114.94 10.98 10.98 118.94 118.94 118.94 118.95 118.	Bit. vol. 8219 Bit. vol. 8219 FRIES — Est. vol. 24,534 Est. vol. 24,534 Est. vol. 44189 0 FRIES — Bit. vol. 44189 0 FRIES — Bit. vol. 255,112 Est. vol. 255,112	Open int. 42591 May 1022 1.007 Open int. 22,498 Open int. 111539 Open int. 1142 Open int. 574,690
TOTAL PART OF THE	Open 115.01 10VT. BONG 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0.	Set price 115.18 (609) First in 12 2 2 Printes in 12 2 Printes in 12 13 109.13	Change +0.12 1.1	High 11543 00 (LIPPE) Code, 6 Per C109,000 Pign 110,47 High 120,39 High 120,30 High 120,30 High 120,30 High 120,30 High 120,30 High 120,30 High 120,30 High 120,30 High 120,30 High 120,30 High 120,30 High 120,30 High 120,30 High High 120,30 High 120,30 High 120,30 High H	Low 114.94 Line 200m 10 Path 0 0.36 0.36 0.36 0.36 118.04 Low of 190% Low 119.57 Feb. 0.12 0.44 0.92 10772 Path 10	Est. vol. 24,334 Est. vol. 24,334 Est. vol. 0 Est. vol. 44199 O	Open int. 42531 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
E TITALIAN E E TIT	Open 115.01 OVT. BONG D. C.	Set price 115.18 (\$109) First the 12.2 3 3 4 Previous 42 5 Previous 42 118.44 LT FOTHINGS 109.13 109.13 109.13 109.13 109.13 109.13 109.13 109.13 109.13 109.13 109.13 109.13 109.13 109.13 109.13 109.13 109.13 1109.13 120.78 120.78 120.78 120.78 120.78 120.88 120.78 120.88 120.78 120.88	Change +0.42 1.5	High 115.43 Mile (LIPPE) C109,000 Page 110.47 High 120.39 High 120.39 High 120.39 High 120.39 High 120.39 High 121.47 Mile Holland High 121.47 Mile Holland High High 121.47 Mile Holland High 121.47 Mile Holland High 121.47 Mile Holland High 121.47 Mile Holland High 121.47 Mile Holland High High High High High High High High	114.94 114.94 114.94 114.94 10.98 10.98 118.94 118.94 118.94 118.95 118.	Bit. vol. 8719 Obe of 1007 FRES — Cat. vol. 24,534 Est. vol. 44189 0 FRES — Des vol. 1,10 1,42 59 Par. vol. 255,112 1,804	Open int. 42591 42591 42591 42591 42591 4269 4269 427 427 427 427 427 427 427 427 427 427
ETTOMAL ETT	Open 115.01 OVT. BONG D. C. S. & Pass D. C. S. & Pass S. VEAL S. Open S. VEAL	Set price 115.18 (6707) First 115.18 (6707) Fi	Change +0.12 MEST 0.50 0.15 0.50 0.15 0.40 0.15 0.40 0.15 0.40 0.40 0.40 0.40 0.40 0.40 0.40 0.4	High 115.43 We (LIPPE) C109,000 Page 110.47 High 120.39 High High 120.39 Hig 120.39 Hig 120.30 Hig 120.39 Hig 120.39 Hig Hig 120.39 Hig 120.39 Hig Hig 120.39	114.94 114.94 114.94 114.94 10.98 10.98 118.94 118.94 118.94 118.95 118.	Est. vol. 27:19 FRES — Cat. vol. 24:334 Est. vol. 44:389 0 Est. vol. 44:389 1-42 59 Est. vol. 44:389 0 Est. vol. 44:389 0 Est. vol. 44:389 1-42 59 Est. vol. 44:389 0 Est. vol. 44:389	Open int. 42591 42591 42591 42591 42591 4269 4269 427 427 427 427 427 427 427 427 427 427
TOTALIAM (C. T.	Open 115.01 OVT. BONG D. C. S. & Pass D. C. S. & Pass S. VEAL S. Open S. VEAL	Set price 115.18 (6707) First 115.18 (6707) Fi	Change +0.12 1.1	High 115.43 We (LIPPE) C109,000 Page 110.47 High 120.39 High High 120.39 Hig 120.39 Hig 120.30 Hig 120.39 Hig 120.39 Hig Hig 120.39 Hig 120.39 Hig Hig 120.39	114.94 114.94 114.94 114.94 114.94 10.95 10.95 118.04 118.04 119.57	Est. vol. 27:19 FRES — Cat. vol. 24:334 Est. vol. 44:389 0 Est. vol. 44:389 1-42 59 Est. vol. 44:389 0 Est. vol. 44:389 0 Est. vol. 44:389 1-42 59 Est. vol. 44:389 0 Est. vol. 44:389	Open int. 42591 42591 42591 42591 42591 4269 4269 427 427 427 427 427 427 427 427 427 427

D C MINING MATTER MATTER MATTER	(In Children tourse	Donoc	Day's	Mitt's Spreed	
Open Subpite Change High Line Est vol. Open let. Nor 112.65 113.45 +1.25 113.60 112.55 3 . 207	Jeri 21 data	S&P Bid Coupon Rading prior		yid Cods	
US CORPORATE BONDS	: ## \$ ·· : ## \$ ·· : ## \$ ·· : 04/07 ABN Amro 06/07	7.250 AAA 111,1074 7.125 AA- 103,8943		+0.32 +0.0 +0.25 +1.6	
Day's Milit's Sped	Ouebec 01/07 Citicorp Time 02/04	7,000 A+ 106,1598 8,312 A+ B4,1407	6.02 +0.00	+0.28 +1.5	· 🚉 ?
Jon 93 data Cough Rathy Julia yald yild Saves	Smyer L-Bit 08/04	9.500 AAA 119.000		+0.13 +0.1	8
Pac Bel 97/82 7.25 AN 106.0013 5.21 +0.22 +0.07 +5.21 HT Tel 98/25 7.00 A+ 102.3322 6.90 +0.01 -5.03 +1.63	Toronto (M of) 05/04 Bell Canada 07/99	8.500 AA+ 114.2590 10.625 A+ 102.3220	\$26 -0.08	-0.01 +0.13 +0.10 +1.2	7 (*)
CHR 9508 8.00 888 114,7957 5.91 +8.02 +8.06 +1.17	December 2 PM D9/02	5.678 AA- 101.27M		+0.12 +0.3	
Bait: Doa 9678 7.25 A 104-5675 5.86 +0.05 +0.10 +0.87	EIB 12/07 Druedner Bik 12/07 British Gas 03/00	7.825 AAA 118,0196 7.750 AA- 113,7146 7.825 A+ 102,2906	8.78 -0.01	-0.15 +0.74 -0.42 +1.4 -0.35 +0.5	2
CNA Fin 81/18 6.85 A- 96.8654 7.07 -0.02 -0.89 +1.90 #_MEDICHMAS	Abbey Net FBH 92/02	7.138 AA (GLOSES		-0.52 -0.2	4
WHICK Titch 94/58 8.25 \$684 100,0808 5.79 +8.64 -0.17 +1.47 Wel Mart 05/02 6.75 AA 105,0718 5.01 +8.02 +0.67 +8.01	56 91/06 21 Dames 02/02	3.790 AAA 103.3866 3.260 AA 103.0898	3.31 -0.04 1,91 -	-0.14 +1.0 -0.13 +0.3	
Depart Had 08/21 9.70 A- 136.3777 6.57 +8.05 -0.93 +1.40	Hydro-Ousbec 05/01 Sen Bect. 39/01	5.750 n/s 109,4106 1.711 n/s 99,5807		-0.17 +1.0 -0.15 +0.0	7
FRINC 0447 7.14 NA 111.2003 5.42 +0.04 +0.16 +0.65 Sum 0970 7.50 NM 102.5006 5.10 +0.87 -0.12 +0.78	EPD (World Big) 03/02	6.250 AM 114.2018		-0.20 , -0.17	
FRMA 0278 5.25 MR 137.6714 5.89 +0.03 -0.03 +0.02 FF13 0646 5.85 MR 121.0706 5.81 +0.03 +0.03 +0.07	Spain (Kingdom) 03/02 Cred Foncier 08/02 Baby (Hep of) 07/98	5.750 AA 115.5457 4.750 A 111.9148 0.461 AA 100.0177	1.26 +0.01	-0.23 -0.19 -0.23 +0.45 -0.16 +0.05	3 :
Since Coat 0241 0.86 8 101.6251 0.00	THE AS. EPRD (World Big) 02/08	8.000 AM 100L1140			-
AKSt 1241 K.15 MP- 105.2805 0.60 Penda 0844 10.75 B- 70.0000 0.00	Nw Sin Wates Tr 05/06 06/08	6.500 n/a 105.3796 7.790 AA 107.8808	5.58 -0.04	+0.30 +0.30 +0.38 +0.5 +0.36 +0.70	1 432
Iff high Stanied & Pear's railings. Water sent-ternal hark. States: Intended Conff Inhomatics. IEO: INACCEDITION TO A TYPE OF	GRAC AUSE 05601 Lendon studies	9.000 n/a 107.0932		+0.30 +0.71	8
US INTEREST RATES Lahat Treasury Bills and Bond Yolds	Springers & Links trapfer Artific i	Little Pariet Standard/Assumback	àmais,		N. Comments
Two pair				•	12
Following Houseston - One year					
UK BONDS				15	19
	4.	The Day's		JK Indices	O R
1 Up to 5 years (17) 122.72 G.14 2.22 G.37 1205.53 I.C. 4.50 23		h	colorest yici	Resum Weight	· 41 E
3 10-15 years (7) 1903F 0.55 Lim 0.15 1481.40 8.76 4.28 13	- a so James led	257.05 0.27 241.86 0.23	1.14 1.33 1 1.86 0.50	1175.53 15.32 1391.91 84.68 1301.17 43.53	
8 Ome 15 years (4) 237.84 0.66 2.20 0.00 1616.52 11.88 4.50 22 8 transcatts (4) 338.45 1.11 1.86 1.07 1956.95 23.92 4.46 0.		279.54 0.21 251.34 0.24	0.51 2.29	1474.24 41.15 1361.81 100.00	?
7 All vector (43) 108.19 0.40 2.22 0.30 13F1.42 7.06 8.22 100 Tittle landique - Jan 27 Jan 20 17 ago - White landique - Jan 28 17 ago	LOG Book yield Jan 21 C	- Indiadion DM;	Infinit	n 5%	7.5
Frs 4.32 4.29 6.35 breat 4.46 4.51 6.19	Up to 5 year 3.01	3.37 2.06 3.80 13.13 2.17 3.23	Jun 21 Dar yrs 2.18 3.40	2.21 2.98	
10 pm 4.00 4.56 6.07 Wigh 15 ym 4.01 4.07 0.07 20 pm 4.31 4.27 6.07 Wigh 15 ym 4.46 4.51 E.19 Company Marches Marchane. 25-25-25, 1984 17 The 1st data.	5-15 yrs 2.19 Over 15 yrs 2.12	9.63 2.22 3.33 16.80 2.14 3,79	1.94 13.23 1.90 9.88 1.96 18.90	1.96 2.01 1.93 3.00 1.98 3.01	••.
Fi Read interest indices	All Studies 2.19	11.56 221 3.26	1.96 11.59	1.97 3.01	
Suppl. Suppl. (ME) 116.94 116.39 116.13 116.10 116.12 102.86 118.45 93.31		Jan 20 Jan 19 Jan 18		Hight Laur	
O FISE International List 1988. All rights received. * for 1986498. Downward Sportflow bigh years compilation: 19 1985 Government Securities 1970/25 and Pleasi Harrest 1928. SE activity indices related 1974.	46 (VSQS), but 48.10 (VS/13), Flor	157.50 157.24 157.06 d interest high since exceptione: 1	157,43 137,54 51 02 9711400), km	167,84 115,32 50,33 (3/1/79, 8mg)	فالغ
UK GILTS PRICES					
The It And Mont or High tow More let Set	Price C + ar - High Low		_	1	
	127,8157 +3879 127,82 117,84 136,1127 +3879 136,11 134,80	Index-Listed (s)	25 Price E +1		
Both 12-box 1992 1992 12:11 5-66 101.7265 -01065 105-62 101.14 Tour 57-62 2015 4-620 4-20	135.3342 +2794 135.23 127.40 124.3334 +4465 124.93 113.85 136.7788 +3688 135.72 123.51	2 ¹ 2pc 101(78.3) 2.42	286 204.4278 +1	600 206.40 195.5	m ***
Temp (1965年 1988 名称 5.00 1965年 1967年 1967年 1965年 1965年 1965年 1965年 1967年 1	121,9855 +5108 121.57 199.98	20C 06605 1.78	417 133.20 <u>20</u> +2	186 13109 124.5	
Present 11 to p. 2005 — (1.0) 4.20 Present 11 to p. 2003-7_8- 9.20 4.20	121 1793 +.5113 121.18 108.23 126.13894 + 1972 126.15 110.25	2120C 11	1.30 215 UKB +.4	772 215 48 187 <i>4</i>	16
1798 1927 2447	129.3770 +.5698 139.39 116.17	21200 16	204211.1872 <u>st</u> + 6 204211.1872 <u>st</u> + 6	182 192 15 1824 173 212.01 175.5	78
	137,9860 + 5428 137 00 179 15	/1_ DO	2.01 181 5250 + 5 1.08179 0765-4 - E	306 210.78 170.2 350 182.75 142.8	n -
Then Fig Add 2007		•			
These 1905 2001	114.2141 + 6230 114.23 99.36 118.3331 + 5453 118.33 100.87 144.7950 + 7470 144.00 125.57 147.2245 + 7480 147.23 128.74	Presenctive real reduciples pain (b) Figures in presentations show broad and beautiful.	en projekted adletion o RPI base for indexion	र्थ (1) 5% mc (2) 58	/
200 13x 1000-21200 142100.000001 104.04 100.00 Trans Sec 2013 575 478	170 1049 7000 111.78 94.92	1967. Conversion factor 1945. P	Perfect rebasing of R	Pt in 100 in Palmin 3.5 and for December	2
Tens 7to 2002 45 445 197 9794 + 1800 197 97 181 A2 Care Signs 2002 45 123 452 125 466 + 1872 115 20 108 76 Care Filling Tens	PT 101500 + 4050 132 50 114'11	6W			. ,
6-6 to 202 7 78 45: 15.60 + 507 15.41 10.67 Team Her 2015 55: 42:	143,7040 + 2233 143,78 120,000 125,7018 + 2298 155,70 129,19				
Tenna (19 200 - 19 432 114,597 + 206 114,59 104,59	183,1940 +,7470 183,18 758,00	Tiches Int	Rest Price C	52 week . or - 19gh Lee	
The start lies	130.472 +1 配油 130.50 95%	Asian Day 1014.00 2009 7 28 Bittam 115-00 2017 7 2 24	5.05 140 <u>83</u> .	14061 .129;	24
Time 7 kg 250	25年008 + 1855 基位 52.15 78-4717 + 1.8022 73-47 56.80	Unergood 91-202 July 8-86	- 152	15874 1429 152 1419 85 5	4
Tenne 100x 2004	91.4717 +1.0022 95.68 72.80 61.7422 +3422 61.74 45.09	Manchester 111/2st 2007 7:93	- 52	59 4 146½ 1331	5 ','
Tent (Ge: 2004 5.67 4.26 TC 1270 + 3400 1770 1775 Tent 5100 410	56.74.22 + 6422 56.74 40.00 SE.0036 + 6480 55.00 78.37	17 min Angles 17 gare E 2027	330 1843 4	05 8	š '.
Toy cast. All IX City are backer to representation on opplication. E Analysis hast, of Ex distant. Cooking calculated by 1995. (Incomed from Back of England cloping pitters.) To billiother pulse.		100 senisai di stute, Propresso	e-a 177 <u>%</u> Rel helps-listed to	187 ¹ 2 158 ₁ daugitos yhids en	1-1-1





is as bank, ve panel

~2.

10 mm

 $-\log(\frac{\pi}{k})$

21%

1. 145°

2 1 kg 1. 27.69

- 1.7am,

or a testing for

Jan 21

Europe Austrian Deamack, Fluiteral Process Frommy Grosse Indeaman Taylor Lucembous Mether hard Variogen Taylor Season Sea

3 46.35 -1

April 2 miles 6 de 18 de

CURRENCIES & MONEY

Dollar wobbles on worries over trade

MARKETS REPORT Fy Aliun Besttie und

Poor trade figures and the prospect of a political battle over trade with Japan gave the dollar a shock against v the euro and the yen yester-

day.

Market analysis said there was little prospect of an a median expectation of immediate impact on the US .. current account deficit. But any escalation of the war of words between the US and Japan could threaten a rapid fall in the dollar.

b Further falls in the Brazilian Real yesterday - despite the successful passage of a the country's congress – also raised concerns about the \$1.158 against the euro at the end of London trading hours yesterday. Against the yen it fell by less, closing at Y113.2 - compared with Y113.5 on

Wednesday. The possibility

19.5286 57.5267 10.501 8.4792 9.3546 2.7882 490.404 1.123 5751.31 57.5267 12.2815 265.907 117.791 12.2782

1.8518 2.7917 2.5050 17.0306 1.8619

2,5792

Pench (RS) (CS) (Moor Penc) (R)

POUND SPOT FORWARD AGAINST THE POUND

+0.0318 148 - 223 +0.0330 031 - 543 +0.0121 970 - 111 +0.0137 794 - 880 +0.0151 970 - 381 +0.0155 200 - 284 +0.0863 168 - 286 +0.0863 268 - 286 +0.0863 268 - 286 +0.0863 780 - 543 +0.0863 780 - 543 +0.0863 780 - 331 +0.0863 780 - 331 +0.0863 780 - 381 +0.0864 785 - 384 +0.0864 785 - 384 +0.0864 785 - 384

+0.0045 511 · 820 +0.1970 744 · 089 -0.0051 035 · 065 +0.2785 084 · 817 +0.0046 874 · 823

stac Bank (UK) Lad&00

Lloyds Bank Micland Bank

break down below the Y110

November was only slightly worse than expected, totalling \$15.49bn compared with \$15bn.

tension on the trade front the central bank that it between the US and Japan, any rise in the deficit is likely to trigger further fears of dollar weakness. President Clinton's specific warning over steel imports on Tuesday was echoed yester-day by Charlene Barshefsky,

the US trade representative. 1,6535 1,6521 1,6507 1,6494

19.8398 19.5299
57.5770 57.2510
10.5127 10.5551
A.4850 A.4850
2.7918 2.77.82
451.994 407.82
41.1241 1.1177
2763.99 274.79
57.5770 57.2517
12.3034 12.275
12.3034 12.275
12.3034 12.275
12.3034 12.275
12.3034 12.275
12.3034 12.275
12.3034 12.275
12.3034 12.275
12.3034 12.275
12.3034 12.275
12.3034 12.275
12.3034 12.275
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034
12.3034 12.3034

2,4773 2,4983 18,7861 1,5422

57.2972 10.5725 8.4451 2.778 461.503 1.1486 27592 31.7301 12.2478 284.757 12.7054 2.2778

of more Bank of Japan intervention has kept the dollar tectionist rhetoric has come "It is notable that the profairly well supported from the US at a time when recently against the yen, in the economy is still growing the absence of a dramatic strongly," said Paul Meggyesi, currency strategist at Deutsche Bank in London.

"If investors fear the US is ■ The US trade deficit for prepared to use exchange rates as a tool of trade policy, the dollar may well weaken," said Mr Meggyesi.

But in the context of rising day brought a denial from would resume intervention to stop the currency going into free fall. The Real fell below the

R\$1.60 level to close in Lon-

don at R\$1.69, and continued

to drop in the American trading session. After the failed attempt to hold a new, lower band for the Real, the central bank said last week that it would only intervene to support cumstances. Since then dol-

lars have continued to leak

25 19.1812 25 56.131 19.418 28 22732 26 2.7215 28 2.7215 28 10.958 28 394.22 28 394.22 28 30604 28 12.2463 28 12.2463 28 12.46

103.1 103.2 106.4 20.0 103.7 104.5 62.9 96.0 76.0 103.2 102.7 98.1 98.5 107.8 99.8

78.5

104,0

79.6

134.3

19.4877 57.0619 10.5470 8.4704 8.2787 2.7686 465.224 1.1114 27.98.91 27.98.91 21.1773 12.2623 285.357 12.5535 12.5535

2.5588 12.7578 70.9703

184,608

The rupiah closed at events, the current situation Brazilian real

-0.0128 777 - 818
-0.0397 006 - 220
-0.0100 170 - 220
-0.0055 322 - 941
-0.0055 322 - 941
-0.0056 702 - 710
-1.0001 326 - 124
-0.0056 702 - 710
-1.0001 326 - 124
-0.0056 300 - 605
-0.0056 300 - 605
-0.0056 300 - 605
-0.0056 300 - 605
-0.0056 300 - 605
-0.0056 300 - 605
-0.0056 300 - 605
-0.0056 300 - 605
-0.0056 300 - 605
-0.0056 300 - 605
-0.0056 300 - 605
-0.0056 300 - 605
-0.0056 300 - 605
-0.0056 300 - 605
-0.0056 300 - 605

- 988 - 988 +0.1150 800 - 800 -0.0090 180 - 170 +0.1400 000 - 200

278.720 1,4708 1671.65 34,8269 1,9026 7,4390 173.065 143.647 7,7369 1,3659 1,5519 1,1580

Poor's.

out of the country at a rate of around \$300m a day.

■ The Indonesian rupiah fell against the dollar yesterday amid renewed social unrest in the country.

The end of the Eld al-Fitz Mostem celebrations marked the start of the current unrest, which is likely to intensify in the run-up to the Rp8700.0 against the dollar looks remarkably stable," he at the end of London trading added. hours yesterday, down from

a further downgrading of time and the Hong Kong cur-Indonesia's sovereign debt by rating agency Standard &

the face of possible contagion from Brazil. "There is no link between these two markets at the moment," said Jonathan

Chapman, regional head of foreign exchange at Stan-dard Chartered in London, 'On the scale of last year's

11,8882 11,8608 34,7733 8,4880 6,473 5,1225 8,1275 1,8554 5,854 1,8550 1,868 1,4732 1882,17 1,4888 1,4732 1882,19 1882,89 34,7550 20,713 1,8966 1,8968 7,4030 7,4882 7,4830 143,418 7,2858 7,7237 1,8796 1,8795 1,8796 1,8795 1,8796 1,8795 1,8796 1,8795 1,8796 1,8795 1,8796 1,8795 1,8796 1,8795 1,8796 1,8795

11.9137 34.9260 6.4478 6.5793 1.6934 279.79 1676.42 34.9260 1.7436 173.580 144.050 7.8641 1.8536 1.1808

1.5718 7.7467 42.5150 8750.00 4.0994 113.250 3.7999 1.8005 38.3000 3.7817 1.5760 6.0780

1,5574 7,7475 49,5020 8400,00 4,0541 112,378 3,8000 1,8428 38,0000 8,7307 1,6700 1,771,80 32,2100

4.7

12 -9.0 -1.7 -2.7 -11.7

111,895

1127

1,8436 38,4075 3,7565 1,6673 6,1217

11 Admit 24.6811 6.3965 5.1089 5.1089 11.572 92 1.4779 1863.7 34.6611 1.9336 7.4865 172.295 17.7042 1.3723 1.5721 1.5721 1.5721 1.5721 1.5721 1.5721 1.5721

But the threat of conta-Rp8475.0 on Wednesday. gion to east Asia has not The rupiah has also sufertirely receded. "A fered from speculation about break-up of both the Argenrency boards, in the wake of the Brazilian crisis, would have serious knock-on

But despite the rupiah's effects in emerging marlosses it has held up well in kets," said Ray Attrill, of the economic consultancy 4Cast in London. Mr Attrill said that for the

time being, the US seems to be standing firm in its commitment to support Argentina. He thought that Hong Kong and China, both driven by domestic imperatives. will probably stick to their pledges to maintain the cur-rent level of their currencies.

"But a collapse of the Argentine currency board, unlikely as it may be, could give both China and Hong Kong a welcome pretext to break their political promises," he said.

11.5418 34.1285 8.331 8.5302 8.5495 1.5547 281.25 1.5009 1838.13 34.1285 1.865

1.8599 7.9557 45.6913 11700

108.02

1,8423 41,2745 1,8167 1,8359 6,705

02 -8.2 -1.7 21 -10.6

3.00 1.00 4.50 TO E LIBOR ROLA LANGOU Interbank Fizing
US Deliar COs
Spro Linked De
SOR Usered On
BRA Euro Libor Law Nigh III THREE WONTH BURBOR PUTURES (LIFTE) Evalua 97.020 +0.005 97.140 +0.010 97.15 +0.015 96.940 +0.025 Орео 47,337 50,358 29,929 53,298 97.060 97.140 97.195 96.940 +0.015 +0.010 +0.015 +0.015 97.120 97.150 96.920 MICHTIK PLIKOLINA PUTURES (LIFFE)" L1000m points of 100% 97.010 57.4**0**0 97.210 97.020 97.140 \$5266 40569 38117 THREE MONTH EURO SWISS FRANC FUTURES (LIFFE) SP1m point of 100% Open Sett price 98,630 98,670 96,510 98,560 96,430 96,400 96,116 96,136 High +0.070 +0.060 +0.060 +0.050 86383 A4190 26500 98.700 98.530 98.600 98.510 96.500 98.436 98.150 98.100 THREE MONTH EUROYEN FUTURES (LIFTE) Y100co points at 100% Seti price 99.36 99.46 99.37 500 0 0 · 105.6 4.6 1952 Set orice Chance +0.015 +0.010 +0.016 97.090 97.140 87.195 95.940 2463 1532 688 III HUROLINA OPTIONE GLIFFE) L1000as points of 100% 0.190 DL, Calls 2006 Puls 8476

+0.0081 787 - 817 +0.0340 948 - 652 +0.1231 928 - 323 +0.1231 928 - 323 +0.0701 352 - 888 +0.0701 352 - 888 +0.0701 352 - 651 +0.0701 971 - 720 -0.0033 448 - 619 -0.050 578 - 625 +0.0701 100 - 201 +0.0701 100 - 201 +0.0701 975 - 555 +0.2386 - 110 - 742 Power by the born only to 2,6106 2,5717 2,5715 12 12,6138 12,7239 12,7814 0,3 70,2323 66,6270 70,3172 -4.9 14457,63 13630,00 14465,27 -45,0 14457,63 13630,00 14465,27 -45,0 1457,107 184,980 186,096 5,7 8,2243 8,2455 3,0453 2,5 13,0703 3,0429 3,0453 2,5 13,0231 6,1616 6,1846 -0,9 2,7639 2,7468 2,7379 -10,6 140,40 1817,22 -13 13,038 52,5905 53,1429 -0,3 13,4742 58,8260 60,1467 -1,8 1.8814 -0.0811 808 - 225 7.7422 -0.0813 477 - 487 42.5375 -0.0803 598 - 100 8700.00 +225.0909 000 - 300 4.0840 +0.0315 788 - 884 118.205 -0.3000 170 - 240 3.8000 - 300 - 300 1.8454 -0.0078 437 - 471 38.1500 -0.2008 000 - 500 1.8710 -0.0078 700 - 720 8.6888 +0.0075 700 - 720 8.6888 +4.0800 578 - 675 FROM 70.2151 14371.12 6.7461 186.996 6.2772 3.0483 63.0182 6.1984 2.7602 10.0144 1997.151 moneant lessi Jepas Malegals Mew Zsaland Philippines Sauzi Actoris South Africa South Africa South Africa Taiwata Theiband 5.3 177.058 118 2.096 -7.9 88.1102 -1.2 8.2722 2.7 2.7048 -18.3 10.0047 3,0398 64,4216 6,1994 2,7494 10,1425 CROSS RATES AND DERIVATIVES **EXCHANGE CROSS RATES** 5.463 2.964 3.360 1.127 2.768 0.114 1 2.559 1.373 3.143 1.255 1.903 1.551 2.204 54.25 61.50 20.63 51.22 2.063 18.34 48.34 45.02 24.24 45.02 25.14 57.53 22.96 34.83 30.76 40.34 11.56 18.13 4.403 10.93 0.445 8.906 10 4.296 8.176 9.811 6.367 12.28 4.935 7.435 8.612 223.6 253.7 86.07 211.3 8.593 76.50 193.2 82.99 190 185.7 193.7 237.3 94.72 143.6 125.9 186.4 8,822 10 3,354 8,329 0,339 2,977 7,517 3,272 3,272 4,086 9,355 3,734 5,660 8,560 2.530 2.962 1 2.463 0.101 0.588 2.271 0.976 1.175 2.183 1.219 2.789 1.113 1.636 1.492 1.000 1.201 0.403 1 0.915 0.915 0.915 0.978 0.491 1.123 0.491 1.124 0.680 0.601 0.788 2804 2882 990.0 2459 100 878.8 2248 965.8 1164 2161 1207 2761 1102 1672 1477 1836 269.8 305.6 102.6 254.8 10.97 222.8 100 129.5 223.7 124.9 265.9 714.1 173.1 162.9 206.5 +0,0036 +0,00#0 +0,0038 EMS EUROPEAN CURRENCY UNIT RA LONDON MONEY RATES Low 22689 18582 15159 4784 6725 94.520 94.870 95.070 94.830 95.110 94,830 94,830 95,030 94,790 96,080 194138 192138 177978 137436 120811 0.90 0.67 0.48 0.080 0.130 6.010 BASE LENDING RATES Prenciel & Gen Bank 8.00 Allied Irish Benk (GB) 8.00 obert Flerning & Co 6.00 Nama 6.00 mit. 6.00 ole & Gen Inv Sk.6.00 C. Houre & Co

32,2800 +0.0100 96,5000 +0.0450	180 - 400 1176.89 1777.89 100 - 100 - 100 22.780 22.780 22.780 22.780 22.780 22.780 22.780 22.780 22.780 22.780 20.77 20.83 -0.9 22.57 -1.0 000 - 000 38.6000 38.6000 38.6000 38.505 -3.1 38.8 -3.3 37.76 -3.4 000 20.7800 20.	
State first city to it to and investi min it still comba. pits on pin settisis :	nii: Anna Andrea planet, III, Irilianii A. Turc per quoted in US company, IJP, Maryon sendent indiced Juli 20; Man per 1 sulle labo and the Cultur labbi per applicat lesso This, WARMENTON'S Agas CLOSIAN SPAT and PURsentii DATE, persions S 1 lin internat at hillydistroma.Planen	=
	· · · · · · · · · · · · · · · · · · ·	
	Legger Vice Presid	
γ €	ector Operations 1	
325.1 2,479	. antent Minister	
3 1.345 9 1.525	alcer Chief Econo	
0.511 1.270	gent Consultant 2	
0.052 0.454	as Director Presi	
1.161	ang Director Cin'	
).499).801	Iging Director Fin	
.116 1.623	aess Development	
26 28		
163	r Chief Econor FIIFOD	
.763 1	r Chief Econon Europ	C
	and Phinaresus	
int.	e Officer Chi	F
,328 089		& <i>1</i>
	This conference	
	ecutive Office.	зир і
,707	at Consultant Ahary at ottainess tre-	
03 G	ent Intestment Director (Severment Mr.	
	man Chief Executive Officer Chief E. monn.	
	nor Vice President Consultain Analysi Posice	
	Patings Greeter President Investment Liver, a	
Div.	keling Director Chaleman Chief Resculive of	
58 2	raging Director I care the Provide	
ď	ness Develope terrations later to	
	eter Governme Reiling Minter a	
	er Chief Kesson Brocter Sime	
	altant Analyst Business De and Director	
	lent Investment Director G oment Statistic	
	han Chief Executive Offic and Research	
	or Vice President Consult . Analyst Sesses	
	Hons Director Preside avestment Director	
_	ning Birector Chell on Chief Executive Calle	
	ring Diegetor Care of Care and March Care	
	nevert Director Operations Director Provides	
	or Minister Marketing Director Ch. for	
_	* Managher Director Planace *	
	ment Director	
	III ANGELIA	
	In Association with	
	European persons news	
ı	ieuropean persons news	
	PT European Pensions Conference	F
-	18 & 19 March 1999, Brussals	1
	Mr/Mrs/Mss/Ms/Dr First Name	
i	Surname	_
	Position	
		(P
5	Department	pa
	Consercy/Organisation	Ë
	Address	
_	Chy	•
	Postgode Country	5
n	Tel Fee	36
.190		

Lection Wiles Moreid	
ector Operations "	
. union: hfinister "	
Aicer Chief Econ-	
zent Consultant 2	
is Director Presi	
Director Cin'	
licector Fin	

recurious inference of the

Resing Africa in Circle

Marketon Flores de Mine

and Ohear Dyes

irector Chairman Chief Rascutive follow letter Med Peysideus 170 rector " elop:D erant. Ecoura alyst Business, Deament Director G Executive Offic intel liconomier (Gunor resident Consul — Analysi Sosice and C

	FT	
FINA	NCIAL T	IMES

European Pensions

Conferences

The FT European Pensions Conference 18 & 19 March 1999 - Sheraton Brussels Hotel & Towers This conference is the first in a series of major pensions events to be staged by the FT Group and will examine the changing landscape of European Pensions.

> Professor Mario Monti Mr Kees van Rees

DISTINGUISHED SPEAKERS INCLUDE

Mr Bruce Garner Head of Pensions BP Amoco p.l.c. Ms Ruth Goldman Mr Hans Jacobsen Mr Ray Martin

Director of IBM Retirement Funds, EMEA IBM UK Ltd

Mr Martin Jack

Mr Adam Lessing Mr Alex Weiland Mr Steve Mingle

Mr Geoffrey Furlonger

European Pensions Co	(Aleronea	FEES ARE PATABLE IN ADVANCE
& 19 March 1999, Brus	selo	Please send we further conference details
Mrs/Ms/Ms/Dr	First Name	Please reserve one place at the radical rate of (992.20(520.00+0elglan VAT at 21%) Registrations mean be recieved no facer than less February 1999
icion		Figure reserve one place at the rate of (1002.95(£895.00+8elgtan VAT at 21%)
erment .		(Payment can also be made in Euros - please contact Deborah Dagal on 444 (0)171 873 Please note that as the conference is being held in Selgium All registranes are (in pay Belgium VAT at 21%. A receipt will be sent on payment of the registration fee
apatry/Organisation		Chaqua asciosed mode payable to "FT Conferences"
iness		Please charge my AMEX/Diners/MasterCard/Vax with £
	City	Card Number
-code	Courcy	Engity Date Signature of Cardhelder
	Fazz	COMMENT THE CONTRACT TO THE CONDITIONS OF CANCELLATION OF CHECK
4	Type of Business	Signature Date
Protection Ag: The Informati Informed of cut, and cut surpr	on you provide will be held on our distribute and may be used so being band companies' products, and for activities distributely regulary.	Cauculation Policy Canculations must be received in writing by Thursday, 4 March 1999, in be subject to a 20% cancellation for union a whethest subgrave is offered. After this dam, t registration for will apply honours, substitutions will talk be accepted.

FT Conferences, Number One Southwark Bridge, London SEI 9HL, UK Tel: #44 (0)171 873 3375

To register NOW fax this form to us on: +44 (0)171 873 3067 or visit: www.fcconfe

Plans to merge the London and New York energy markets are gathering pace with a meeting next week

its counterpart in New York. ply.

Price movements show New York Mercantile Exchange, but the board Mr Jones. meeting is intended to finalise the London exchange's response to the Nymex proposal, which was announced last November.

Both sides acknowledge there is much to iron out, including regulatory and membership issues and the practicalities of operating a transatlantic exchange. But they expect talks to press

The IPE has also been carrying out consultations with its members and exchange users, such as oil companies. "There is no definite timetable but we don't expect it

to be a long, drawn-out process." Lynton Jones, chief executive of the IPE, said yesterday. The merger would see the world's two benchmark

crude oil futures contracts at one exchange, although both sides say the IPE's Brent crude and Nymex's West Texas Intermediate crude contracts could co-exist, as aspects of the oil market.

tracked each other's move-Next week's meeting of the ments in recent years, and International Petroleum both have shown similar Exchange board is the latest changes as they have been step in the plan to merge the battered to 12-year lows by

its position confidential the two contracts move in while it negotiates with the correlation and there is a good deal of arbitrage," said

The larger of the two contracts is Nymex crude, which recorded average daily volumes of just under 121,500 last year, 47 per cent of the exchange's total vol-

Brent crude is even more important to the IPE, accounting for 70 per cent of the volume traded last year and averaging about 54,000 of the 77,000 lots traded each

A driving force behind the tie-up is a trend of strategic alliances and consolidation among the world's futures and options exchanges.

Eurex, which last year overtook the London International Financial Futures and Options Exchange (Liffe) as Europe's largest derivatives exchange, was created by the merger of the Deutsche Terminbörse (DTB) of Germany and Soffex of Switzerland.

More recently, Frankfurt-based Eurex sions with the Chicago Jones said.

Both contracts have Board of Trade, the world's largest commodities exchange, about forming a transatlantie alliance. though that plan has been delayed until March 2000

> Matif. the Paris derivatives market, has held talks with the Chicago Mercantile Exchange to form an alliance that could also include the Singapore International Monetary Exchange (Simex).

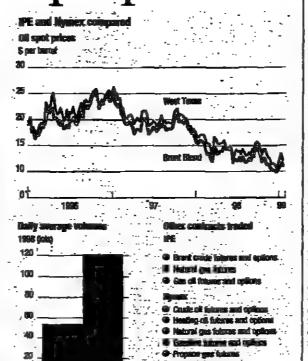
In fact, Nymex had already been through its own merger, when in 1994 it hooked up with Comex, the metals exchange. The foundation of such alliances has created the

opportunity to cut costs and

make the markets more attractive to customers. One trend has been towards replacing pit-based, open-outcry trading with saper, electronic systems. Liffe's decision last year to ahandon pit-based trading was forced upon it by compe tition from the Eurex screen-

based system. Both the IPE and Nymez. retain nit-based trading. although since 1997 they been upgrading their electronic systems - ETS in London and Access in New York to create a compatible electronic platform.

"This year we will soon both have an identical system, though ours will be called ETS II while theirs they represent different exchange has been in discus- will be Access 2000," Mr



In addition, the IPE already trades its natural gas futures on-screen and is moving to trade Brent crude and gas oil futures electronically out of hours.

through common clearing. Clearly an alliance involves reducing costs of things such as clearing. But common clearing is a big issue and might not be something that we would move to immediately," said Mr Jones.

Meanwhile, both the IPS and Nymex say they have been in discussions with their respective regulators. the Financial Services Authority in the UK and the CFTC in the US.

Mr Jones pointed out that there is a precedent for a cross-border exchange in the form of OM Group, the Swedish group that owns the Stockholm Stock Exchange and the OM London deriva-

mark March contract for are 450,000 tonnes and Brent blend was \$10.79 a bar-

Changes forecast in prices of aluminium

By Gillian O'Comor, Mining Correspondent

Whatever happens on the economic front, aluminium prices are unlikely to stay where they are - not low enough to force production cuts and not high enough to tempt producers to build new smelters - argues Anthony Bird Associates, the consultants. It reckons the change is more likely to be up than down.

Its latest quarterly forecast shows a 1999 surplus of 482,000 tonnes, giving way to deficits of 123,000 tonnes in 2000 and 443,000 in 2001. It expects prices to recover to

\$1,900 per tonne by 2001. The largest single market for aluminium is transport. Another report, looking at longer-term prospects, pre-dicts that by 2008 the aluminium content of a typical car will increase by some 61 per cent, mainly replacing steel and cast iron.

Brook Hunt, the consul tancy group, believes areas of particular growth will be body parts, engine blocks suspension components safety systems, heat exchangers and wheels. However, less aluminium will be used in induction systems and transmission casings, where it will be challenged by plastics and magnesium respectively.

Customers are demanding (and getting) more accesso ries, such as air condition ing, as standard, while the industry is incorporating nore safety features, such as airbags. Both make cars heavier, hence the need to save weight elsewhere.

The prediction of a 61 per cent increase in aluminium content over the next 10 of some 47 per cent in the past eight years. However, Brook Hunt admits that many observers had thought it would have risen even

MEAT AND LIVESTOCK

SE LIFE CATTLE CHE (40,000the: conta/bol.lm 15

NEWS DIGEST

COCOA AND COFFEE

World Bank welcomes Ivory Coast liberalisation

The World Bank has welcomed a move by Ivory Coast, the world's leading cocoa producer, to dissolve Caistab, the parastatal commodities marketing board, as a step towards the final liberalisation of the cocoa and coffee

World Bank officials in the capital Abidian said the dissolution of the board coincided with decrees promulgating export procedures and minimum pricing for coffee, which was officially liberalised last October, but effectively so only yesterday.

The government said it would retain a 25 per cent stake in a new Caistab with greatly diminished powers, which include harvest forecasting and the supervision of policy. but no control over pricing. Under the new regulations no prior authorisation is needed for exports.

Insider dealing and corruption within the Caistab - which has controlled external marketing and pricing of commodities since the 1960s - samed it the name "Caisse Noire" among World Bank officials, who have driven the market ation policy in Ivory Coast. There were some fears that its dissolution would adversely affect quality control. Bank officials dispute this, however, saying the Caistab ceased to fulfil its downstream obligations years ago.

The liberalisation of the 250,000 tonne coffee market is seen as an acid test of the government's commitment to the later cocoa liberalisation, which is due in October. ivory Coast produces about 40 per cent of the world's cocoa. Last year's harvest is expected to reach 1.1bn tonnes. William Wallis, Lagos

INDONESIA

Commodity exports set to fall

Commodity exports from indonesia, one of the world's leading producers, are likely to fall this year, according to figures released yesterday by the trade and industry ministry. Gocoa sales are expected to amount to \$338m compared with \$360m last year, while coffee exports will drop from \$510m to \$479m.

The country is the world's third largest producer of both cocoa and coffee. It is expected to produce a record 310,000 tonnes of cocoa in the 1998-99 season, according to US Department of Agriculture estimates, a rise of 1 per cent on the previous season. Domestic prices of cocoa rose more than 300 per cent last year because of the depreciation of indonesia's currency, the rupiah.

USDA has put the country's coffee output at 6.8m bag this season, 6 per cent fewer than in 1997-98. The crop is still recovering from a severe drought in 1997 that damaged coffee trees and delayed the harvest.

Indonesia's overseas sales of crude palm oil have aiready begun to fall because of a rise in export taxes to 60 per cent, in addition, production has been hit by heavy rain and growers say output fell 15 per cent last month. The industry ministry predicts that crude palm oil exports will total \$505m this year against \$538m in 1998. Rubber exports are expected to drop to \$1.5bn compared with \$1.6bn last year. Paul Solman

Rise in zinc lifts other base metals

MARKETS REPORT By Gillian O'Conner

A rise in the zinc price pulled most base metals slightly higher on the London Metal Exchange but traders said this was the result of trading by investment funds relying on technical analysis (chartists).

COMMODITIES PRICES

LONDOM METAL EXCHANGE M ALTREMENT, 99.7 PURITY (\$ per treme)

MUM ALLOY (6 per torre)

1018-20

4385-60

984-55

1446.5-7.5

65.50 -0.15 66.10 65.40 240 2.774 65.55 -0.15 66.10 65.40 240 2.774 65.85 -0.15 65.80 65.53 4.705 44.904 66.25 -0.15 65.85 65.53 76 1.774 66.70 -0.15 17.50 66.50 165 6.268 67.20 - 67.80 67.40 88 1.40

BASE METALS

M LEAD IS OUR TOWNS

II HEREL & JOHN COMM

Title (5 per bonne)

III ZINC, special high gradu (5 per iorn

LNE Closing E/S rate: 1,8530

Sept. 18515 3 miles. 1,5489 6 miles. 1,6475 9 miles. 1 5472

288.20-288.78 287.40-287.70

285,60-266,10

Loco Lain Messi Gold Liending Rates (Vi USS)

Kimb class

Although prices remain depressed and the surplus is forecast to increase, traders are not

expecting output cuts. Although Alcan, Alcoa and Reynolds all stated that they were not planning to restart their remaining idled capacity [not surprisingly in the current environment). none of these producers held out any hopes of aluminium

Precious Metals continued

+0.5 296.0 387.3 20.451 82.417 +0.4 291.0 289.4 8.538 28.695 +0.4 293.2 281.2 742 17.142 +0.5 294.6 294.8 27 8.418 +0.5 294.7 294.7 70 2.774 +0.5 286.4 287.3 50 12.902

353.2 -0,5 356.5 356.5 17 11 354.7 -1,0 357.0 354.5 711 10,388 356.2 -1,0 358.0 357.6 1 720 357.7 -1,0 - 4 1,094

320.00 +1.60 322.00 319.00 98 2.585 315.00 +1.60 - - 14 69 311.00 +1.60 - - 127

-3.4 - 45 -4.0 521.0 508.6 8,912 45,985 -3.9 524.0 512.5 1,354 10,455 -3.9 520 520.0 402 5,990 -4.0 519.5 519.5 2 1,775 -4.0 531.0 519.0 26 6,335

+0.36 12.52 12.28 7.953 35.064 +0.35 12.63 12.42 4.006 25.687 +0.32 12.75 12.60 2.107 22.858 +0.32 12.89 12.75 3.292 16.178

+0.28 10.86 10.53 19.177 71.542 +0.23 10.92 10.64 8.229 46.418 +0.21 11.65 10.81 3.819 22.133 +0.23 11.24 31.00 4.532 24.899 +0.25 11.39 11.20 274 8.284 +0.25 11.30 11.27 388 8.252 28 84

97.00 +0.75 97.75 95.75 92.24 22.31 98.25 +0.75 99.00 97.00 4.548 20.334 100.00 +0.75 100.50 99.00 2.889 11,773 102.25 +0.75 102.50 101.50 92.3 5.537

9.330 -0.170 9 410 9.330 125 4,800

9.290 -0.100 9.350 9.270 385 19.558

1.890 +0.063 1.900 1.860 12.440 41.630 1.910 +0.071 1.930 1.831 12.810 42.041 1.915 +0.059 1.930 1.890 1.386 21.635

1.930 +0.056 1.940 1.35 12.572 14.275 1.940 +0.040 1.950 1.910 1.270 14.936 1.965 +0.040 1.970 1.945 1.974 12.707

34.60 +0.87 34.60 32.90 13.745 20.461 36.00 +0.89 36.05 35.20 12.765 23.480 39.30 +0.94 39.30 38.70 4.233 18.478

40.35 +0.94 40.35 39.75 2.377 14.954 41.10 +0.94 41.25 40.80 433 10.959

412773775

M PALLADIUM HYMEX (100 Tray oz.; Stray oz.; ian 15

ENERGY

IN THE CITY OF THE PARTY OF

M GOLD COMEX (100 Tray az.; S/tray az.)Jun 15

aluminium suppliers making voluntary cuts in production," said Macquarie. Alcan, the world's second

biggest aluminium group, accompanied yesterday's depressed fourth-quarter results with a forecast of an increased surplus in 1999. Jacques Bougie, chief executive, predicted a rise from 350,000 tonnes in 1998 to

650,000 tonnes in 1999.

GRAINS AND OIL SEEDS

78.00 +1.90 78.00 75.50 78.10 +0.70 78.55 76.76 78.00 +0.90 78.00 77.50 78.90 +0.90 78.90 78.90

215.00 +1.00 216.00 213.75 34.362171.300
221.75 +0.50 223.50 219.50 4,086 81,572
225.75 +0.50 226.75 224.75 4,628 86,885
232.75 +0.50 234.50 231.00 1,226 17,505
238.00 +1.00 240.25 236.75 3,135 30,557
246.25 +0.75 247.50 244.25 373 3,545
27.86 288.844

21.23 -0.13 21.45 23.03 11.501 55,127
23.43 -0.13 23.60 23.22 2,455 22.082
23.55 -0.12 23.73 23.55 23.61 18.985
23.65 -0.00 23.60 23.50 389 5.854
23.70 -0.10 23.70 23.55 770 4,814
23.75 -0.08 23.95 23.90 68 1,800
7.7665 118,603

132.5 +1.1 133.9 131.2 9,468 55,169 133.4 +1.1 139.6 142.2 2,940 24,279 135.3 +0.9 136.7 134.1 2547 24,841 136.5 +0.7 137.8 135.5 49.7 7,475 138.0 +0.9 139.0 137.0 478 5,259 139.5 +1.1 140.5 136.4 254 2,210 177,868 147,462

M. STARSON MENL COT (100 took: Shedjian 15

PULP AND PAPER

Wool fram Mellett & Co

PE PULPEX ONLY (USS; 24 at day more)

Sett Dey's price change High Lane 415.50 +0.50 415.50 414.00 440.00 +2.00 440.00 438.00

WOOI from Mellott & Co
Prices at suctions stayed virtually
unchanged. The Australian eastern market
andicator ended 3 cents down at 517, New
Zeakand's market indicator was 2 cents
down at 400, and only South Africa
reported a rise of between 2 and 3 per
and Charletons we most austrious wome

being cut but this takes time to take effec

stocks, meanwhile, are high and rising. On the demand side most features are poor. UK retail soles over Christmes are indi-cated in official statistics as at the lower

B WEST LEFT DIO STORE E per trans

750,000 tonnes respectively. Meanwhile, world oil prices rose slightly yester-

day in the wake of the America Petroleum Institute's weekly report, which showed US oil stocks fell by 4m barrels last week to 153m. In late trading on London's International Petroleum Enchange, the bench-

SOFTS

rel. against Wednesday's close of \$10.51. The Baltic Freight index rose 35 points to 836. The index, which tracks dry

cargo freight rates, has dropped to 12-year lows of under 780 as the shipping industry has continued to suffer from the slowdown in demand for goods in Asia.

909 3,221 68,742 929 5,994 30,192 950 223 13,411

7.4540,752 73,832 7.32 7,835 25,130 7.20 8,858 28,201 7.45 2,551 18,123

96.00 +0.95 96.00 95.05 004 4.952 96.90 +0.95 96.50 95.75 296 2,745 17.00 +0.75 97.00 97.00 18 48 17.95 +0.70 103.25 101.75 1 97.1

Open interest and violence data stepms for combines traded on COMEX, HYMEX, SIT, MYCE, CAME, CSCE

+1,280 +2,100 +2,105 -400 -44 -425 -125

E COM Process Comp. 1987 = 1995

82,800 -0.850 82,600 82,250 7,860 32,488 86,375 -0.125 85,575 64,960 5,334 41,624 94,875 -0.150 84,975 84,575 2,531 21,427

\$0,500 +0.850 57.800 55.000 1,282 \$7,000 +0.675 57.875 55.750 380 \$7,000 -0.100 59.200 57.500 38 \$0,280 +1.175 60,800 57.500 38 1,613

1677 +27 1895 1070 746 2,155 1896 +31 1710 1670 E-55 22,741 1840 -25 1667 1077 3,305 K,422 1659 +25 1666 1677 327 1,667 1620 +25 1666 1610 272 1,622 1895 +26 1676 1606 63 303 LONDON TRADED OFTIONS 106.00 - 6.55 106.00 106.0016.615 20.542 108.30 -0.20 119.30 108.10 5.585 3.701 119.00 -0.20 112.40 119.00 1.005 3.271 119.00 -0.20 112.75 112.75 444 2.204 119.25 40.45 114.00 13.25 20 1.192 114.50 -0.20 114.75 114.00 134 349 alb 1450 . 228.7 -1.5 25.9 25.4 4,743 16.194 232.0 -1.1 238.4 231.0 2,811 11,937 238.5 -1.2 233.9 231.6 409 7,142 232.4 -1.1 235.5 221.9 85 5,833 223.5 -1.2 231.0 233.0 186 1,800 231.0 -0.7 230.0 227.5 30 708

FUMPON 250	MINHAE	15	
HE CHICAGE COLL FOR their be	kreft	+00-	
Dobal	\$10.67-0.77x	+0.295	
Brant Bland (Onled)	\$11.09-1.15	+0.275	
Breezk Bland (Mar)	\$10.89-0.85	+0.255	
W.T.L	S1242-244x	+0.250	
E OE PRODUCTE WITE PA	ME CHANGY CA	ATTE	
Promium Gassilge	\$121-123		
9as 01 ‡	99 -1Ω1	+1	
Itemy Foul Oil	365-67	+1.5	
Maghiths. July Test	S94-85	+1	
Jan Pier	\$114-116	+2	
Diesel	\$105-106	43	
and the same of th	-		
Backer (Fab)	9.30-9.38	-0.16	
Patricker Ages. Tel. Louis	ain) 🗷 💳		
■ GREEK			
Gold don tray col-5	\$298.45	+2.50	
आद कि का को	\$19.50c	+4.00	
Plateurs goes troy (22)	\$353.50		
Palachin (per tray oz.)	\$320.50	-1.00	•
Cape	71.0c	-110	
Leed (US prod.)	45.00c		-
The (Kurdy Lamper)	18.777		
Tim (Plane York)	244.5		2
Cable (he weight)	90,82a	+8.55*	
Sites the neight	66.78p	-3.74"	
Pigs (five weight)	37 Jap	-5.54*	- 5
Lot. day maps (100)	\$189.40	-2.78	
Las. day sugar (was)	\$735.50	-2.00	1
Barley (Esg. feed)	Ung		•
Maize (US 1653 Yellow)	2109.90		
Wheel (12) Dark House	Unq		
Political (Fability	52.7%		- 1
Builder (Mary)®	53.25e		
Relatives (RCL, RSS Vices)	289.00m	-1.00	- 1
Constant On Philips	762.50	+7.50	
Palm CN (Malay 1)	567.50	-12.50	1
Cape Phills	475.Dr	+50	
Sayabeana (US)	154.0y		
Cultion Ocelecte? Indian	55.78		

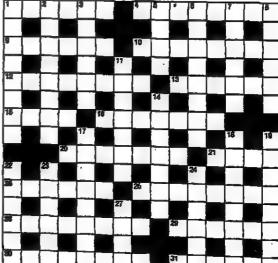
Meditops (54s Super)

JOTTER PAD

For solutions to today's crossword call 0891 430060. Calls cost 50p a minute.

CROSSWORD

No.9,894 Set by ADAMANT



ACROSS 1 Initial edge missing from the work in French 4 Sword can cause mark,

holding one boy back (8) 9 Train to Winchester, maybe 10 For example, broadcast on ish over for union (8)

13 Possibly one coming to grief about university (6) 15 Two thirds of eleven?

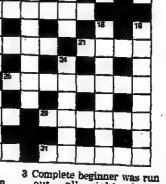
That's odd! On the contrary! (4) 16 Smallest possible skirt on mother (7) 20 Refute having to take seat in closely packed state (7)

21 Asian that gave up time for 25 Caught after second assault 34

26 They can deal with a borderline crime (B) 28 Small length cut back around initially robust cat-29 Abandon the lock of hair

30 Putting up with the finale you are said to be in (8)
31 Bed where the rocks are never hard (6) DOWN 1 One who hears the student

is about to enter (8) 2 Henry without a wenpon about him, was not injured



Authorization of the state of t

Control of state of

Con the second

2.3

۹a.,

STATE OF BELLEVILLE

The same

Carry.

A 200 fee.

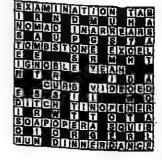
6 Kind of working out the

firm clue (8) 7 Dog perhaps comes up holding a copper vessel (3-3) 8 Staggered to find the Spanish in the grass (6) 11 Not in favour of a profit on the way (7)

14 Said TNT would explode far away (7) 17 Main strength (8) 18 Where the drifter started out from? (S) 19 Expel from freemasonry?

22 Aim for fresh praise (6) 23 Kept cool after voting sys-tem was costed out (6)

For him the odds could be evens (6) 27 Architect who was right in three out of four points (4) Solution 9.893

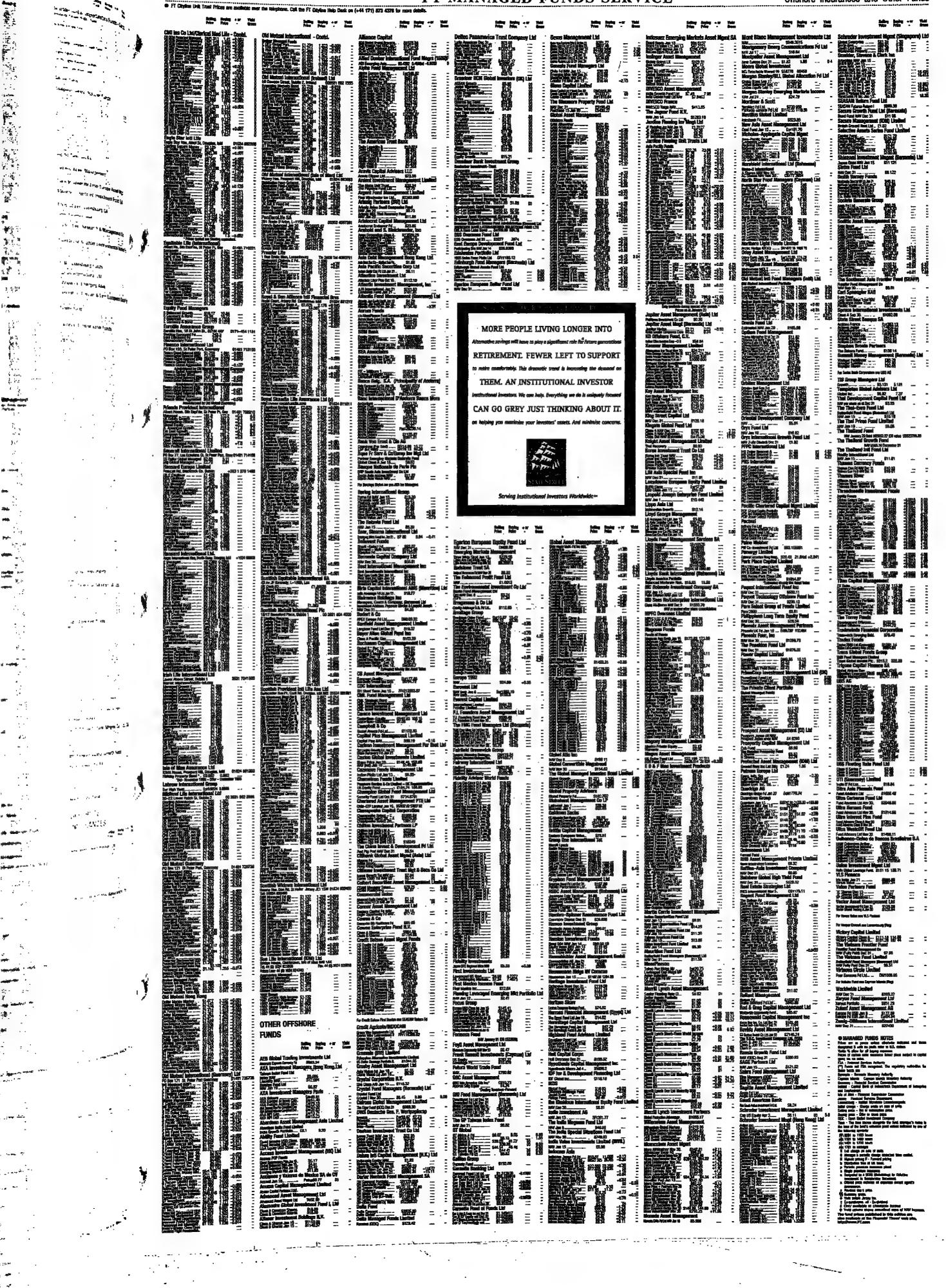


حكذا من الاحل

Austrian
Aberign aloy
Copper
Local
Ition
Zinc
Tis

No. of Ing. FINANCIAL TIMES FRIDAY JANUARY 22 1999 Mille III III FT MANAGED FUNDS SERVICE Offshore Funds Ap COLLL OFFSHORE Bank welcomes **AND OVERSEAS** Coast liberalisation BERMUDA *** 明北 经期 BERMUDA nodity exports set to fall The Brandenburg Gate, - 🖹 Berlin Zoo, Checkpoint Charlie, Bankgesellschaft Berlin. When in Berlin, don't miss the landmarks. CAYMAN ISLANDS CROSSWORD.

化物 北湖 LUXEMBOURG REGULATED)("") **JERSEY** (REGULATED)(**



LONDON SHARE SERVICE Life Sciences Monday March 15 | 1471 | 147 | 147 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | 1474 | | Manage | M のでは、100mのでは、 SOME AND SOME THE STATE OF THE CHEMICALS | Vist | 1924 | 1925 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | 1926 | AGA SIV
ACA SI \$\$\$**\$**\$\$\$\$\$\$\$\$\$\$\$ CONSTRUCTION

AND STRUCTION

AND STR

strings characteristic in the string characte

| 1.5 | 20.2 | 1.6 | 2.0 | 1.6 | 2.0 | 1.6 | 2.0 | 1.6 | 2.0 | 1.6 | 2.0 | 1.6 | 2.0 | 1.6 | 2.0 | 1.6 | 2.0 | 1.6 | 2.0 | 1.6 | 2.0 | 1.6 | 2.0 | 1.6 | 2.0 | 1.6 | 2.0 | 1.6 | 2.0 | 2.0 | 1.6 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0

是是一种的人,是是一种的人,也是一种的人,也是是一种的人,也是一种的人,也是一种的人,也是一种的人,也是一种的人,也是一种的人,也是一种的人,也是一种的人,也是

The state of the s

LONDON SHARE SERVICE Visitors welcome. www.schwab-worldwide.com/europe CANADIANS 20.5 12.2 12.2 Visit the UK's first interactive share trading and portfolio management service, or call 0870 601 8888 for an information pack, quoting FT433. Charles Schwab Helping Investors Help Themselves® www.schwab-worldwide.com/europe Alternative Investment Market

LONDON STOCK EXCHANGE

Sellers gain upper hand as Footsie run falters

MARKET REPORT By Steve Thompson, UK Stock Market Editor

An erratic and mostly indecisive session in UK equities yesterday ended with the sellers finally getting the upper hand and driving the market's leaders sharply lower.

But the losses in frontline stocks did not come without a keen tussle as the optimists continued to chase many of the perceived topquality stocks and potential

takeover targets. At the close, the FTSE 100

Alan Greenspan, chairman investment guru, on the HSBC was a focus for the spectre of Asian conta-

low. And there were losses

4,875.0 and the FTSE Small-

Revived worries about the

lingering effects of last

year's severe crises in Asia

and other markets and the

eroded confidence in London

Dealers also pointed out

that the remarks made on

Wednesday afternoon by

and elsewhere.

Cap 2.8 easier at 2,105.3.

gion resurfaced. One US newspaper said HSBC could reveal "huge" losses on its \$3bn Thai loan portfolio with its 1998 results due on February 22.

Quoting unnamed officials. the report said the losses would probably look much heavier than any competitors. It said the bank appeared to have committed basic mistakes, among them overexposure to property and other discredited sectors of the Thai economy, and lending in US dollars to projects with no dollar income.

HSBC was unable to comearly market nervousness as ment as it is in its close period. One analyst said the Thailand news was already in the price. The shares stabilised and closed 48 lower at £17.18.

achieved by the price earn-

ings ratio on the FTSE Non-

Wall Street's rather disap-

pointing Wednesday perfor-

mance, when an early three-

another reason for the mar-

So were bearish comments

by Barton Biggs, the widely

followed Morgan Stanley

Financials index.

ket's unease.

possibility of further out- figure gain in the Dow Jones

breaks of turbulence in Industrial Average turned

South America gradually into a 19-point fall, was

the rise and rise of Reuters Group gathered pace. More brokers recommended the stock and it hit yet another

Against the general trend Reuters rolled forward 31% to 8991/2p after Warburg Dillon Read and Schroders Securities confirmed share price targets of £10.00. Warburg had raised its target from 750p, while Schroders

FT 30 II	NDEX							
	Jan 21	Jan 30	Jan 19	Jan 18	Jen 15	Yr ago	High	7,000
FT 30	3492.2	3514.2	3490.5	3557.8	3489.1	3305.5	4004.9	2790.8
Ord. on. yield	2.93	2.904	2.94	2.89	2.96	3.31	A	2.72
P/E ratio net	22.91	23,084	22.84	23.23	22.66	21.40	25,41	15.80
PVE ratio nii	22.62	22.989	32.74	23.14	22.57	21,21	25.18	15.71
FT 30 pince complicate	. High 40H	ê 7/15 6 0.	pa 49 4 66	(1) (i) (ii)		5		

3814.2		11 3531.9						
O FIRE IN	miles i	nini, 1979.	All pights.	reserved.	Tor 1986/6	10.		

	Jan 21	Jan 20	Jan 19	Jan 10	Jan 15	Yr ago
SEAO burgains	80,028	81,839	82,095	17,307	90,480	54,683
County turnover (Cred)		5138.7	4725.6	5475.2	4021.0	2239.6
Equity bargains?		70.432	88.962	76.213	66,547	67,60
Shares traded (m)th	-	1094.9	957.0	1392.6	953.0	702.
Total market bargaines		62,863	82,903	89,620	UL074	
Total turnover (Emit	-	6377.1	8903.0	8498.5	2066.9	
Total shes tracked (mit	1283.5°	1318.7	1173.7	1577.2	1173.3	
Tradepoint tumover (2m)	0.66	43.3	12.4	24.0	24.0	191
Tradepoint abra tradedima	28.6	10.6	10.0	7.8	10.5	10.
fracts to calc m to	THE PERSON	bul makeling	Great Europe	"UK only	istal si ôpe.	非联胺

index was 83.8 lower at of the US Federal Reserve. potential for more South fered a substantial loss on 6,022.3, just off its session about the high level of US share prices, bad deterred "bubble" in US internet right across the market with some investors, as did referthe FTSE 250 down 9.1 at ences to the record high

Wall Street gave no real lead to London when the US market opened yesterday. The Dow moved from positive to negative many times during London trading, but was beginning to look under pressure later in the session.

A bearish story about bility of more takeovers. HSBC, which vies with Lloyds TSB for the accolade behind the early weakness

in the FTSE 100.

American turmoil and on a its Thai loan book, dented But the bears insist valuadard Chartered.

Observers mid the market may now be at a pivotal stage, with cash-rich institutions still keen to chase stocks because of low inflation, the potential for interest rate cuts and the proba-

"We are still hoping for another cut in UK rates after of the biggest UK bank, was the next meeting of the Bank of England's monetary policy committee, and there is A report from the US, sug-gesting the bank had suf-will cut US rates before we

FTSE 250, gaining almost 23

touched 133%p in the days

shead of the statement, its

lowest level for several

years. It remains at a fraction of the 508p it reached

reached early last year and

traders suggest the company might be a bld target.

Arcadia also highlighted

the internet as a medium for

Hawkshead, Evans and Rac-

Business Post was said to

have been prompted by its

potential to benefit from

increased demand for deliv-

ery of items ordered over the

Elsewhere among retail-

SE Actuaries Share Indices

ers, statements provided a

state of retailing demand.

Arcadia on-Une

ing Green brands.

internet.

ket tide.

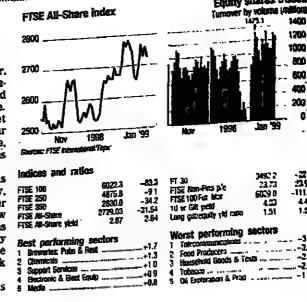
مكذا من الاصل

per cent or 30% to 167%p.

HSBC shares and produced a tions are overstretched and sympathetic decline in Stan- that a correction is overdue. Talk in the market

suggested that at least four big bids are in the pipeline. with the drugs sector seen as the most likely area.

The drinks sector was sharply higher yesterday, also responding to takeover hints. Whitbread, now mostly a leisure stock, was recently tipped as a likely bid target for Granada. The latter is thought to be back on the takeover trail. Turnover in equities reached 1.3bn shares



SB feels two-way pressure

COMPANIES REPORT By Peter John and Martin Brice

SmithKline Beecham experienced turnover of 31m heavy even by current busy standards - after a two-way pull sent the shares swinging around before closing 151's down at 850p.

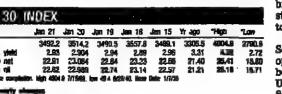
Early on, the stock alumped as the latest news from Zeneca removed some of the speculative shine over SmithKline, which has been seen as an obvious target for

Zeneca published its document for the agreed merger with Astra of Sweden and announced an extraordinary general meeting for Febru-

Analysts said Zeneca was at its most vulnerable to a counter-bid during the period between publication of the offer document and approval at the egm.

In the afternoon, Smith-Kline popped briefly back into the blue as the company received fast-track approval from the US Food and Drug Administration for its Avandia diabetes treatment In the light of the FDA

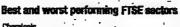
move, Merrill Lynch raised its intermediate rating on SmithKline from "accumulate" to "buy", with a price

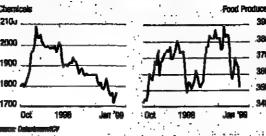


9 3614.2	10 3522.2						High 3544,0	
O FIRE	material Li	1979	All pights.	reserved.	for 1986/6	19.		

	Jan 21	Jan 20	Jan 19	Jan 18	Jan 15	Yr ago
artisano OA35	80,028	81,839	82,095	17,500	90,480	54,683
outly turnover (Crist)		5138.7	4725.6	6475.2	4021.0	2239.
quity bargains?		70,432	88,982	76.213	66,547	67,60
Shares traded (m)th	-	1094.9	957.0	1392.5	953.0	702.1
otal market bargaines		62,863	82,903	89,020	01.070	
etal turnover (Emit	-	6377.1	8903.0	8498.B	2066.9	
otal shis traded (mit	12 0 0.5°	1318.7	1173.7	1577.2	1173.3	
radapoint turnover (200)	0.00	43.3	12.4	24.0	24.0	191
radepoint sixs tradecima	28.6	10.6	10.0	7.8	10.8	10.

 London milde 	ri cinta	_		
Rises and falls"		62. Week highs and lowe	LIPPE liquity options	
Total Riese	540	Total Highs 98	Total contracts	3
Total Falls	935	Total Love 89	Calls	11
Same	1,405		l Puis	1
Jan 21 "Data besed o	on Equity	sharen Beted on the London S	here Service.	





was previously tipping 850p. Dealers said the news and financial information company was being dragged higher on the coat-tails of the internet gold rush as brokers looked for quality stocks with some association

to the Net. A research note from SG Securities highlighted the opportunity for investors to benefit from a switch out of Unilever into Cadbury Schweppes. Carl Short at the broker

told clients Cadbury had better growth prospects, better earnings visibility and more to gain from refocusing. On the other hand, Unilever's product portfolio had more pan-European brands and was vulnerable to the harmonisation of pricing across Europe likely to stem from the introduction of the suro.

the worst performances in the Footsie, closing off almost 6 per cent or 37% at 612% p in brisk trade of 12m. Cadbury was up 14 at 984%p as 4.9m ware dealt.

The trading statement from Arcadia brought relief that the retailer seemed to

would reduce the proceeds. One broker is thought to have found a method of avolding the tax charge. ARM gained 75p to £15, while Acorn gained 4 to 111%p.

Reckitt & Colman slipped 26 to 715p prompting suggestions that one broker was left holding a large line of

Shares in the household goods company were actively traded on Wednesday with dealers saying ABN Christmas period that saw others suffer. The stock was Amro had picked up chunks of shares at 740p. They said the best performer in the 14m shares changed hands and might have only repre The company issued a sented one side of a deal with an institutional stakeprofits warning in early December and the stock holder. ABN declined to

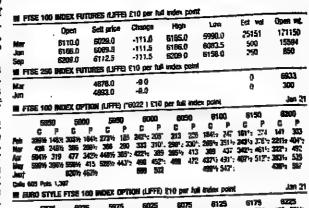
comment on the trade. Furious activity in Vodafone ensured the telecoms giant continued to scale new heights. On turnover of 28m it nudged up another 4 at £11.63. The 100p rise over the week has taken it above Shell Transport in market valuation. The oil major languished 3½ to 335½p.

Reassurance from Merrill Lynch helped WPP lift 9% to sales, particularly for its 407%p. The marketing services group had been hit by suggestions from a rival bro-The rise of 95 to 637%p in ker that a profits warning could be around the corner.

But Merrill reiterated its new share price target of 475p and also pointed out that Ogilvy & Mather, one of WPP's advertising arms, had just won a \$65m contract from BIB, the interactive services arm of BSkvB.

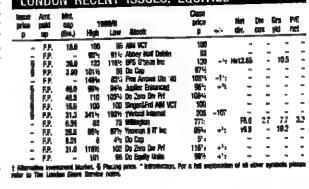
more mixed picture of the Legal & General lifted 18 to 846p after the insurer The prospect that comannounced its worldwide life puter group Acorn might be close to finding a way of and pensions new business from continuing operations realising the value tied up in its 24 per cant stake in ARM had increased 21 per cent to Holdings saw both stocks

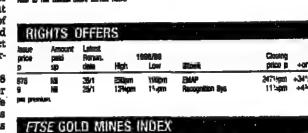
Merger candidate Guardrise against the falling marian Royal Exchange was The stake is currently steady at 354%p with support worth about £118m, which from HSBC Securities. The exceeds the £70m market broker published a range of capitalisation of Acorn. Howtake-out targets, which incur heavy tax charges that rose to 473p.



FUTURES AND OPTIONS

465 252h 465% 316%	5925 252% 169 573 270 5 685 336 691 460 760% 570% 676 * Uniterly	5975 262 15815 16317 290 3 428 258	6025 225 211 134 3091; 398 3791; 1874 97	6075 1851: 2315 2867: 332 371 4015	6125 (第 257) (第 257) (第 257) (第 45) (第 53) (8 53)	6175 144 335 283 377: 281 450	2971: 478 4071: 5851) 586 8861
-----------------------	--	---	--	---	---	--	--------------------------------------





680.18 -0.6 966.71 1013.36 1,83 986,46 1361,57 701,58 3.63 1091.55 1488.04 785.63 2.53 1224.44 1800.53 819.93 0.82 917.02 1317.41 547.89 1207.24 1194.78 914.54 973.06

おいかのからのではないでは、大きののないのでは、これではないはないのであるないのであるというないというというのではないというというないというないというないというないというないというないというというない

European Community Newspaper. Subscribe for a year and receive 4 weeks extra free. More senior business people in Europe read the FT than ever before. They value the depth and breadth of its coverage of European news and depend on the FT's unrivalled tracking of the effects of the euro. Benefit from additional savings, subscribe now, and save on the newstand price. Tel: +44 171 873 4200 Fax: +44 171 873 3428 or email: FTE.subseFT.com

FINANCIAL TIMES

900 4 880 5 2,800 1 3, FISE 100 . FISE 250 9022.3 4875.8 4872.9 2830.0 2838.8 2898.2 3076.5 2105.28 3061.72 2729.05 1130.67 1192.06 1190.10 221.3 253.1 4813.3 4851,7 2518.0 2522.9 2522.1 2527.8 2363.72 2458.25 2465.25 1284.15 1284.15 1383.47 976.8 2.72 3.42 3.88 2.83 3.98 1.70 3.86 4.12 2.87 2.85 4.25 4.25 4.27 1.29 1.89 2.14 2.22 1.94 1.65 2.16 2.06 2.17 1.94 1.96 1.57 1.41 1.90 2.00 0.01 24,35 17,07 18,73 22,86 17,12 33,99 15,74 13,94 22,42 22,11 18 17 16 58 14,64 80,00† 2666.92 2122.02 5130.11 2561.80 1317.12 2020.33 2253.27 1861.84 1843.87 2507.46 1295.17 1333.08 1251.24 1354.62 1361.85 2.32 2.94 3.08 2.41 2.42 1.39 1.47 2.16 3.45 3.45 3.45 3.45 3.45 FTSE Actuaries Industry 0.00 0.00 0.00 10 RESCHREES(18) 12 Edracine Industries(5) 15 CR, Integrated(3) 16 CR Exploration & Prodd 1886.54 1270.06 3279.77 1873.88 1690.61 1601.13 1393.34 1182.45 1285.79 1581.96 1417.56 1611.53 1983.37 1746.36 2457.95 1983.67 1746.36 2457.95 206.18 2714.55 2455.95 2388.48 2140.58 2368.27 1689.67 4 6314.31 3269.27 1689.67 4 6314.31 3269.26 1079.60 2443.61 2372.61 12836.61 14651.21 8251.83 1842.03 7760.34 12.90 9.51 11.10 13.18 18.80 22.52 12.29 15.13 1011.42 7068.21 793.37 920.18 678.21 1534.60 1396.18 1951.48 702.57 4.33 8.31 5.14 6.15 2.79 4.55 6.88 1.55 2.82 4.55 4.65 5.42 2.36 4.00 2.34 6.39 2.34 3.09 2.12 1.84 1.08 1.99 2.23 3.24 2.36 1.05 0.45 0.33 0.52 0.00 0.00 2.78 0.00 2.42 26 Engineering (54) 27 Engineering, Vehicles (10) 28 Paper, Polog & Printing (1 218 3.40 254 5.24 2.12 1.53 29.90 0.28 17.26 0.34 21.31 0.10 12.14 0.80 27.95 1.36 51.27 0.08 13.53 0.00 2494 58 1456.42 1731.39 838.24 1573.97 4158.33 2162.37 1,97 3,18 2,20 4,74 1,55 1,42 3,78 2.35 2.96 2.17 3.38 3.63 1.46 3.52 1.35 3.04 2.10 2.02 2.86 2.14 2.17 2.09 1.59 2.21 2.78 2.07 2061.97 699.32 1774.51 1823.38 1857.52 1277.57 3047.55 1861,44 3295.90 1554.49 1.92 4.52 2.63 1.84 2.72 2.92 1.19 2.85 1.08 2.57 47 Designations (31) 42 Leisure & Hobels (31) 43 Mechani (7) 44 Residers, Food (13) 45 Residers, December (4) 46 Telecomosurications (48 Support Serve 49 Transport(29) 60 UTELITES(29) 62 Bachicle(17) 64 See Carrinole -0.8 362876 3471.15 2815.15 -1.2 4763.71 4234.37 3855.89 -1.3 5545.04 500.05 4224.95 -1.5 3736.32 3414.61 2901.51 -0.1 3747.51 3371.48 3393.04 3.74 4.05 2.01 4.97 3.17 3.30 1.61 69 HON-FEMANCIALS 2.62 2.63 2.99 2.14 2.47 3.21 20.83 18.71 16.55 80 PRIESTMENT TRUSTS(117 47.81 2.32 1346.75 -1.1. 3035.82 2780.57 2458.25 2.87 -1.2 3047.59 2771.78 2455.28 2.88 2.45 2.45 1.94 1.96 22.42 0.82 22.11 0.79 6088.7 4900.1 2858.7 2107.03 2755.51 6106.9 4898.9 2865.9 2106.23 6118.9 4898.5 2870.7 2106.95 2768.48 6096.0 4898.7 2861.5 2106.98 6057.0 4892.9 2845.4 2106.94 2743.27 6049.9 4888.1 2842.2 2106.25 2740.22 6039.5 4881.7 2837 4 2105.16 2735.83 6124.6 4902.1 2872.6 2108.65 6021.9 4875.8 2830.0 2104.85 2729.61

SEA THE	<u>.</u>		- Land on a fi		=
in the shorts have		FINANCIAL T	IMES F	RIDAY J	ANUAR
. pss4		Highs & Lows sh		1 52 wee	k basis
		EUROPE (EMU) Prices in Australa (Jan 21) 1 6 = 13.76030 Sat Australa (Jan 21) 1 6 = 13.76030 Sat Australa (Jan 21) 1 6 = 13.76030 Sat Australa (Jan 21) 1 70 86.54 (Australa 10.00 Australa 10.00 Australa (Jan 20.00 Australa Jan 20.00 Australa (Jan 20.00 Australa (Jan 20.00 Australa Jan 20.00 Australa (Jan	RamyC RamyC Ramis	1702 1224 46.602.0 180.6 572.0 180.7 573 18.2 50.303 17.2 11.51.2 20.5 11.191.2 20.5 11.101.2 20.5 11.10 -	27.57 17 11.6 1 22.35 22 18.9 1 98.05 3.8 38.1 1 89.50 28.11 8
La comment	§	Author 35.65 + 55. 38.42 22.47 Bidd J 1225 + 311,889 (82'x 42') Bidd J 1275 - 15 2785 18133 Bodylin 1,772 - 15 12785 18133 Bodylin 1,772 - 12 272,18 127,11 Bodylin 1,774 1,774 1,775 1,774 1,775 1,774 1,775	10 Frs. Veiller 5 10-9 31-6 10-9 31-	37 - 100.00 200 -	14.2.2.1 14.1.2.2.1 14.1.2.2.1 14.1.2.2.1 14.1.2.2.1 14.1.2.2.1 14.1.2.2.1 14.1.2.2.1 14.1.2.2.1 14.1.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2
S. Alba V.	*	Amer A 13.42 - 0.65 20.52 11.25 2 6.44 6.45 A 13.42 - 0.65 20.52 11.25 2 6.44 6.45 A 13.42 - 0.65 20.52 11.25 2 6.44 6.45 A 13.42 - 0.65 20.52 11.25 2 6.44 6.45 A 13.42 - 0.65 20.52 11.25 2 6.45 2 6	1. 19.0 Hollows 1. 1. 19.0 Hollows 1. 19.1 Hol	**************************************	18
	•	1.00	7.5 Schildes 11 7.5 Schildes 13 7.5 Schildes 13 7.5 Schildes 13 7.5 Schildes 13 7.5 Schildes 14 7.5 Schildes 1	12 10 10 10 10 10 10 10 10 10 10 10 10 10	14
		Tell	35.9 ADR Abel 1		1.78 1.18 1.18 1.18 1.18 1.18 1.18 1.18

d Wit 13.21 d Wit 13.21 morbit 13.21 morbit 13.21 morbit 13.22 morbit 13.22 morbit 13.22 morbit 13.22 morbit 13.22 morbit 13.23 morbit	**************************************	Rock Pilot P	well Science Cent vide businesses w	er's advanced ith a competit	materials ive edge.	Section 1 20 25 Section 2 25 Se	Jan 21 / F
strang of the property of the	21) 1 € = 0.78755 Punt	13	*/- *** *** *** *** *** *** *** *** ***	SSC A 420 SSC A 420 SSC A 440 SSC	章 数 塞克特	2. 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
	78 - 20 - 1936 27000 Lies	0 18.9 WRODA 178.00 5 24.0 22.7 4 17.7 PORTUGAL (Jun.) 5 15.7 800 Pl 34.00 80 Pc 27.89 80 Pc 27.89 80 Pc 27.89 80 Pc 27.89 80 Pc 27.89 80 Pc 27.89 80 Pc 27.89	-1.10 25.70 18.47 3.3 5.2 -1.0 57.40 18.47 3.3 5.2 +2.0 18.73 7.99 4.2 8.8 -2.35 19425 114.17 0.8 45.0 21) 1 4 = 200.45200 Sec.	Comman (1) (Since 2) (1) (Comman (1) (Since 2) (Comman (1) (Since	15 T(MB4125.W 0.9 42.8 Curwy	TURKEY (Jan 15 Alternit 5.000 Anthro 5.000	/ TR. 山町 第17回転車 日本
R 7:- 8 7:- 8 8 7:- 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	18 4.50 1.40 1.50 1.40 1.50 1.40 1.50 1.40 1.50 1.40 1.50 1.40 1.50 1.40 1.50 1.40 1.50 1.40 1.50 1.40 1.50 1.40 1.50 1.40 1.50 1.40 1.50 1.40 1.50 1.40 1.50 1.40 1.50 1.40 1.50 1.50 1.50 1.40 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.5	5 10.1 	**************************************	Alertina 77 Alertina 77 Alertina 77 Alertina 77 Alertina 75 Alerti	-1 776 00 1.1 21.8 12.2 141 50 445 11.4 50 12.5 7.2 50 12.5 7.3 50	Jahan (Jun 21 / Jahan (Jun 21 / Alamsa 1,144 Alamsa 1,271 Alamsa 1,271 Alamsa 1,272	-10 1/4 71 2 2 3 3 4 1 1 7 7 3 6 3 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2

	WORLD	STOCK	MAR
## 1- Right Low Tell PM ## 207 250 124 33 5 59 589 ## 207 250 124 33 5 59 589 ## 207 250 124 33 5 59 589 ## 207 250 124 33 5 59 589 ## 207 250 124 33 5 59 589 ## 207 250 124 33 5 59 589 ## 207 250 124 33 5 59 589 ## 207 250 124 33 5 5 5 589 ## 207 250 124 33 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	7.	The Markets 22250 -59 391 H Michael 227 -1 280 H Michael 227 -1 280 S Colla 177 -2 280 S Colla 60 -5 122 4 Ordan 110 -50 225 6 Ordan 60 -5 123 6 Ordan 60 -5 123 7 February 100 -50 225 7 February 100 -50 235 7 Substant 65 -1 1625 7 Substant 70 50 -1 1625 8 Substant 70 50 -1 1625 9 William 105 -5 300 7 William 200 - 235	227 1.0 1.2.2 Protes 2.5 140 2.4 12.6 Rotes 2.5 140 2.4 12.6 Rotes 2.5 140 2.5 Rotes 2.5 140 2.6 Rotes 2.6 140 2.6 Rotes
80 - 20 18/8 7/5 17 8/3 7 home 2 - 20 18/8 7/5 17 8/3 7 home 3 - 20 18/8 7 6/91 11 5/6 Repeated 5 - 55 25/6 18/20 13 3/6 5/64/5 18 - 20 18/8 6/40 11 7/5 6/64/6 18 - 20 18/9 6/40 11 7/5 6/64/6 18 - 20 18/9 6/40 18/20 13 3/6 5/64/6 18 - 20 18/9 6/40 18/20 18/20 18/9 6/40 18/9 6	455 + 555 39 27 2 10 11 15 45 55 65 65 65 65 65 65 65 65 65 65 65 65	British 47.50 - 5.0	8.10 3.1 4.8 Drain 1 77 0.5 6.13 Dahka 1 78 0.5 12.7 Dahka 1 78 0.
Telenk (Jan 21) 1 6 = 2.20271 Ps. DERMAN 10 - 35 25.68 (207 27 16.6	117.51 +4.14 MEJD 59.56 & 5.4 AL 507.95 -34.00 Lpt. 1	Admin 170 250 257 257 257 257 257 257 257 257 257 257	115 11 22 Bas 2 2 12 12 12 13 14 15 15 15 15 15 15 15 15 15 15 15 15 15
5 - 15 1831 1812 - Contrar 6 -		ABB AF 75 - 1319 ABB AF	Service 2
		SSEART 86.50 -1.59 V6.59 8.50 SSEART 21 -9 98.50 SSEART 220 -7 516 SWINGS 215 -1.5 20 SWI	1.00 Au 14.7 remain a 2.00 Au 14.7 remain a 1.00 Au 14.7 remain a 2.00 Au 14.7 remain a
cwell Science Center's advide businesses with a co		R. Wa. 200 -1 496 Beiling 1595 -6 1,595 Belling 1695 -16 596 Briffig 1695 -2 372 Canedr 1,000 -5 1,190 Canedr 1,000 -5 1,190 Canedr 1,000 -5 1,190 Canedr 1,000 -5 1,004 Canedr 1792 -3 1,004 Canedr 1792 -3 1,004 Canedr 1792 -3 355 Beil G. 1,166 -100 9,200 9,200	200 201 150 150 150 150 150 150 150 150 150 1
2 - 20 22 20 22 25 15.4 88 A 1 - 25 45.5 15.2 15.1 16.4 88 A 1 - 25 45.5 15.2 15.1 16.4 88 A 1 - 25 45.5 15.2 15.1 16.4 88 A 1 - 25 45.5 15.2 15.1 16.4 16.5 16.5 16.5 16.5 16.5 16.5 16.5 16.5	400 — 448 225 0.5 20.7 440 4.0 1 480	14	08 14 214 60 00 1 30 14 214 60 00 1 10 23 160 6000
	1,265 +4.23 1,400 890 -12.04 16.5 12.5 180 -2.24 16.5 16.5 16.5 18.5 18.5 18.5 18.5 18.5 18.5 18.5 18	Savie 345 - 45 - 45 - 45 - 45 - 45 - 45 - 45	20 04 / 76.7 Standin 19 19 12 19 7 Standin 19 19 19 19 19 19 19 19 19 19 19 19 19
+80 34.67 17.48 17.7249 +80 34.67 17.48 17.7249 +80 34.67 17.48 17.7241 +80 34.67 17.48 17.7241 -187 34.67 11.98 - 24.24 +187 34.67 11.98 - 24.24 +187 34.67 11.98 - 24.24 +187 34.67 11.98 17.74 +187 34.67 1	9,110 4200 9,422 5,000 05 422 9,805 -345 9,822 (25.9 05 422 (jen 21 / Royme) 71 -1 176 40 1,1 21.8 870 42 141 45 46 11.4 770 4.1 155 50 155 72	PACIFIC Japan (Jan 21 / Yes)	MO 0.2 — Megicalis 50 1.1 — Medical Maries Medical Medical 2,58 Merodo 2,58 Merodo 1,5 Merodo 1 Merodo 1
- 12 "Salii 21.04 G.7 28.5 Dynois 15.17 8.71 1.4 20.5 Shored 15.17 8.71 1.4 20.5 Shored 15.17 8.71 1.4 20.5 Shored 15.18 14.18 6.57 1.4 20.5 Shored 15.18 14.18 6.57 1.5 15 India 14.18 6.5 11.2 24.2 22 India 15.18 6.5 11.2 24.2 22 India 15.18 6.5 11.2 24.2 22 India 15.18 11.2 24.2 24.2 24.2 24.2 24.2 24.2 24.2	15 - 20 980 1850 - 42 12 16 16 16 16 16 16 16 16 16 16 16 16 16	Almosta 1,184 — 101 (480 1) Ammata 1,184 — 101 (480 1) Ammata 1,186 1 41 415 1	## 0.9 34.0 ## 0.9 5

Select Social 4 7 7675 Decide 5 200 GTC 5 17172 JCnuts 5 300 Helicon 2 200 GTC 5 24722 Vetern 12.30 pm

Primar 277.50 +2.50 88 10 90.66 Primar 277.50 +2.50 88 10 90.66 Primar 4 410 705 366.30	1.7 20.8 0.4 50.7	dison 10 Felt 2	115 -46 1	230 5.56 1 4.86 2.01	11 30 A	17.3 note: 56.5	-40 m	00 17.19 0. 10 33.08 2.	15.5	14.30 m 245	-1 37.00 -7 38	140 _	BoyuPti	1572	46 2,240 1/	451 0.8 45
FT/S&P ACTUAR	IES W	ORLD	INDIC	ES												
The FT/S&P Actuaries World Indic Faculty of Actuaries and the Inst	es are owner facts of Acts	d by FTSE paries.	hieral loui	Limited, G	okiopan, San	ghe & Co. es	d Standard	& Poor's.	The Indican s	rv complied	by FTSE b	teration	and Sanda	d & Peor's	in conjuncti	on with it
MATIONAL AND			WED	ENDAY JA	MIARY 20	1999					JAMMARY	19 1889 -			OLLAR WOL	
REGIONAL MARKETS Righes in parentheses	US	Day's	Pound			Lecal	Local	Bross	US 1				Lotal	-		Year
show number of lines	Dollar	Chenge	Starting .	Yon	Bero	Currency	% cho	Ohv. Yield	Dollar Index	Starting Index	Yen	Euro . Index	Currency	52 week High	52 week	(appros)
of atock	Index	%	Index	index	index	index	on day	_								
Astralia (76)	212.78	0.8	191.47	152.65	211,75	221.11	0.7	3.32	211.07	188.69	151.68	209.41	219.69	219.96	163.86	205.5
Austra (21)	171.36	-0.7	154.21	122.95	150.49	150.49	-0.4	2.32	172.59	154.29	124.03	151.09	151.09	253.73	166.45	190.5
Delakem (22)	423 LB	0.1	380.74	303.55	363.77	363,77	0.4	1.85	422.63	377.83	. 303.72	352.25 105.86	352.25	448.95 269.34	257.09 89.32	257.0 219.1
Britis (32)	112.79	5.7	101.50	80.92	112.25	326.99	5.4	276	105.70 209.03	95.39 186.87	76.68 150.22	207.38	310.31 231.31	248.78	159.94	206.1
		-0.5	187.27	149.30	207.10	229.86	-0.6	1.70	498.03	445.24	357.91	494.12	434.09	537.33	420.12	458.0
Denmark (34)	498.72	0.1	448.81	357.82	496.35	436.11	0.5 2.6	1.67	646.60	578.06	484.68	695.17	895.17	661.25	288.35	288.3
Fishert 179	001.40	2.3	595.08	474,43	713.14	713.14	0.9	2.09	335.82	300.23	241.34	297,72	297.72	354,45	233.72	233.7
France (75)	337.78	0.6	303.98	242.35	300.39	300.39	1.3	1.31	279.16	249.57	200.62	244.57	. 244.57	325.61	226.35	227.2
Correction (65)		1.0	253.66	202.23	247.71	247.71	1.5	1.10	379.18	338.98	272.49	376.20	758.50	388.53	211.47	21.2
Cronce (S)		1.3	345.72	275.63	382.34	767.99	-0.4	3.97	311.07	278.10	223.55	308.63	309.46	362.55	196.64	311.4
General Chief (67)		-0.4	278.93	222.38	308.48	308.34 238.44	0.0	1.28	48.13	41.24	33.15	45.77	238.44	64.52	19.04	41.7
		-0.6	41.27	32.91	45.64 553.76	553.76	2.1	1.76	586.99	506.88	407.45	542.11	502.11	505.85	396.15	413.6
beland /16)		1.8	519.58	414.24	220.85	220.85	0.7	1.26	178.09	157.42	126.54	219.39	219.39	192.64	124.98	125.6
1317 (53)	176.71	0.3	159.02	126.78			1.5	1.04	98.44	88.00	70.74	97.66	70.74	109.73	76.83	100.6
Lipan (445)	100.08	1.7	90.07	71.81	99.61	71.81	4.8	2.16	1003.75	897.35	721.34	995.88	11295.48	1733.73	787.15	1606.8
Mexico (29)	1064.62	6.1	958.08	763.84	1059.57	11837.92 459.53	0.7	2.06	526.36	470.57	378.27	456.15	45B.15	562.73	394.92	409.2
Netherlands (25)	528.61	0,4	475.71	379.27	459.53	65.03	1.3	4.49	64.87	58.00	46.62	64.36	61.21	77.84	45.68	75.5
New Zealand (18)	66.11	1.9	59,49	47.43	85.79	237.62	-0.9	2.42	237.88	212.67	170.95	236.02	239.80	357.71	181.86	298.2
Korway (37)	235.99	-0.8	212.37	169.32	234.67			0.61	94.16	84.18	67.57	93.42	179.95	106.98	42.48	74.7
Prelippines (22)	95.52	1.4	85.96	68.53	95.07	182.56	1.4	1.03	288.61	238.35	191.60	315.22	315.22	299.39	194.13	
Portugal (18)	269.67	1.1	242.68	193.48	319.83	319.83	1.5		231.60	207.05	186.44	229.78	179.48	246.74	102.45	1823
Portugal (78)	232.72	0.5	209.43	166.97	231.61	180.01	0.3	1.58	191.69	171.37	137.76	190.19	253.53	346.20	151.55	249.5
Singapore (41) South Africa (38)	190.78	-0.5	171.68	136.88	189.87	250.29	-1.2	3.79	402.10	359.47	288.97	436.70	436,70	435,19	285.52	285.5
SOUR AIRCA (30)	406.04	1.0	365,32	291.25	442.25	442.25	1.3	1.85	540.96	483.61	388.75	536.71	620.68	628.19	379.18	452.4
Spain (30)	540.05	-0.2	485.01	387.48	537.49	617.96	-0.4		418.23	373.90	300.56	414,95	356.63	441,65	307.73	337.6
Sweden (44)	410.06	0.2	377.12	300.67	417.07	360.63	1.1	1.18	25.86	23.12	18.59	25.86	36.64	33.84	R15	21.B
Strike land (30)	27 07	4.7	24.36	19.42	26.94	38.30	4.5	282	385.80	344.91	277.26	382.77	344.91	401.84	307.96	336.2
Thadand (34)	997 RS	0.5	349.04	278.28	386.01	349.04	1.2	1.26	516.19	481.48	370.96	512,14	516.19	525.31	390.12	399.1
United Klagdom (207)	617 07	0.3	466.13	371.53	515.51	517.97	0.3	1.40	310.12	491.40	01000	4141.7				-
USA (615)			440.60	329,65	457.28	390.03	0.3	1.29	457.80	409.27	329.00	454.20	388.67	466.36	347.59	361.3
Americas (793)	459.46	0.4	413,48	264.21	366.50	335.86	1.0	2.02	366.19	327.37	263.16	363.31	332.44	386.24	282.63	290.7
Europe (733)	368.25	0.6	331.40	77.11	102.22	102.22	1.0	1.69	106.71	95.40	78.68	101.18	101,18	113.92	81.53	
Eurobioc (345)	107.47	0.7	95.71	378.02	524.37	520.98	0.5	1.72	524.21	458.64	376.72	520.09	518.34	555.97	380.04	409.7
Nordic (144)	526,88	0.5	474,15	78.00	108.19	81.06	12	1.54	107.21	95.85	77.05	106.37	80.09	179.48	82.88	108.6
Pacific Basin (729)	708.71	1.4	97.83		215,80	175.78	1.1	1.88	214.91	192.13	154,44	213.22	174,87	221,79	166.00	184.5
Euro-Pacific (1462)	216.63	Q.B	194.95	155,42 356,55	494.55	498.12	0.3	1.28	495.44	442.92	356.05	491.55	495.58	504.30	374.92	385.8
Month Amorem 1777	437.01	6.3	447.27	247.99	343.89	319.20	0.9	1.62	343.65	307.22	248.97	340.55	315.21	366.32	259.97	250.9
Label Middle (1951-1992)	345.64	0,6	311.05		99.11	98.77	1.0	2.38	99.19	88.67	71.28	98.41	97.77	103.53	<i>77.4</i> 0	
Europe Ex. UK (526) Europe Ex. Eurobioc (388)	99.58	0.4	89,62	71.45	100.73	96.45	0.7	1.40	107.08	90.36	72.64	100.28	95.81	109.21	75.16	-
Europe Ex. UK Ex. Europiac (181		0.1	91,08	72.62	189,01	192.56	0.3	3.40	189.17	169.12	135.85	187.69	192.00	216,04	128.26	185.9
Paetic Ex. Japan (284)	189.91	0.4	170.91	136.26	106.34	105.07	0.6	1.53	106.30	106.79	90.83	105.46	104.45	108.05	83.09	-
World Ex. Eurobioc (1948)	106.85	Q.5	108.06	91,15	214.49	181.68	1.0	1.89	213.83	191.16	153.67	212.15	179.75	221.91	165.95	187.6
World Ex. US (1676)	215.51	0.8	193.94	154.62	304.37	271.91	2.6	1.41	304,13	271.89	218.66	301.74	270.26	311.48	236.11	248.13
World Ex. UK (2085)	305.82	0.6	275.21	219.42		407.85	0.5	1.62	416.62	372.73	299.62	413.65	405.50	427.99	320.58	333.3
World Ex. Japan (1848)	418.71	0.4	378.81	300.42	416.72					070.00	223.63	308.74	277,18	318.51	242.36	255.B4
		0.0	281.59	224.50	311.42	279.04	0.7_	1,56	311.18	278.20						
The World Index (2293)	312.90	. 0.0						email of The	Projectal Times	<u> </u>	mini & Par		NT CHANGE 2	J7Jille Daloise	r Soutern (Ca	يغيثا إشد
		~	and A Poor's 1	999. Ali Aglio	REPORT TI	Ob. White	-4			-						

Atom puppled to Bible, put of FT Internative.

2 % Son Energy 1 % Sodow 1 % Sodow 1 % Sonton 2 % Sonton 2 % Sonton 2 % Sonton Ton 8 % Sonton Ton 8 % Sonton Ton 8 % Sonton Ton 7 % Sonton 2 %

-P-Q

305 al Day 6.2 DOCTORNA 26 Heart A. Bertingh 14.5 Receipt 16.4 Receipt 16.4 Receipt 16.4 Receipt 16.5 Receipt 16.5 Receipt 16.5 Receipt 16.6 Recei

- 5 -

[香港等所可以在公司工程的的证据的

李哲·李哲·刘明·朱哲·苏·林·西· 第三编码 图表

東京市場の大学院で、 第四周で No 第四条で

化分子 中衛之上中華中國大學中華市 北京上午中午中華 的名名為前前年 一十七年衛山南部一十五十十年

他是我是我们的是我的人的人,我们就是我们的人,我们也是我们的人,我们就是我们的人,我们是不是我们的人,我们是不是我们的人,我们就是我们的人,我们就是我们的人,我们

10 Hi Den Self, Hillarde ; 21 & Hall No. 29 Robert Mr. 25 Robert Mr. 25 Robert Mr. 25 Robert Mr. 25 Robert 15 Robert 15 Robert 17 Robert 17 Robert 17 Robert 18 Robert 18 Robert 19 Robert

然在时间的通过的是不知识,这是是这种情况,这是是这种情况,这种是不是是这种情况的,我们是这种情况的,我们是这种情况,我们是这种的,我们是这种情况,我们也可以是一种,我们是这种情况,我们也是一种,我们也不是一种的

なるないないないないないない からか さんなんだんとんないとはないないが きちいたん ふ

*

22 (SC) Carlot Carlot

THE PROPERTY OF THE PROPERTY O

47. 24. MILL 11. 27. MILL 11. MILL

G-

24 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 644 | 6

上では

talletine elletinesententestations

The No. 1 No. 1 Hope Law Davie Coas Sign Law Stock

0.40 8.34 1.32 8.16 1.59 D 40 0.53 mm a 4

sin Sehika an ha sehika ha sehi min

1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 |

114 CAST STATE CAST ST

IN.SECTS (Pan European Sector Indices from EuroBench®)
The BLSETS - pan European sector Indices from EuroBench® - outsit only toose found such as show story sectoral behavior in their price-movements. Therefore, the makes mady represent the core sector tend. Using the correlation of each constituent with the sector lend to weight the constituents, as were weighting to actioned ensuing maximal diversification while offering the test sector lending available. (Makes preceded with IX. ~ Indicesse).

Francis (SE) Francis (SE)

新女田公共第一名美国

EuroReach is, an independent index provider based in Bressele. Full information on the MLI wave region Mariet 78, EMB and information Expedience I, COM, A less daily Exall service can be su and provisional and provide investor brookures cell $+ \gtrsim 2.509$ 9460 or 4x + 32.2509 1389

Eth Ethis Igant Radi Ethin Ethina Radio Ethina Radio Ethina Radio Radio

は、日本ので

27 11% IP. Holy Tark S. 27% Date 1. 10% S. 27% Date 2. 10% Date 2. DS 21 10 955 374 364 016 05 24 116 25 27 4 36 116 05 24 116 37 4 36 116 05 27 4 3 中の中央の日本中央中央中央中央中央中央

中一大小村大大 多山村大村十十十十十十十十十十一十一十一十一十一十一十一十一十一十一十一

societies e seistische

李子子等等一次 一年十二年十二年 THE THE ACT OF THE ACT

Color of the color

TIM 是是是是我的是一种,我们就是一种,我们是我们是一种,我们就是一个,我们是一个,我们是一个,我们就是 ,我们就是这种情况,我们是这种情况,我们就是这种情况的,我们是这种情况,我们是这种情况,我们是这种情况,我们也是这种情况,我们们是这种情况,我们们是这种情况,我们就是这种情况,我们就是这种情况,我们就会是这种情况,我们就是这种情况,我们就是这种情况,我们就是这种情况,我们就是这种情况,我们就是这种情况,我们就是这种情况,我们就是这种情况,我们就是这种情况,我们就是这种情况,我们就是这个人们就是这

414, 2112 Out, tests 424, 167, Out, tests 307, 167, Out, of 37 157, Office 30 251, 0440 (52.) 125 47 130 50

715, 513 MCA Corp.
544, 714, MCA Corp.
544, 714, MCA Corp.
555, 425, MCA Corp.
555, MCA Corp.
575, MCA Corp.
57 27 286 62 15 1466 53 47 15130 35 4682 47 15 1277 540 12 782 3H 1M 1M 27 27 28

| 1.5 | 1.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 207 204 7 209 204 7 20 10 10 10 10 10 10 10 20 20 10 10

1174 Sales

The Windows of the Control of the Co -X - Y - Z
1.44 13 15804 1175 1114 113 50 22 117 | 1223 | 664 | 100c | 144 | 13 | 1500 | 1177 | 100 | 1275 | 100 | 100 | 1175 | 100 | 1177 | 100 | 100 | 1175 | 100 | 1175 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 10

17 Car 18 Car 19 - ¥ -0.84 1.8 14 2575
0.25 1.7 5 13
0.05 6.7 8 744
0.45 1.1 14 4957
0.05 7.4 0 16
6.23 1.1 14 1957
0.05 1.7 15 1775
0.05 1.7 15 1775
0.05 1.7 15 1775
0.05 1.7 15 1775
0.05 1.7 15 1775
0.05 1.7 15 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.05 1.7 1775
0.

- U -

Selection of the select

TOTAL THE PROPERTY OF THE PROP

在中心,也是一种,我们是一种,我们是是一种,我们就是一个人,我们就是一个人,我们就是一个人,我们也是一个人,我们就是一个人,我们就是一个人,我们就是这一个人,我们 作为是是是一个。 19. 是是是是一个人,是一种是是是是是是是是是是是是是是,我们也是是是是是是是是是是,我们是是一个人的是是是是是是是是是是是是是是是是是是是是是是是是是是是是 200 E.S 17 1275 0.12 27 26 0.04 29 17 1002 0.04 40 6 0.10 81 222802 0.10 81 222802 0.10 0.5 25 1440

AND THE PARTY OF T 神田の日本の大学をある。 神田の日本の大学の一本の日本の一本の日本

- W

小村村大小村村村村上上 中上的大村村衛衛衛士 上上上午 大大大村村村大村上市 新山村町町

はないのである。

promise to the second s

حكدًا من الأجلُّ



FINANCIAL TIMES FRIDAY JANUARY 22 1999 *

	FINANCIAL TIMES FRIDAY JANUARY 22 1999 *		43
	**************************************	GLOBAL EQUITY	MARKETS
	US INDICES US DATA	Dow Junes	JAPAN FRANCE
	20 19 18 High Low High Low	9400	Jan Jan Jan 1998/99 Since complisites Jan Jan 1998/99 Since complisition 21 20 13 High Low High Low 21 20 13 High Low High Low
. 1	\$7190, (21893), \$7190, \$7700,	10000 Jun 20 Jun 10 Jun 13 Chroged Labor 10 Jun 10 Jun 13 Chroged Labor 10 Jun	2 Making 22 1896.42 1600.65 13776.44 17204.2 17300 30016.9 1525 CAC 40 4154.05 4190.05 4195.95 4006.40 2882.54 4506.45 394.51 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	Part 2017, 25 (1) 100	Fets 1,961 1,501 85b 80c 50c 80c 80c 80c 80c 80c 80c 80c 80c 80c 8	M ACTIVE STOCKS IN INGGEST MOVERS IN ACTIVE STOCKS IN INGGEST MOVERS
	204.51 204.99 (4) 328.51 252.69 320.51 16.33 (MSSNO) 1258.05 1056.15 1007.81	1 Her Lind 49 30 10 Volume : 905,740,000 9200	the pick charge price charge c
	BJ led. Duy's high 9555.51 (8480.14) (201 2250.35 (8785.72) (Theoretically) Duy's high 9480.09 (8380.25) (201 3890.30 (8210.01) (9420.04) Standard and Pools Composited 1250.02 (1250.08) bit 1275.09 977.63 1275.08 Whitesaley Sands Com Duy's	IN BACKEST MOVERS Whitesday Class Day's Day's	14,000,000 201 421 Charles 1172 4172 Union 1,004,000 10,77 40,00 Grown 59 44 472
	57.55) GF/SG, QF/SG, QF/SG, Philor 21,750,300 G2 -2%	Um 9100 154 +25 +222 15 14 15 18 19 20 2	THE STATE OF THE PARTY OF THE P
	THE THE TAX TH	Send 154 +25 +222 15 14 15 18 18 20 2 Teadyne 151 +81 +18.5	Fejilla 0,515,000 498 +28 NB-0CC 2550 -145 -5.4 Aca 650,252 129 Bankoo 220.6 -11.4 -4.9
	Others USB0200 9,883,200 1152 +116 MYSE Comp. 500.09 594.83 (c) 811.06 477.20 811.08 4.84 (argum Ce 7.686.700 98 +14	Demons Second Demons	GERMANY Jan Jan Jan 1998/99 Since complision Jan Jan Jan Jan 1998/99 Since complision
	\$1,000, \$1,000	CARCA 18A -TH -E.A Februaria 794 -15 -6.3 1240	21 20 19 High Low High Low 21 20 19 High Low High Low
	WASDAG CIRP 2415.49 2408.17 IS 2415.49 1419.12 3415.46 54.07 WASDAG TEACHER ACTIVITY (2071/99)	W DESCRIPT SUPPLIES 1220	DAK 515A-07 5142.05 5072.15 8177.43 3898.06 8171.40 931.18 PDE 100 6092.1 6165.6 6027.5 6179 4641.7 8170 906.9 Day's high: 6294.44 Day's text 6122.16. Day's high: 6294.44 Day's text 6122.16 THE PRANSFRIKT TRACEMO ACTIVITY Vision: (4) IN LONDON TRACEMO ACTIVITY Volume: 1,286,590,000
	Tuenet 2000 430.82 430.89 (4) 481.61 310.28 481.61 123.36 Westbeatery States Class Day's Indian pulse change	Wednesday Class Buy's Day's price change days % 1200	## ACTIVE STOCKS ## SMGGEST MOVERS ## ACTIVE STOCKS ## SMGGEST MOVERS Thursday Stocks Close Day's Thursday Close Day's Day's Thursday Stocks Close Day's Thursday Close Day's Day's Day's Indeed price change chang
	## RATIOS Jan 8 Dec 31 Year ago Mail 1,220,00 1854 -184	Ups PermeVicit 25% + 456 + 51.9 BisClys 52 + 10% + 20.5 1130 Charathied 47% + 48% + 42.2 According 22% + 45% + 30.3	Dr Tol 022,023 38.4 +6.9 Upo 51 +5.5 +9.9 ASDA 57,831,480 156 +8 100 100 100 100 100 100 100 100 100 10
	Jan 15 Jan 8 Dec 31 Year ago Clacoly 18,232,708 99% -13% Clacoly 18,232,708 99% -13% Clacoly 18,232,000 1884 -14 1.58 1.58 1.77 Dec 31 776 41 1.58 1.58 1.77 Dec 31 776 41 1.58 1.58 1.77 Dec 31 776 41 1.58 1.58 1.58 1.77 Dec 31 776 41 1.58 1.58 1.58 1.58 1.58 1.58 1.58 1.5	Down 1400	Dept Self-11 S2.55 -0.35 Self-10 S1 -5.5 +0.9 Self-10 S2.57 Self-10 S2.57 Self-10 S2.57 Self-10 S2.57 Self-10
)	Jan 20 Jun 13 Jan 6 Year ago Jul 15,353,860 1399 -116 9 8 P Ind. Div. yield 1.12 1.14 1.11 1.47 Jul 15,353,860 1399 -116 8 8 P Ind. Div. yield 38.80 37.95 39.11 26.31 30m 14,875,800 45 +239	CORPOR 200 40 -100 -100 1000 1000	With 310,005 413 +26 MMM P 1545 -75 -46 Freepages 17,402,190 284 +24 Mms Mar D74 -22 -277
	INDEX FUTURES		18 tot 200,755 48.05 -1.15 SQLDs 49.7 -2.4 -4.8 W/7 bry 19,701,970 4979 498 Although 5716 -25 -27.5 Marin & Spect 15,101,730 5344 -294 Although 5716 -25 -27.5
	Open Letest Change High Low Esc, vol. Open let.	Open Sall Price Clarge High MF CAC-40 (000 x India)	Low Est. vol. Open let. Open Seq.Price Change High Low Est. vol. Open let.
	Mirr 1298.80 1258.90 -9.30 1270.70 1254.00 111,576 388,150 Jun 1267.00 1270.50 -8.80 1270.50 1386.50 533 7,884 MK Mikhel 225 Open Sett price Change High Low Est, vol. Open Mt.	Jan 42100 41580 -41.0 42120 Feb 4185.0 4188.0 -41.0 4198.0 ME DAX	4120.0 95,442 922,630 Jan 712.00 704.50 -15.50 718.50 702.50 25,005 47,646 4194.5 4,924 6,624 Pub 716.75 707.00 -16.75 720.50 704.00 27,513 136,398 In Express
	Her 14040.0 14300.0 +320.0 14360.0 13890.0 37.587 190.376 Jun 13800.0 14210.0 +410.0 14210.0 13800.0 112 30.168	Mer 5100.0 5180.0 -35.0 5255.5 Jun 5239.0 5263.5 +11.5 5280.0	5121.5 98.551 155.016 Mar 7220.0 7145.0 -179.0 7220.0 7101.0 41,807 125,084 5200.0 2,235 28,601 Am 7215.0 7091.0 -165.0 7215.0 7100.0 46 3,105
	WORLD MARKETS AT A GLANCE		
	Country Ridge Jan Jan Jan 1998年 1998年 近期 美国	Country Just Just 1996/99 21 20 19 Filiph	1998년99 곳 York 및 위도 Country boder Jest Jest Jest 1998년99 1980년99 곳 Yeald 중 PFE Lear
	Argundian General 15588.50 18172.50 16097.80 29496.50 293/88 12392.10 109/98 4.7 10.9	langury Bur 1052/4) (SSLA) (SSLA) 1000/43 1010.35 2046 Full titles around in Tolerons Melor lot 1.0 per cant and all and per stock MIX, shoo	8 275.02 20.948 UN 12 Portugui 94.35 5125.01 5001.27 5022.50 6176.00 22498 3506.00 21078 2 27.5 1.3.2 per const. P3 20 1184.05 1175.75 11582.41 14293.00 22498 87435 270.98
	Australia Ali Circlinates 2852.0 2872.7 2855.8 2887.38 771.98 2498.20 1/998 3.3 22 Ali Mining 581.3 580.9 582.2 713.70 234/88 480.80 31/998	India SSE Surs. 3029.93 (c) 3218.91 4286.66 2144 Cand 500 570.90 (c) 540.69 815.62 2144	18 2704.16 29/10/26 mm rg Names RTS 57.59 56.39 56.09 411.01 51/30 56.03 51.00 mm mm
	Americia Credit Aldien 54 p4 04 504.54 265598 345.44 8/10/88 2.1 11.2 r ATX Indian 1047.54 1056.75 1057.83 1628.56 265786 348.06 1/10/80	Samy Juping August from Emily bank and incut bulletings. Addy Jupins with subbase Individuals Juliants Comp. 402.40 pp 15 554.10 3276	
1	Sung demand for marked hotery-religit Direct Austria Relptod Brail control forman. Designer BE120 3441.83 3491.13 3478.72 3681.82 671/89 2267.76 10/1/86 1.5 20.8 Ht by investor jitters about Direct. LEBby Electrobal Lost ground after downgrade by J. P. Mingen.	Indust (50) Owner 5897.86 5252.80 5176.47 5471.81 21/48	Sensité Sax 90.29 92.10 92.37 182.46 57/85 81.45 2011/95 FB. 88.
!	Brazel Browner 7457-0 7674.0 7381.0 12289.00 159465 4761.00 109466 IN DR	hemat Tyl Adv 100 201.02 204.06 301.46 327.63 5655 Uncertainty about the langer exchange renducy holped departs share priors. Table 92 Count 30 346.01 253.02 251.03 200.00 2077	South Athen JSE Al Starts 5570,1 5772.3 5755.5 2552.76 2049.98 4864.00 11/5900 5570 5570 5570 5570 5570 5570 5570
	Counts TSE 1000 409.91 410.16 413.19 475.85 255.98 384.81 570.98 1.6 20 Minist Minist Minist 210.54 3187.51 3294.22 4389.81 183.98 3202.10 31.898	Senza Con lef 1482.06 1510.04 1513.96 1654.36 7445 Milani Gannat 25623.0 26220 23846.0 26277.00 5449	1883.50 9/1898 See 1897.4 1897.4 1897.1 1897.10 17998 47 1.7
	Folia galand ground in spile of week emokings. Blacks were milend.	National states authoric aller a sedies of company champraides by Gibbson Sacia. Jupon 1866 225 1656.42 1409.05 11770.44 17284.36 2076 1866 300 226.29 26.57 212.10 257.65 1025	1 19800.05 97095 1 44,6 Milhard shapely lower on stock over-lawsy discovers as callecter of rights haven placed for and storet new to Word,40000. 1 192,50 97059 1,9 20,9 10,9 10,9 10,9 10,9 10,9 10,9 10,9 1
	Chân IEPA Gard 3409.50 5391.71 5343.55 4981.85 1779.98 2989.95 1499.96 3.8 10.8	Topic 1104.52 1000.07 1074.00 1380.30 1024 San Saction 1132.06 1181.06 1100.58 1481.27 1224 Scopel by matrix of sungers and Serger In the leading sector.	
	China Stangini B 25.90, 25.86 28.80 19.26 19.26 25.86 201.89 1.8 26 10.266 25.86 201.89 1.8 26 10.266 25.201.89 1.8 26 10.266 25.201.89 1.8 26 10.266 25.201.89 1.8 26 10.266 25.201.89 10.266 25.201.801.801.801.801.801.801.801.801.801.8	Jordan Annum SE \$\$ (0 (0 104.52 1778A	
		Makingelie IBSE Comp. 814.52 (d) 10 745.06 2765. Pauland Higher by Soniger discussed for generally standar.	57 General 448.15 577.41 452.75 522.79 521.12 571095 mg mg
	Carech Republicity, SO 367.8, 397.9 362.7 517.20 23/3/68 316.00 8/10/98 no no Structured Garden Doucre, Fluid-line Integritory SPT Telector accounted for two Elector of Great Symptoms. Desentatic ConcentracinGE 840.33 841.05 839.76 778.84 7/4/98 886.55 2/10/96 1.5 17.7	Marsion PC 3777.17 3775.41 3809.57 5294.80 21.50 Moved Inner in sympolicy with Brasil. Marties beneyveight Telenox came all 0.0 per cent. Moreocon CHSA No. 50 50 50 500.00 10.59	Taken Weighter 5332 20 6390.71 6343.56 9277.00 2091 8162.45 51.69 1.5 19.1
	Take Constant accounted for one quarter of volume, closing 2.8 per cost down.	Militariania CES TRANSIN 1315.2 pp 1325.5 1482.80 2078	Tendent Dargick SET 165.75 194.65 196.45 198.02 1976 207.21 4666 2.5 51.4 194.00 194.0
	Blue chip companies dominated leade as investore went burgain harding. Findund Hex General 6188.52 6283.06 6164.68 6288.88 201/86 2228.45 127/96 1.7 23.1	CIE M Str 7320 7451 7377 84580 2775 Dagged down by slaup bits for second homoposipit stacks, anishiy Urbana; New Zauland Cas. 40 2216.82 2219.62 279470 2380.82 200.65	
		HE IN MICHAELIN AND SHARE SHARE AND ADDRESS AND ADDRES	0 Marian 270790 3.1 21 Mariania 9C 4000.22 4000.45 4040,71 7859.02 230.96 259.078 10.958 ns. ns.
	Suct into ducine partly by profit initing from (pincount inactor Hothis, which left 2.1 per cent. Promon SSF 250 2807.60 2825.44 2803.77 2790.73 1777.86 1473.10 127.96 2.3 20.8	Migrafia SE All-Streen 5511.77 5535.40 Mr 6504.67 11/26	8 200.0 12/15 IN IN Substitut 700 Industrial day and GARCON PROSTED TATABLE SAME LOOK FOR THE
i,	Sact into ductine parity by profit initing from galaxienal leader Mohia, which left 2.1 per cent. France SSF 250 2807.59 2525.44 2583.77 2598.73 1777/85 1873.10 1271.96 2.3 20.5 2014 0.0 4154.03 4190.01 4115.89 4088.46 1777/86 1862.64 1271.96 1873.10 1271.96 1873.10 1271.96 1873.10 1271.96 1873.10 1271.96 1873.10 1873.10 1271.96 1873.10 18	Higherin SS AM-Streen 5511.77 5535.65 56 6894.87 11/26 Leading Mar chip coorpooler land patenti. Alignaler Sementini again del Salem, chatag 2.6 Marrany Ogio SE lad 1882.75 1700.52 1711.07 2074.86 4559	per cont dates. Industrial butter acqued to the most high an consump scaling and efficiency of continuous late on excellent scale. 1206.78 871096 2.3 12.4 WORLD FIRST Working by \$12.00 311.18 398.51 07109 202.55 571096 44 No.
	Suct toto decline partly by profit initing from (pieconn lander Hobin, which left 2.1 per cent. Promon SSF 250 2807.69 2825.44 2503.77 2790.73 1777.85 1672.10 127.96 2.3 20.5 CNC 40 4154.03 4190.01 4115.89 4980.46 1777.66 2862.54 127.496 Barbo and oil alockin benefity with	Higarin SE Al-Shamo 5511.77 5535.40 M 6604.67 11/26 Leading Main chiện compresion lant ground. Migration Removalet again and Salesa, classing 2.8	
1	Seed to be decline parity by profit initing from palecome leader Mobin, which left 2.1 per cent. Promon SSF 250 2807.89 2525.44 2503.77 2799.73 1777/98 1873.10 1271.98 23 20.5 Cac 40 4154.03 4159.01 4115.99 4086.46 1777/98 2862.54 1271.9	Migurin SE All-Streen SS11.77 SS35,63 bit MISSLET 11/26 Landing Main crip componion land ground: Allgorien Remarket again bet Rabon, change 2.8 Marway Dain SE lad 1982/75 1790.52 1711.87 2074.88 45591 Information includings shocks cause off attacks after analising laig gather an Mischander.	
	Sact into ducline parity by profit initing from galacoura leader Mokia, which left 2.1 per cent. France S&F 250 2807.59 2525.44 2583.77 2798.73 1777.86 1873.10 1271.96 2.3 20.5 (20.4 to 41.5 to 41.	Higherto SE All-Streen SS11.77 SS35,63 bit 8894.87 11/26 (anchog blee crisp componies lent ground: Alignatura Streements again del Salam, change 2.6 Hieranny Onlo SE lead 1982.75 1700.52 1711.87 2274.86 4559 Advantable instrumentary shocks come off attempt giber analogy big gather an Histonicals. Particular RSS-100 (5) \$1 15 1746.31 27159. Particular RSS-100 (5) \$1 15 1746.31 27159. Particular RSS-100 (5) \$1 15 1746.31 27159. Particular RSS-100 (5) \$1 1500.72 1988.91 45591 Advantable componies blanch analogy of analogy	120.70 87096 2.3 12.4
*	Sect into ducline parity by profit initing from galacone leader Mobile, which left 2.1 per cent. France SSF 250 2807.59 2525.44 2583.77 2798.73 1777.89 1872.10 127.98 23 20.5 1874.74 2583.77 2798.73 1777.89 1872.10 127.98 23 20.5 1874.74 2583.74 2583.77 2798.73 1777.89 1872.74 127.98 23 20.5 1874.74 2583.74	Higherth SC All-Streen SS11.77 SS36.63	1282.78 870.98 2.3 12.4
. •	Sect into ducline parity by profit initing from galacone leader Mobile, which left 2.1 per cent. France SSF 250 2807.59 2525.44 2583.77 2798.73 1777.89 1872.10 127.98 23 20.5 1874.74 2583.77 2798.73 1777.89 1872.10 127.98 23 20.5 1874.74 2583.74 2583.77 2798.73 1777.89 1872.74 127.98 23 20.5 1874.74 2583.74	Integration St. All-Streen SS11.77 SS35.63 Mile BB04.87 11/26 Geology likes crips compressed last ground. Algorithm Democratic against but Balless. Accessing 2.6 Barroway Opin St. Int. 1862.75 1700.52 1711.87 2074.08 45.59 Barroway Opin St. Int. 1862.75 1700.52 1711.87 2074.08 45.59 Barroway Opin St. Int. 1862.75 1700.52 1711.87 2074.08 45.59 Barroway Opin St. Int. 1862.75 1700.52 1711.87 2074.08 45.59 Part Lines Son 1314.11 1331.74 1305.72 1900.89 45.59 Principal lines Marries Comp. 2142.80 2143.38 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.38 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.38 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.39 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.39 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.39 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.80 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.80 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.80 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.80 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.80 2163.84 2311.42 Principal lines 2143.80 2143.80 2163.84 2311.42 Principal lines 2143.80 2143.80 2163.84 2311.42 Principal lines 2143.80 2143.80 2143.80 2163.84 2163.84 Principal lines 2143.80 2143.80 2143.80 2143.80 2143.80 2143.80	120.70 87096 2.3 12.4
. •	Section between parity by profit which from palacones leader Marks, which left 2.1 per cont. Promoco SSF 250 2807.59 2525.44 2583.77 2780.73 1777.80 1872.10 127.80 2.3 20.5 20.4 40 54.00 4154.00 4190.01 4115.39 4080.40 1777.80 1822.54 127.80 2.3 20.5 20.5 20.4 40 54.00 4190.01 4115.39 4080.40 1777.80 1822.54 127.80 2.3 20.5 20.5 20.5 20.5 20.5 20.5 20.5 20.5	Higgerin SE All-Streen SS11.77 SS35.63 Mb 8894.67 11/26 Landing like chip composite lest ground. Algorine Remember again del Ribers, chang 2.6 Hierwey Only SE led 1862/15 1703.52 1711.67 2078.06 45/59 hibosophie Retirectory shocks cause off almosty after anality big gather on Bishmody. Publishine. ISSE-100 IQ 91 IQ 1746.51 271/59 Perm Line Sen 1314.11 1331.74 1596.72 1906.01 45/59 Perm Line Sen 1314.11 1301.74 1596.72 1906.01 1000	128,78 87098 23 124 WORLD FISCH Working big ST2.00 ST1.18 ST8.51 87198 262,56 571058 min min
**	Section between parity by profit which from palacones leader Marks, which left 2.1 per cont. Promoco SSF 250 2807.59 2525.44 2583.77 2780.73 1777.80 1872.10 127.80 2.3 20.5 20.4 40 54.00 4154.00 4190.01 4115.39 4080.40 1777.80 1822.54 127.80 2.3 20.5 20.5 20.4 40 54.00 4190.01 4115.39 4080.40 1777.80 1822.54 127.80 2.3 20.5 20.5 20.5 20.5 20.5 20.5 20.5 20.5	Integration St. All-Streen SS11.77 SS35.63 Mile BB04.87 11/26 Geology likes crips compressed last ground. Algorithm Democratic against but Balless. Accessing 2.6 Barroway Opin St. Int. 1862.75 1700.52 1711.87 2074.08 45.59 Barroway Opin St. Int. 1862.75 1700.52 1711.87 2074.08 45.59 Barroway Opin St. Int. 1862.75 1700.52 1711.87 2074.08 45.59 Barroway Opin St. Int. 1862.75 1700.52 1711.87 2074.08 45.59 Part Lines Son 1314.11 1331.74 1305.72 1900.89 45.59 Principal lines Marries Comp. 2142.80 2143.38 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.38 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.38 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.39 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.39 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.39 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.80 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.80 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.80 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.80 2163.84 2311.42 250.59 Principal lines Marries Comp. 2142.80 2143.80 2163.84 2311.42 Principal lines 2143.80 2143.80 2163.84 2311.42 Principal lines 2143.80 2143.80 2163.84 2311.42 Principal lines 2143.80 2143.80 2143.80 2163.84 2163.84 Principal lines 2143.80 2143.80 2143.80 2143.80 2143.80 2143.80	128,78 87098 23 124 WORLD FISCH Working big ST2.00 ST1.18 ST8.51 87198 262,56 571058 min min
•	Sect into duction parity by profit shiring from galacones leader Mobils, which left 2.1 per cond. Promoco SSF 250 2607.69 2625.44 2533.77 2989.72 1777.86 1672.10 1271.96 2.3 20.5 Promoco SSF 250 2607.69 2625.44 2533.77 2989.72 1777.86 1672.10 1271.96 2.3 20.5 Surviva and of whoch benefity sold. Garmany FAZ Addon 1848.71 1633.30 1590.79 1940.80 2077.95 1290.90 2710.96 1.4 191.5 DANCE S155.67 5145.05 5072.15 6771.42 2077.95 3892.20 2710.96 1.4 191.5 DANCE S155.67 5145.05 5072.15 6771.42 2077.95 3892.20 2710.96 1.4 191.5 DANCE S155.67 5145.05 5072.15 6771.42 2077.95 3892.20 2710.96 1.4 191.5 DANCE S155.67 5145.05 5072.15 6771.42 2077.95 3892.20 2710.96 1.5 191.5 DANCE S155.67 5145.05 5072.15 6771.42 2077.95 3892.20 2710.96 1.5 191.5 DANCE S155.67 5145.05 5072.15 6771.42 2077.95 3892.20 2710.96 1.4 191.5 Greece Affects General 3005.21 3007.53 290.05 3890.40 271.95 1300.20 291.96 1.5 24.5 Shangiff in banks and labely by broker approaches and acquisition, world 4.7 per could drawn. Banks minimized. Hong Roos, Hang Sang 10048.57 10214.51 10200.11 11810.80 2574.95 1300.20 291.96 1.5 24.5 FESTS Red City 718.10 728.05 754.34 1775.80 272.95 574.05 1300.95 2574.95 2574.95 2574.	Higgarin S. All-Streen SS11.77 SS35,63 Ms 8804.87 11/26 (assing like citip composite lest generic Algorine Remember again del Balen, chang 2.8 Harway One SE led 1822/3 1700.52 1771.87 2274.88 45:59 Advantable inchange decide came of disciply after making life gather on Biolomody. Publishine: ISSE-100 IQ IS IQ 1746.31 27/58 Peru Line San 1314.11 1331.74 1996.72 1996.89 45:59 Peru Line San 1314.11 1331.74 1996.72 1996.89 199	120,78 97096 23 124 MORED 7762P Working 60 512.00 511.13 316.51 97169 202.05 571096 mm mm mm mm mm mm mm
1	Sect into duction parity by profit shiring from galacones leader Marks, which left 2.1 per cont. Personal SSF 250 2807.58 2525.44 2583.77 2780.73 1777.86 1872.10 127.86 2.3 20.5 127.87 2780.73 1777.86 1872.10 127.86 2.3 20.5 127.87 2780.73 1777.86 1872.10 127.86 2.3 20.5 127.87 2780.73 2780.73 1777.86 1872.10 127.86 2.3 20.5 127.87 280.73 2780.73 127.87 280.73 127.87 280.73 127.87 280.73 127.87 280.73 127.87 280.73 127.87 280.73 127.87 280.73 127.87 280.73 127.87 280.73 127.87 280.73 127.87 280.73 127.87 280.73 127.87 280.73 127.87 280.73 127.87 280.73 127.87 280.73 127.87 12	State Stat	128.78 87098 2.3 124
	Sect into checking parity by profit shiring from galacones lander Mobils, which left 2.1 per cond. Promoco SSF 250 2607.69 2625.44 2533.77 298.72 1777.86 1672.10 1271.96 2.3 20.5 CNC 40 4154.03 4190.01 4193.89 4380.46 1777.86 1672.30 1271.96 2.3 20.5 Surface and of whoch beaminy public Garmany FAZ Addon 1842.71 1633.30 1590.79 1940.80 2077.95 1290.90 2710.96 1.4 193.8 Characteris FAZ Addon 1842.71 1633.30 1590.79 1940.80 2077.95 3882.20 2710.96 1.4 193.8 Characteris FAZ Addon 1842.71 1633.30 1590.79 1940.80 2077.95 3882.20 2710.96 1.4 193.8 Characteris FAZ Addon 1842.71 1633.30 1590.79 1940.80 2077.95 3882.20 2710.96 1.4 193.8 Characteris FAZ Addon 1842.71 1633.30 1590.79 1940.80 2077.95 3882.20 2710.96 1.4 193.8 Characteris FAZ Addon 1842.71 1930.50 1871.55 6771.42 2077.95 3882.20 2710.96 1.5 24.5 Greece Advance Control 3005.21 3007.59 2960.85 3890.40 271.99 1380.20 2971.96 1.5 24.5 Shangh in barrier and indeposes controllegistad seminaters for industrials. Hong Rangy Hung Sang 10048.57 10214.51 10230.11 17810.80 25/3.49 590.42 1349.95 1.5 24.5 Characteris Inc. 1870.80 1940.80 19	State Stat	128-278 971098 2.3 12.4
	Sect into checking parity by profit shiring from galacones lander Mobils, which left 2.1 per cond. Promoco SSF 250 2607.69 2625.44 2533.77 298.72 1777.86 1672.10 1271.96 2.3 20.5 CNC 40 4154.03 4190.01 4193.89 4380.46 1777.86 1672.30 1271.96 2.3 20.5 Surface and of whoch beaminy public Garmany FAZ Addon 1842.71 1633.30 1590.79 1940.80 2077.95 1290.90 2710.96 1.4 193.8 Characteris FAZ Addon 1842.71 1633.30 1590.79 1940.80 2077.95 3882.20 2710.96 1.4 193.8 Characteris FAZ Addon 1842.71 1633.30 1590.79 1940.80 2077.95 3882.20 2710.96 1.4 193.8 Characteris FAZ Addon 1842.71 1633.30 1590.79 1940.80 2077.95 3882.20 2710.96 1.4 193.8 Characteris FAZ Addon 1842.71 1633.30 1590.79 1940.80 2077.95 3882.20 2710.96 1.4 193.8 Characteris FAZ Addon 1842.71 1930.50 1871.55 6771.42 2077.95 3882.20 2710.96 1.5 24.5 Greece Advance Control 3005.21 3007.59 2960.85 3890.40 271.99 1380.20 2971.96 1.5 24.5 Shangh in barrier and indeposes controllegistad seminaters for industrials. Hong Rangy Hung Sang 10048.57 10214.51 10230.11 17810.80 25/3.49 590.42 1349.95 1.5 24.5 Characteris Inc. 1870.80 1940.80 19	Second S	128278 871096 2.3 12.4 Industrial States angued to Respond high an economy analogy and military and an accentance line on accentance state. 1000000
	Sect into clackine parity by profil-being from intercent leader Mobile, which felt 2.1 per cond. Research Sec 250 2007.90 2255.44 2503.77 2290.73 1777.86 1673.10 127.96 2.3 20.5 CMC, 40 4154.00 4150.00 4115.89 4080.40 1777.89 202.54 127.90	Second S	128.78 870.98 23 124 128.78 870.98 23 124 128.78 870.98 23 124 128.78 870.98 128.78 870.
	Section decision partly by profile-initing from polecoma leader Robbs, which had 2.1 per cond.	Second S	1987 1979 23 124
1	Sect data checkine partly by profile history from selections interior flocks, which set 2.1 per cent.	Second S	1987 1979 23 124
1	Sect data checkine partly by profile history from selections interior flocks, which set 2.1 per cent.	Second S	### Comment of the control helps or conserve published and of conserve published and conserve published and of conserve published and
1	Sect data checkine partly by profile history from selections interior flocks, which set 2.1 per cent.	Second S	1282.77 9/10/98 2.3 12.4
	Sect data checkine partly by profile history from selections interior flocks, which set 2.1 per cent.	Second S	1282.77 9/10/98 2.3 12.4
	Sect data checkine partly by profile history from selections interior flocks, which set 2.1 per cent.	Second S	1282.77 9/10/98 2.3 12.4
	Sect data checkine partly by profile history from selections interior flocks, which set 2.1 per cent.	Second S	1282.77 9/10/98 2.3 12.4
	Sect data checkine partly by profile history from selections interior flocks, which set 2.1 per cent.	Second S	128.78 8/10/85 2.3 12.4
	Seed to deciding partity partity strong places and instant facility stacks, which and 21 per clast.	Second S	1982 1993 2.2 12.4
	Sect of the decision party in profile which grows pictores interior blocks, which and 21 per clear.	Security Security Company Co	1982 1998 2.2 12.4 1892 1998 2.2 12.4 1892 1998 19
	Personan Col. 20	Second S	1982 1998 2.2 12.4 12.5 1
	Secret into decident parely partly integrated processes interior fields, which and 2 for cent.	Second S	TRANSPORT 1978 23 124 125
	Sect And Section partly and provide being from princent lands (1964) 11 11 11 11 11 12 13 13	Second S	TRANSPORT 1978 23 124 125
	Sect And Section partly and provide being from princent lands (1964) 11 11 11 11 11 12 13 13	Second S	1202.00 97998 23 124
	Sect And Section partly and provide being from princent lands (1964) 11 11 11 11 11 12 13 13	Security No. 27 10 10 10 10 10 10 10 1	Secure 500000 2.3 1.44 1.55
	Section of the clarified party by provide vising from pickness index fields, which of 2 is per cont.	Second S	Secure 50000 23 24 25 25 25 25 25 25 25
	Section of Section Part	Security	SEARCH STORMS 23 124 125 126 1
	The color became party by provide whether flowers and an above party of the color became party	Security	SEARCH STORMS 23 124 125 126 1
	The content of the property by promised before property and provided and provided	Security	SEARCH STORES 12 124 125 1
	Section Section Percent Section Percent Section Sect	Security	SEARCH STORMS 23 124 125 126 1
	The first particular power by granted winting from believes inteller fields, with 64 of per cent. Control	Second S	Secure 1979 23 144 145
	The first findings proteinly by grade shelling from selections index fields, which shell of the protein in the findings of t	Secretary Secr	Secure 1979 23 144 145
	Section Part	Secretary Secr	Secure 1979 23 144 145
	Section Part	Section Sect	The color of the
	Section Sect	Section Sect	The color of the
	Section Sect	Second S	The color of the
	Section of principles of the principles of principles of principles of principles of the principles	Second S	Section 1988 2.0 144 145 1

Caution in the major European bourses seemed confirmed as the best policy by the early performance on Wall Street, unsettled by, among other things, a fresh slide in Brazil's Real cur-

off the all-important fourthquarter reporting season. While the oil giant

reported a 30 per cent drop in net income, the earnings still beat analysts' forecasts and the shares were trading higher at midsession

In Europe, Zurich proved the biggest loser as Brazilian problems loomed large in sales figures from food giant Nestlé, The results, released late on Wednesday, a day

One Zurich trader, who described the results as "shocking", said the company had clearly suffered a "very severe and sudden deterioration of momentum". He pointed to Nestle's dwindling sales in Brazil, its fourth largest market, and south-east Asia as likely

other European food groups.

growth for November and and France's Danone both position in Greek assets. came under pressure.

The news was better European markets. While Helsinki pulled back after three record-setting sessions, Athens picked up the baton to close at an all-time high. Morgan Stanley Dean Wit-

ter lowered its Greek inflation forecast and said that the drachma would remain The fallout was felt among stronger than previously

Asia was mixed with Hong

Kong and Seoul marked among some of the smaller sharply lower. Hong Kong dropped 2.6 per cent as investors continued to fret about banks' exposure to heavily indebted corporates in mainland-China, Seoul lost almost twice as much on worries about the impact of a Chinese devaluation.

Concerns about Latin

TF1 had taken a stake. Th

shares added €40.30 or 15.5

per cent at £300.80. TF1

gained €3.90 to €163.60.

index, dragged down by

steep falls for a number of

heavyweight stocks, notably

Unilever, which came off

62.45 at 667.95 following

poor results from Swiss

Among cyclicals, Hoogov

ens, a weak market lately,

racked up the heaviest losses

of the day, sliding €1.50 or

6.2 per cent at 622.75.
MADRID fell in response

to early weakness for the

Brazilian Real. The general

index shed 12.30 or 1.4 per

Banks mostly underper-

formed, although Argentaria

der Nestlé.

AMSTERDAM ended 9.89

ver at 543.79 on the AEX

spot, however, as it kicked showed negative volume The Anglo-Dutch Unilever recommended an overweight ton Biggs, influential chairman of Morgan Stanley Dean Witter Investments, fanned the flames.

He warned that if Brazil's economic woes spread to Argentina, they could set off a new round of destabilising devaluations. If Argentina devalued, Mr Biggs said, speculators might be emboldened to attack other currencies, including the Hong Kong dollar. China America were never far from might also be forced to

624.03. The company is seen as a bid target as the sector

MILAN lost ground and the Mibtel index finished 516

or 2.1 per cent down at

Insurance stocks suffered

into decline partly by profit-

taking at Nokia, which fell

62.70 or 2.1 per cent to

\$126.50. This ended a rally

that had resulted in a five-

session advance of 17.6 per

cent for the stock. The Hex

index, up 10.2 per cent over

the same period, fell 104.54

Scania, the truck maker.

Scamia to Volvo. Volvo feli

SKr8 or 1.3 per cent to

SKr230.50. The general index

lost 42.50 or 1.8 per cent to

reach 8,268.58.

China B shares left for dead

EMERGING MARKET FOCUS

draw up an obituary for China's B share markets. The Chinese stock markets

for domestic investors buying and selling localcurrency A shares has swollen to \$234bn since its birth just over eight years ago. But the foreign-currency B share markets in Shanghai and Shenzhen, established a little later to enable Chinese companies to raise overseas capital at home, have long looked in terminal decline. Now, it seems, they are being left for dead.

This week, the Shanghai B share index hit another historic low of 25.75, part of a sorry slide that has lasted two years. The combined B share markets' capitalisation is now just \$2.2bn, less than the assets held in China by some of the biggest foreign

fter a series of downgrades At the beginning of the week, the first new listing to by Goldman Sachs. Ina fell 10 cents or 4.4 per cent to €2.178, while Generali hit the B share markets in seven months got off to an declined €1.02 or 2.7 per cent underwhelming start, issuing shares at a paltry price **HELSINKI** finished lower earnings ratio of 5.5 and after five days of gains, sent then slipping on its debut.

By timely contrast, a hightech Chinese company yesterday began offering A shares on a price earnings ratio of 22 times 1998 earnings, the highest level in the history of China's modern stock markets.

Deflated B share prices are STOCKHOLM edged down symptomatic of deeper structural problems. The foreignon a quiet day's trading dominated by further volatilcurrency share markets ity at Volvo, the motor have suffered a long-term liquidity drain. "Without the group, which has made an liquidity to make the casino unsolicited approach to work, the only thing to do has been watch a very slow Volvo ended lower after a death." said one western newspaper reported that analyst. A number of foreign Investor, an investment group, might sell its stake in

brokerages have shut down their Shanghai operations in all but name. The prospect of a freely convertible currency, which would logically entail the merger of the foreign and local-currency stock markets

shares trading at a discount

to their A equivalents, has drifted further over the horizon since the beginning of

FT/S&P Partie

has a particular historical context . . . this historical context

earnings and easier access to the Hong Kong market.

Jardine Fleming in Hong Kong, concludes: "If Chines about getting international exposure, then they go to the Hong Kong market. If they are really interested in the p/e ratio, then they can go to the A share market. The B share market is left in the

James Harding

US techs lead Nestlé figures hard to digest stocks down in nervous trade

US stocks turned cautious in early trading with technol-ogy shares leading the market lower, writes John Labate

yous follow-through from Wednesday's reversal," said Bill Meehan, chief market analyst at Cantor Fitzgerald.

Early yesterday, renewed weakness for the Brazilian Real added to investor concerns about the durability of the market rally of recent

Dow Jones Industrial Average was down 19.57 to 9,316.34 and the Standard & cent Poor's 500 index fell almost 1 per cent or 12.15 to 1,244.47.

Breaking the downward trend was Dow stock IBM up \$1% to \$19511 in advance of the day. On the downside, Walt Disney fell \$14 to \$347 and Coca-Cola \$1% to \$61强.

Airline stocks were especially volatile on expectations of a possible bidding war for America West Airlines on a report that the company was in takeover talks with UAL, parent of

Shares of America West soared \$3% or 17 per cent to \$22% while UAL fell \$% to \$60%. Southwest Airlines fell \$14 to \$26% after the company reported its earnings

Plunging semiconductor Bank of Canada lost 10 cents the Nasdaq composite under pressure. By early afternoon the Nasdaq had lost 48.14 or

more than 5 per cent at

Lucent Technologies fell \$511 to \$109% after reporting its quarterly earnings. Other stocks in the sector weakened, with AT&T down \$2 to \$89% and MCI Worldcom off \$2% at \$75%. In the internet sector. America Online fell \$5½ to \$141%.

Tobacco stocks continued to fall back on the threat of new federal litigation. Philip Morris lost \$% at \$47%. As stocks weakened

bonds gained ground, with the benchmark 30-year bond climbing it to 101 k, sending the yield down to 5.128 per Falling small company

shares put the Russell 2000 index down 5.19 or 1.2 per cent to 425.43.

TORONTO edged lower with the 300 composite index dipping 2.04 to 6,710.30 in early trading as the final quarter corporate earnings season got underway.

Oils gained ground in spite of weak earnings. Petro-Canada added 35 cents at C\$17.50. Imperial Oil rose C\$1.30 to C\$24 and Pan-Canadian firmed 50 cents to

CanWest Global Communications jumped C\$1.65 to C\$28.85 on news that the group was putting up NetStar Communications. Banks were mixed. Royal

Real weakness prompts São Paulo profit-taking

SAO PAULO fell back in bank adopted a freely floatearly trading as renewed weakness for the Real, the Brazilian currency, sparked a round of profit-taking and made inroads into a four-day rally that had taken the Bovespa index up a dramatic 47

per cent. By midsession, the benchmark index was off 283 or 3.7 per cent at 7,391. The Real edged lower against the dollar for the first time since ing exchange rate.

However, brokers said sen timent had staved relatively firm, helped by the overnight news that congress had passed a troublesome piece of pensions reform.

MEXICO CITY moved

lower in sympathy. Market heavyweight Telmex came off 20 centavos at 25.45 pesos and at midsession the IPC index was down 25.07 at

Disappointing sales figures from food and beverage group Nestlé and life sciences giant Novartis sent ZURICH tumbling. The SMI index, down 1748 or 2.4 per cent at 7,125.4, registered the largest loss of the day ong the leading bourses. Nestlé tumbled 4.6 per

cent in early response to results that came late on Wednesday, a day earlier than the market had expected. Sales growth for 1998 of 2.4 per cent was well below expectations and the shares which traded at more than SF78,000 early in January, finished SFr107 down on the day at SFr2.550.

The company had irritated many investors earlier in the week with news that chief executive Peter Brabeck had

The FTSE Eurotop 300 Index fell 15.71 or 1.28 per cent to 1,214.21, See Euro Prices page. let slip last Friday to a small circle of major investors that its 4 per cent volume growth

goal was too ambitious. Novartis lost SFr164 or 5.7 per cent to SFr2,715 after announcing sales rose only 2 per cent in 1998, and fell 3 per cent in the fourth quarter. Roche initially picked up to SFr18,390 on switching out of its rival, but finished

SFr10 easier at SFr18,090. **UBS** outperformed among the financials. A SFr2.50 rise to SFr442 was attributed to speculation the group might announce a share buy-back at a meeting with investors C2545m for 68 per cent of on Monday. Rumours suggested Swiss Life might be planning to buy the 25 per cent stake held by UBS,

with SFr3bn in cash. FRANKFURT ended 88.70 lower at 5,163.45 on the Xetra Dax index. Although a session best of 5,284.22 was reached in early trading, the main thrust of the day was on the downside.

Deutsche Telekom, buoyed lately by broker upgrades ended £1.89 lower at £38.61.

Banks also lost ground. ended €10 higher at €150. Dresdner came off \$1.60 at Pathé shot ahead on the news that television group €36.10 and Deutsche Bank

SAP rallied €5.30 at €310.10 after sliding to a 12-month low on Wednesday in the wake of a profits warning from Dutch rival Baan. Share buy-back news got firmly behind Schering. The drugs leader plans to extend

lost 70 cents at €49.40.

its buy-in programme to reduce outstanding equity by 10 per cent. The shares gained €2.70 at €112.70 PARIS met with steady selling and the CAC-40 index came off 35.98 at 4,154.03, with the heavyweight sec-

tors under fire, notably

banks and oils. BNP shed €3.95 at €77.55 and CCF €1,40 at €81.75. Société Générale lost 80 cents at €157.2. Oils were weak, with Total down €3.40 at €90 and Elf Aquitaine ending €1.50 lower at €97 in spite of a more resilient

earnings report than expec-ted from US oil giant Exxon. Danone found itself caught up in the broad rerating of the global foods sector following news of weak sales Swiss giant Nestle. The shares came off €11.40 or 4.9 per cent at €220.60.

Information technology leader Cap Gemini brushed aside the weak broad tone, surging 7.1 per cent on the back of strong earnings and a round of broker upgrades, including a 17 per cent lift for earnings estimates at Goldman Sachs. The shares

Currency woes hit all share

Johannesburg moved lower for a second consecutive day, slipping 52.2 to 5.670.1 on the all share index.

Brokers said the weak opening for the Brazilian

SOUTH AFRICA

concerns back to centre Industrials came off 87.0 at 8.587.4 and financials shed 91.9 at 8.605.9.

Golds managed to creep higher, helped by a better



CHASE

These days, if your execution isn't flawless, your results can be disastrous.

Chase's impeccable execution makes us the trading partner you can count on in today's volatile capital, derivatives and foreign exchange markets. Our 4,000 global markets professionals are committed to providing the superior research and precision timing you need to succeed in any market environment.

Chase. The right relationship is everything,

©1999 The Chase Menhattan Corporation, assued and approved by The Chase Menhattan Blank -- Regulated by the SFA. The products and services feetured above are not available

Bank mergers give Tokyo hope

ASIA PACIFIC

Buoyed by reports of mergers and tie-ups in the banking sector, TOKYO pushed higher for a second day, writes Naoko Nakamae. The Nikkei 225 Average rose steadily, climbing 1.6

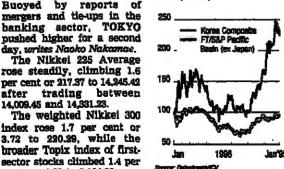
after trading between 14,009.45 and 14,331.23. The weighted Nikkei 300 index rose 1.7 per cent or 3.72 to 220.29, while the broader Topix index of firstsector stocks climbed 1.4 per

cent or 14.85 to 1.104.92. Volume improved to 540m shares, with 702 issues rising and 423 falling.

Hopes that banking alliances would lead to a stabilisation of the industry led bank stocks to post large gains. The sector as a whole rose 4.9 per cent.

Mitsui Trust, which announced on Tuesday it was planning to merge with Chuo Trust climbed Y2 or 1.74 per cent to Y117. Chuo Trust jumped Y44 or 9.36 per cent to Y514.

Volume in the sector was high. The four most heavily traded stocks all made hefty gains. Bank of Tokyo-Mitsubishi was up Y58 or 4.5 per cent to Y1,347, Sakura Bank rose Y28 or 8.58 per cent to Y291 Sanwa Bank gained Y122 or 11.96 per cent to Y1,142, while Sumitomo



Bank climbed Y110 or 8.38 per cent to Y1,423. Semiconductor-related stocks also continued their upward trend. Advantest, a leading manufacturer of semiconductor-testing devices, rose Y450 to Y9,700, while electronics giant Hitachi climbed Y20 to Y820

and Canon gained Y45 to In Osaka, the OSE index was up 194.96 to 15,016.13. SEOUL moved steeply lower on stock overhang concerns as the calendar of rights issues planned for

Won1,400bn. Brokers said sentiment, already weakened by worries about China and talk of a possible devaluation of the renminbl had been further

next month rose

to raise new equity in Febru-

Blue chips were heavily sold. Korea Electric fell Wonl.650 to Won32,500 and Pohang Iron and Steel came off Won1,900 at Won61,100. There was better news in electronics where Samsung gained ground on a story that US giant Intel was set to invest in the company. Samsung hardened Won500

at Won92,500. The composite index ended \$1.39 or 5.1 per cent lower at 582.04. HONG KONG was dragged

sharply lower by concerns over banks' exposure to bad debts in China, negative sentiment on property sales and a dimming outlook for interest rate cuts. The Hang Seng index fell

266.34 or 2.6 per cent to close at 10,048.57 after briefly falling below the 10,000 support level to 9,992.66. Turnover picked up to HK\$5bn. HSBC led the banking sec-

tor sell-off with a decline of HK\$5 to HK\$200, dragging the index down 65.2 points. Elsewhere, Hang Seng Bank fell HK\$2.25 to HK\$73 and Dah Sing Bank tumbled HK\$2.05 or 11.8 per cent to

HK\$15.35. Property stocks took a hit over concerns that residential flat sales might be losing panies.

the weekend would provide a fresh opportunity for investors to gauge the strength of demand Cheung Kong fell HK\$2.25 to HK\$56.25 while Swire

Pacific (A) lost HK\$2.30 or 6.2 per cent to HK\$35.10. BANGKOK fell 9.10 or 2.3 per cent to 885.75 on the SET index after heavy selling sparked by a wave of weak results from banks. The financials index ended 3.4 per cent lower. Krung Thai Bank was the most active stock, sliding Bt1.75 to

BOMBAY closed smartly higher on strong buying support from foreign funds and local institutions.

The BSE-30 index put on 111.02 or 3.5 per cent at 3,329.93 as a morning rally in software shares later spread to other heavyweights.

KUALA LUMPUR was pushed higher by foreign demand for gaming stocks. The composite index overcame several bouts of profittaking to close 15.55 or 2.6 per cent higher at 614.52. Analysts said gaming

stocks were in demand on expectations of a government announcement reducing prize payouts and allowmore funds to be retained by the gaming com-

صكذا من الاحل

the Asian financial crisis The recent passage of securities laws that broadly ignore the foreign-currency stock markets underlines the opinion that B shares are being left out in the cold. Proof, according to one analyst, of the government's "malign neglect". Wang Yimin, executive director of Guotal Securities. one of China's largest brokerages, says: "The emergence of the B share markets

建 2006. 电模

has possibly changed. Indeed, the B share markets have come to look like an historical anomaly. Chinese companies these days have many other routes to foreign capital, such as direct investment, foreign loans, retained overseas

Andrew Chen, analyst at and be a boon to holders of B